

Austria	Stk. 10	Indonesia	Rp 2,000	Portugal	Esc 60
Belgium	Bel. 35	Ireland	1,1200	Spain	Esc 600
Denmark	DK 35	Jordan	Y 550	Switzerland	Fr 4,100
Canada	CS 30	Jordan	Fr 500	Sweden	Fr 100
Cyprus	ML 620	Kuwait	Fr 500	Switzerland	Fr 20
Denmark	DK 7.25	Lithuania	DK 100	Switzerland	Fr 20
Egypt	EGP 1.35	Malaysia	Fr 4,25	Switzerland	Fr 20
Finland	Fr 5.50	Malaysia	Fr 500	Switzerland	Fr 20
France	Fr 1.20	Malta	Fr 200	Switzerland	Fr 20
Germany	De 1.20	Malta	Fr 200	Switzerland	Fr 20
Greece	Dr 65	Malta	Fr 200	Switzerland	Fr 20
Hong Kong	HK 12	Malta	Fr 200	Switzerland	Fr 20
India	Rs. 15	Malta	Fr 200	Switzerland	Fr 20
Philippines	Pes. 29	Malta	Fr 200	Switzerland	Fr 20
U.S.A.	\$1.50	Malta	Fr 200	Switzerland	Fr 20

FINANCIAL TIMES

EUROPE'S BUSINESS NEWSPAPER

No. 29,426

Wednesday September 19 1984

D 8523 B

A vicious race to
develop new
products, Page 14

NEWS SUMMARY

GENERAL

Israelis seek UN approach to Syria

The new Israeli Government led by Mr Shimon Peres is seeking United Nations mediation with Syria to pave the way for a withdrawal of Israeli troops from southern Lebanon within "several months".

Both Mr Peres and his defence minister Mr Yitzhak Rabin have identified Syria as the key to Israeli withdrawal.

Tonight Mr Peres is due to meet UN under-secretary general Brian Urquhart. Page 16

Hyderabad curfew

A curfew was reimposed on parts of Hyderabad in south India after a Moslem rickshaw driver was stabbed to death in renewed communal violence.

UK rejects charges

The British Government rejected as "aburd" allegations by Soviet journalist Oleg Bitov that he had been kidnapped and tortured by the British secret service. Page 3

Miners killed

Several black miners were killed and injured in Johannesburg as police used teargas, rubber bullets and birdshot in unrest at a gold mine.

W. German pollution

West Germany's three coalition parties have agreed that from the start of 1985 all new cars must be fitted with catalytic converters to reduce pollution. Page 2

More German cars

West Germany produced 283,000 cars last month, 14 per cent more than in August last year, as manufacturers stepped up output, including exports, in the wake of labour troubles earlier this year. Commercial vehicle production was down, however. Page 2

Balloonist triumphs

American balloonist Joe Kittinger broke his foot upon landing in Italy after a record-making transatlantic crossing in his craft, the *Rosie O'Grady*. Page 34

Air crash kills 10

At least 10 people were killed when a DC-9 cargo jet hit a perimeter fence while taking off from Quito, Ecuador, and crashed into a row of houses.

Anti-Fascist dies

Riccardo Lombardi, an important figure in the Italian anti-Fascist resistance and a leading member of the Socialist Party, died aged 83.

Philippines clash

At least 20 people, including 12 soldiers, were killed in two clashes with communist insurgents in the southern Philippines.

Angola toll

Angolan rebels claimed to have killed 76 government soldiers and 12 Cubans and to have destroyed a tank and a helicopter in fighting in three provinces.

Spain-Guatemala tie

Spain and Guatemala will this week resume diplomatic relations which were broken four years ago after Guatemalan police stormed the Spanish embassy in Guatemala City.

Afghans defect

Three senior officials of the Afghan state airline Ariana defected in New Delhi in protest against what they called the killing of innocent civilians by Soviet and Afghan security forces.

BUSINESS

Argentina to seek standby loan

BY PHILIP STEPHENS IN LONDON

THE DOLLAR surged against sterling and other currencies, but recovered somewhat as the dollar fell from early highs and UK dockworkers announced an end to their strike.

The U.S. currency registered new records against sterling and other leading currencies before profit-taking towards the end of European trading eroded most of the gains.

The pound also suffered heavy initial losses against other currencies, but recovered somewhat as the dollar fell from early highs and UK dockworkers announced an end to their strike.

At one stage the dollar hit parity with Ireland's punt and at lunchtime on the Dublin foreign exchange market the punt was being quoted at just below £1 for the first time. By the London close however, it had recovered to \$1.005.

The latest dollar surge, which at one stage took it to DM 3.12, caused bewilderment and concern among European central bankers.

In New York the dollar's recent record-breaking rise was also halted, at least temporarily, as profit-takers stepped into the foreign exchange markets.

Against the D-Mark the U.S. currency fell for the first time in eight

consecutive New York trading sessions to close at DM 3.081 after reaching the DM 3.11 level in early trading.

The dollar, which began to lose ground in Europe earlier in the day, closed at \$1.2415 against sterling, FF 9.345 and Y245.05.

The retreat in New York came despite unchanged to very marginally firm U.S. short-term interest rates.

The U.S. currency's strength is expected to provide the focal point for discussion at gatherings of the central bankers in Washington this week, ahead of the annual meeting of the International Monetary Fund.

There is little confidence among senior European officials, however, that any concerted action can be agreed to try to halt the trend.

Mr Donald Regan, U.S. Treasury Secretary, said in an interview yesterday that Washington shared Europe's worries, but would intervene only if the markets became disorderly.

Mr Regan made clear that he did not believe that the present situation merited such action.

Foreign exchange dealers could offer no particular explanation for the dollar's rise, except that confidence in the strength of the U.S. economy and the apparent certainty that President Reagan would win November's elections was generating a self-sustaining momentum.

STERLING closed at \$1.223 in London, a fall of 90 points. It also fell to DM 3.8125 (DM 3.072), SwFr 3.2541 (SwFr 2.5775) and a record high of FF 9.4925 (FF 9.425). The dollar fell, however, to Y245.15 (Y247.15).

On Bank of England figures, its trade-weighted index rose to a record 142.7 (142.1). In New York it closed at DM 3.061, FF 9.455, SwFr 2.5805 and Y245.05. Page 35

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GOLD rose by \$2 an ounce on the London bullion market to finish at \$33.00. It also improved in Frankfurt to \$33.75 and in Zurich to \$33.75. In New York, the Comex settlement was \$34.90. Page 34

WALL STREET: The Dow Jones industrial average closed 10.82 down at 1,226.26. Section III

LONDON stocks were unsettled with the continued weakness of sterling against the dollar and the FT Industrial Ordinary index slipped 1.0 to 558.3 Section III

TOKYO shares were depressed by the yen's sharp slide against the dollar and the Nikkei Dow market average closed 77.21 down at 10,559.15. Section III

BANCO AMBROSIANO, which went into liquidation in 1982, was ordered to pay £30bn (515.4m) damages to the Italian state for its illegal currency transactions. Page 16

CHILE's military Government has devalued the peso by 19 per cent against the dollar. Page 5

UNITED TECHNOLOGIES president Robert Carlson resigned yesterday after apparent disagreements on policy with the company's founders, chairman and chief executive, Mr Harry Gray. Page 17

SONY, the Japanese electronics manufacturer, has more than tripled its group net profits in the nine months to July 31 to Y54.26bn (521.9m) from Y17.11bn a year earlier. Page 18

BUNDESBANK believes recent new issues of shares in West Germany may have been underpriced because of lack of competition between issuing institutions. Page 17

Production difficulties in London may have resulted in typographical errors in unit trusts, some advertisements and elsewhere in today's edition.

CONTENTS

Europe	2-3	Energy Review	9	India: Madras springboard	New products: a vicious race
Companies	17	Eurobonds	26	for Tamil terror	to get ahead
America	5	Euro-options	29	4	14
Companies	10, 17	Financial Futures	35	Technology: Thorn-EMI's	Philippines: why confidence
Overseas	4	Gold	34	growth in robotics	drained away
Companies	18	Int. Capital Markets	36	8	15
World Trade	6	Letters	15	Energy Review: Brazil's	ECC: farm 'reforms' that
Britain	12	Lombard	15	nuclear plans in disarray	changed nothing
Companies	20-24	Management	19	9	15
Agriculture	34	Market Monitors	25	Canada: problems in stores	Lex: dollar; House of Fraser;
Appointments	9	Men and Matters	14	for Hudson's Bay	Barratt; Fisons
Arts - Reviews	13	Mining	22	10	16
World Guide	13	Money Markets	35	Editorial comment: World	Kenya: Survey
Commodities	34	Raw materials	34	Bank; UK industry	Section IV
Crossword	32	Stock markets - Bourses	28		
Currencies	35	- Wall Street	33		
Editorial comment	14	- London	33		

\$ strong again but profit-taking trims its gains

BY PHILIP STEPHENS IN LONDON

THE DOLLAR surged against sterling and other currencies before profit-taking towards the end of European trading eroded most of the gains.

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EUROPEAN NEWS

DeVoe-Holbein International N.V.

Curacao, Netherlands Antilles

Notice is hereby given to shareholders that the existing share certificates will have to be exchanged for new certificates. This exchange has become necessary to comply with the Articles of Association as currently in force.

The new certificates will be available in denominations of 1, 10, 100, 1,000 and 10,000 shares of US\$ 0.10 nominal each.

Exchange of the old certificates into new ones will be possible exclusively through banks and brokers who are requested to send the certificates to:

Pierson, Heldring & Pierson N.V.
Herengracht 214, 1016 BS Amsterdam, the Netherlands,
with their forwarding instructions for the new certificates.
For each existing certificate exchanged banks and brokers are allowed a commission of US\$ 0.17 which will be deducted from the cost of postage and insurance due in respect of the new certificates.

14th September, 1984

DeVoe-Holbein International N.V.

Dutch aid changes proposed

By Peter Spinks

CHANGES to the Netherlands' system of development aid, including dropping several target countries and boosting Dutch business prospects in the Third World, were presented in a policy document by Mrs Egese Schoo, Minister of Development Co-operation, in The Hague parliament.

Although strongly criticised by the opposition Labour Party and centre Christian Democrats, the proposals are expected to pass largely unamended during voting next month.

With a development aid budget set at just under 1 per cent of Gross National Product, the Netherlands currently ranks second behind Norway in the world-donor league.

Mrs Schoo responded to the complaint that over a third of this money is inefficiently spent by proposing more private sector involvement, particularly small businesses like management consultancy bureaux. She also envisages spending a higher proportion of aid (currently about 30 per cent) on buying Dutch products.

Car output up 14% in West Germany

By JOHN DAVIES IN FRANKFURT

CAR MAKERS in West Germany have made progress in their efforts to step up production and exports in the wake of labour troubles earlier this year.

A total of 222,000 cars rolled off the assembly lines last month, 14 per cent more than in August last year. Commercial vehicle production, however, which has been suffering from weak demand, was slightly down on a year ago at 18,400.

In an effort to avoid missing out on solid demand abroad, the industry boosted exports of motor vehicles last month to 174,400 nearly a third more than in August last year.

West Germany's motor vehicle output and exports since the beginning of the year are still trailing last year's performance because of the seven-week conflict which virtually crippled the industry in May.

West German factories have produced 2.3m cars in the first eight months of this year, 1.8 per cent fewer than a year ago. Commercial vehicle output is running 11.6 per cent behind last year at 158,100.

Exports have not been hit quite so much. Since the beginning of the

year 1.43m cars and commercial vehicles have been exported, 5 per cent below the same period last year.

Employees in some car factories agreed to work during the normal holiday shutdown this year to help make up for the production lost during the labour conflict. As a result output in July was also higher than usual.

Manufacturers estimate that they lost output of more than 400,000 vehicles during the dispute in which they were the chief target of IG Metall, the metalworkers' union, in its campaign for shorter working hours.

In accordance with the compromise agreement which ended the dispute, the companies have been preparing plans to introduce a working week of an average of 38.5 hours early next year.

Volkswagen has agreed with union negotiators to introduce shorter hours in the form of nine extra days off a year, while keeping a basic eight-hour working day. It is also making the concession from January 1, three months before other metal industry employers.

Reaction by Bonn attacked

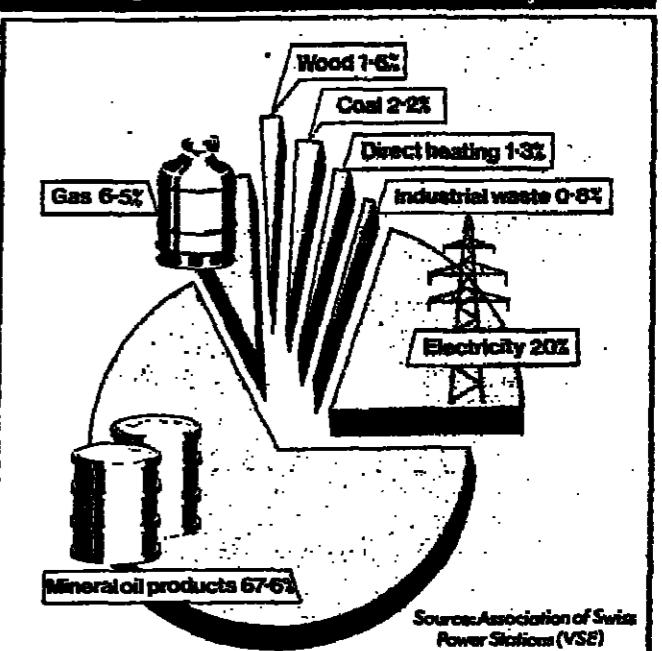
By Leslie Collett in Berlin

EAST GERMANY has criticised the Bonn Government's sharp rejection of remarks last week by Sig Giulio Andreotti, Italy's Foreign Minister, who said East and West Germany should remain divided.

The main East German Communist newspaper, Neues Deutschland, yesterday called Bonn's hefty reaction "scandalous." It said that West Germany could not be in favour of good relations with East Germany while becoming agitated when foreign governments said there were two German states.

Neues Deutschland said the "hour of truth" had come for the Bonn Government. It said Bonn could not ignore recognition of the "political realities" in Europe which were a precondition for dialogue. The newspaper again raised East Germany's demands that Bonn recognise East German citizenship; the middle of the Elbe River as the East-West German border; an exchange of ambassadors between Bonn and East Berlin; and the abolition of the West German agency which keeps a criminal record of East German border shootings.

SWISS ENERGY SHARES, 1983



Switzerland to vote again on future of nuclear power

By JOHN WICKS IN ZURICH

YEARS OF AGITATION by the Swiss anti-nuclear lobby are coming to a climax. On Sunday the electorate will vote on two referendum motions designed to block further nuclear development in a country that derives almost a third of its electric power from nuclear stations.

Both proposals are opposed by the Government and by industry and business. Earlier this year, public opinion was evenly divided. It now appears to have swung in favour of nuclear power. But, if the referendums produce a heavy anti-nuclear vote, even if it falls short of a majority, the Government is likely to go part of the way toward bowing to that sentiment. That is how Swiss politics works.

The two motions have the same parentage. They have been launched by the Swiss Energy Foundation, a body set up by some 50 environmental protection and anti-nuclear organisations in February 1979, of the so-called "nuclear motion." If passed, that motion would have made the building of more nuclear power stations and the continued operation of existing units subject to express parliamentary approval, with veto rights for local residents on the granting of concessions.

One of the new proposals is aimed directly at nuclear power and bears the unambiguous title "For a future without further atomic power stations." It would amend the federal constitution to lay down that no new nuclear power stations may be built and no existing ones replaced once they reach the end of their lives. No new industrial-scale plants could be set up for the production, refinement, or re-cycling of nuclear fuel in Switzerland. Only "home-made" nuclear waste could be stored in the country.

The second proposal, known as the energy "motion" for short, gives its aims for the "safe, economical and environmentally acceptable supply of energy." Again the constitution would be amended, this time primarily to keep power consumption to a minimum and encourage the development of alternative power sources. Money received would come from the taxation of fossil, nuclear and hydro-electricity. Although atomic power is hardly mentioned in the amendment, approval of the motion would in practice sound the death-knell for any expansion of nuclear capacity.

The Federal Council (Cabinet) and Parliament have recommended the rejection of both motions. As in previous votes, there is a danger of a split along party lines. The three right-of-centre parties in the coalition are against both proposals. The Social Democrats are (though not their two ministers) in favour of both. So are the right-wingers of the National Aktion, who are not represented in the Cabinet.

It is not quite as simple as that, though. A group of more than 30 leading Social Democrats have called the anti-nuclear amendment "irresponsible." Furthermore, political affiliations play less of a role in north-western areas of Switzerland, which feel threatened by the building of a new nuclear power station at Kaiseraugst; voters in the two Basle cantons have already come out against this project in local referendums.

Kaiseraugst is, in fact, something of a battle-cry for both sides. It is a declared aim of the anti-nuclear front to stop the project, which received a Parliamentary go-ahead last year. Either motion if passed, would do the job—the first by banning any new nuclear power station, the second by clamping down on the use of electricity for heating purposes.

At present, four nuclear power stations are in operation in Switzerland, all on the River Aare. These are the twin units Bernau I and II dating from 1970/72, Mühleberg (1972) and Gösgen (1979). A fifth unit, the biggest to date with a capacity of 942 megawatts, is just about to open at Leibstadt on the Rhine, close to the mouth of

the Aare. Once Leibstadt is on stream, the share of nuclear energy in total Swiss electricity production will rise from about 30 per cent to some 40 per cent, almost all of the rest being hydro-electric power.

The Government is convinced that extra production from Leibstadt alone will be insufficient to meet future needs. First of all, Swiss energy policy has for years been aimed at cutting back reliance on oil. This has been relatively successful; at the time of the first oil crisis, oil had accounted for about 80 per cent of total national energy consumption. Since then, the share has been cut to only two-thirds. Solid fuel use has simultaneously been kept at under 4 per cent, another move towards self-sufficiency, since Switzerland has no native coal.

This process is intended to continue, both to reduce import volumes and to tackle the problem of fossil-fuel emissions. Use of natural gas has risen markedly over the past 10 years—but it, too, is imported and accounts for only 8.5 per cent of

most people seem unconvinced by the arguments of the anti-nuclear lobby whose cause has been damaged by occasional sabotage on the site of the latest power station at Kaiseraugst.

total energy needs. Berne is then interested particularly in developing electricity production, whose share of national energy consumption has grown from 15 per cent in 1973 to 20 per cent last year.

It seems more likely than not that the two proposals will be rejected by the voters. Apart from throwing out the nuclear motion of February 1979, they did agree to a Government proposal to expand nuclear power capacity, albeit with increased controls, in May of the same year and also have turned down a proposal of Government and Parliament to strengthen official intervention in energy policy since last year. Public reliance on state intervention is generally strong and, in particular, the proposal for a future without nuclear power may prove too interventionist for the electorate.

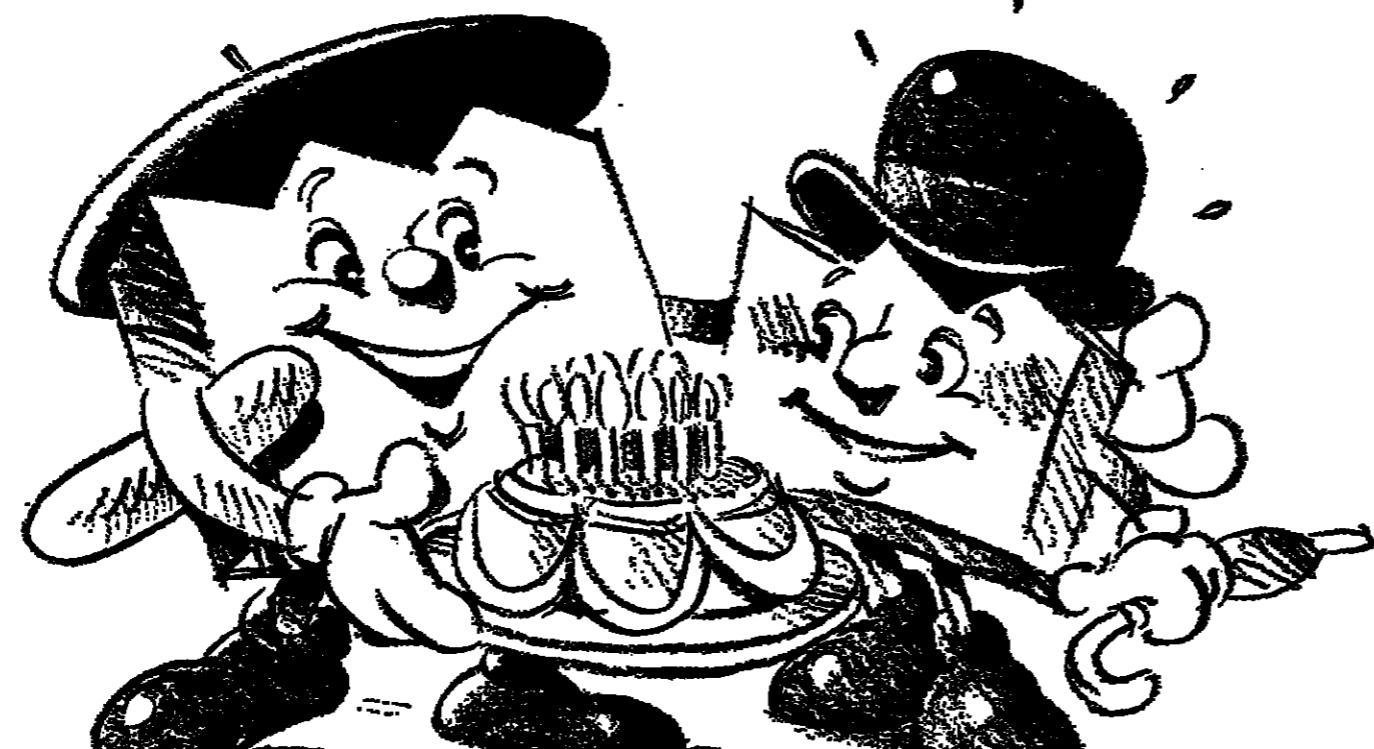
The majority of people seem unconvinced by the arguments of the mainly Green/Red anti-nuclear alliance and were hardly more impressed by an inconclusive study just published by the World Wildlife Fund which surmised there was a link between nuclear power plants and sick trees. Considerable adverse publicity for the cause has also arisen over the years from occasional sabotage on the Kaiseraugst site—and only days ago the holiday home of Dr Rudolf Rometsch, chairman of the radio-active waste storage organisation Nagra.

An especially complicated situation might be created if the motion against building new power stations should, because of its simplicity, go through but not the second motion for an "environmentally safe" supply of energy. In that case the Swiss would have deprived themselves of additional nuclear power without creating the basis for a complementary energy policy.

If either, or both proposals are approved, the Swiss will doubtless have to alter their habits. As a highly-industrialised country with a high standard of living, they have become used—rightly or wrongly—to the availability of plenty of energy. Alternative power sources such as solar or bio-energy would hardly be enough to keep the pot boiling into the 21st century.

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JOYEUX BIRTHDAY!

RHÔNE POULENC IS CELEBRATING MAY & BAKER LTD 150TH ANNIVERSARY

May & Baker Ltd, the British subsidiary of Rhône-Poulenc, the leading chemical, pharmaceutical and agrochemical corporation, are celebrating their 150th year of existence. To mark this event, the Rhône-Poulenc Group would like to thank May & Baker Ltd for its continued efforts in research and innovative development and assure the company of their increasingly close collaboration in the years to come.



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HAPPY ANNIVERSAIRE!

OVERSEAS NEWS

How Botha became one of the world's most powerful leaders

BY ANTHONY ROBINSON IN CAPE TOWN

HISTORY OF a sort was made yesterday as white, Coloured and Asian MPs trooped into Cape Town's House of Assembly for the joint opening of the new tri-cameral parliament set up under the country's second republican constitution.

For some white Afrikaners, many of whom trace their origins back 16 generations or more to the time of the original Dutch settlement, the new constitution and parliament represent the thin edge of an inexorable wedge, a breach in the key principle of white domination of South African society.

Unconvinced by the arguments of former Prime Minister and now first executive president, Mr Pieter Willem (PW) Botha, that small steps of reform were needed to preserve the essentials of white rule the hardliners broke away and formed their own party, the Conservative Party headed by Mr Andries Treurnicht.

But in the all-white referendum on the new constitution last November Mr P. W. Botha's "reformist line" was approved by two-thirds of the white electorate.

The fact that the new constitution has brought about a split in Afrikanerdom is taken by many as the most convincing sign that it represents a significant step away from a hard-line, whites only Apartheid system—and may contain the seeds of future evolutionary change

Mr Botha, accompanied by Mr P. W. Botha, his Foreign Minister, sought to give this impression to foreign leaders during his recent tour through European capitals.

But this was not the view of nearly 80 per cent of the newly eligible Coloured and Asian electorate which boycotted elections last month for the two new racially segregated chambers—the 85 seat Coloured (or mixed-race) House of Representatives and the 45 seat House of Delegates reserved for Asians.

A vigorous election boycott campaign was waged by the United Democratic Front, a loose umbrella organisation of political, religious and community groups.

The principal objection of the boycott organisers is that the new, racially-segregated, tri-cameral parliament not only entrenches Apartheid but contains no provision for representation of blacks and therefore risks saddling the Asian and Coloured communities with co-responsibility for the Apartheid system in the eyes of the unrepresented black majority.

Given the doubts of the Coloured and Asian communities, President Botha was expected by some observers to boost the standing of the new MPs by handing them ministerial posts in the white-dominated Cabinet which has executive authority for what the new constitution calls "general affairs."

These cover all the vital powers of the state—including defence, internal security and foreign affairs and the power to tax or borrow. They are separated from "own affairs"—those deemed to affect only one community such as aspects of education, welfare and community development, which will be the sole responsibility of the three separate parliamentary chambers.

But when Mr Botha announced his new Cabinet yesterday he gave no ministerial portfolios to Asian or Coloured representatives and merely included Mr Allan Hendrikse, leader of the Coloured Labour Party in the House of Representatives and Mr Amchand Rajbansi, leader of the majority group in the Asian House of Delegates, as ex-officio Cabinet ministers without portfolio.

At a Press conference Mr Botha explained that no Coloured or Asian had been given a portfolio because they did not have the "the powerful political figures in the world."

He is paramount chief of all blacks (and has taken personal responsibility for the future developments of black affairs), can declare war, peace, or martial law, dissolve parliament and veto any legislation. He is also chairman of the Cabinet, appoints ministers and their deputies and is commander-in-chief of the armed forces.



Mr P. W. Botha: can veto any legislation

S. African miners return to work

By Jim Jones in Johannesburg

AN OFFER of improved holiday pay allowances yesterday helped bring a strike by South Africa's unisoned black mine workers to an end.

But acceptance by the National Union of Miners (NUM) of the employers' offer does not signify an end to black workers' basic dissatisfaction with their position in the mining industry.

Final negotiations at the weekend between the NUM and the employers' co-ordinating body, the Chamber of Mines, followed a week long ballot of miners at seven gold mines in the preceding week. The ballot indicated that a great majority of black miners favoured strike action as a means of pressing their claims for improved working conditions.

The ballot's outcome led to the chamber offering improved holiday leave pay allowances. This has been accepted by the NUM which has instructed its members to return to work.

The negotiations were accompanied by violence, arson and wildcat strikes at a number of mines which, in theory, were not party to the dispute between the chamber and the NUM.

At the Hartebeestfontein goldmine yesterday two-thirds of the mine's 12,000 workforce struck in support of the demand that management recognise the NUM as representative of employees.

The chamber is reluctant to take action—such as the threatened firing of legal strikers—which could sour relations with black workers for several years. It is also reluctant to precipitate the situation in which the NUM's moderate leadership could be replaced by militants.

On its side the NUM has had difficulty in controlling its members. The fact that strikes and rioting break out at various mines indicates that the union leadership cannot count on immediate obedience from its members.

Hong Kong's debate on political reform comes to an end

By DAVID DODWELL IN HONG KONG

THE GUILLOTINE fell in Hong Kong yesterday on a summer-long public debate on political reform that has been seen by many in the territory as almost as important as the Sino-British joint declaration on the future of the territory which is due to be finalised next week.

The debate came to a climax on Sunday, when more than 10,000 people, members of 39 political and community groups in Hong Kong put aside their many differences and gathered for a mass rally in support of direct elections in the territory.

The Hong Kong administration unveiled its Green Paper outlining plans for more accountable government in the territory between now and 1997.

When the Green Paper was published, Sir Edward Youde, Hong Kong's governor, emphatically ruled out direct elections to the territory's highest political bodies in the near future. He said the Green Paper aimed to "root the authority of government firmly in the community" but insisted that the need for stability "at a critical time in Hong Kong's history" dictated "the gradual approach".

The paper proposed indirect elections for just under half of Hong Kong's Legislative Council by 1988, after which time council members—who in Britain would be equivalent to members of parliament—would elect a minority of members of the Executive Council, the territory's inner cabinet.

HONG KONG'S Hang Seng index rose yesterday to close at 974.52—its highest level for over four months—as stock market operators took up positions ahead of the publication of the joint Sino-British declaration on the future of the territory.

This is likely to be uneventful. The index improved by 11.41 points on the day, and followed a gain of just over 18 points on Monday.

Public interest in the proposed reforms has been sharpened by the secret Sino-British negotiations over Hong Kong's future once the territory returns to Chinese sovereignty in 1997.

Local pressure groups have become aware that unless political reforms are made now, then the chances of them taking root or remaining intact after 1997 are nil.

Views put to the government on the proposed reforms over the past two months have been diverse. More than 150 organisations have made submissions. But as the rally on Sunday clearly demonstrated, a significant common ground has been defined during the debate—particularly on the issue of direct elections—and there is no doubt that the Government will take care of note of this as it prepares the White Paper for debate in the Legislative Council in the second half of November.

Chad fears over French withdrawal

By Our Middle East Staff

THE CHAD Government of President Hissene Habre was reported yesterday to be deeply concerned about the agreement between France and Libya to withdraw their forces from the country.

President Habre has not yet reacted officially to the agreement but officials in the capital N'Djamena said that the French had presented him with a fait accompli. They claimed that there was no clear French commitment to resume military assistance if the Libyan troops later returned.

However the agreement was enthusiastically welcomed by the dissident Chad forces headed by the former President Goukouni Oueddeï. A radio station controlled by the rebels said that the withdrawal of French and Libyan troops would open the way to a "definitive solution to the Chad problem".

The African state has been weakened by internal conflict since it became independent from France 24 years ago. France dispatched over 3,000 troops to Chad last year to check the advance of the rebel forces supported by units of the Libyan army.

Both sides are due to begin pulling out their troops on September 25 and it is believed that the withdrawal will be completed by the middle of November.

Korean talks hit trouble

By Ann Chasten in Seoul

TALKS BETWEEN the South Korean Red Cross and the North Korean Red Cross stalled yesterday after North Korea insisted on delivering relief goods for food victims by truck to Seoul, the South Korean capital. The two sides are likely to continue talks unless there is a change in the North Korean position.

The chief South Korean delegate, Mr Lee Young Duk, stated categorically midway through yesterday's talks that South Korea is willing to receive goods at Panmunjom, in the Demilitarised Zone, but not in Seoul. Seoul is 35 km south of Panmunjom where the talks took place.

Tripoli peace deal signed

DAMASCUS — Two rival militias in the north Lebanese port of Tripoli today signed a Syrian-mediated peace agreement in Damascus designed to end their long-running feud.

The two militias have fought on and off in Tripoli for the last five years. Two people died and nine were wounded in their latest clash on Sunday. Fighting last month cost the lives of 135 people, most of them civilians. Reuter

The accord bans gunmen from the streets and calls for the collection of their heavy and medium weapons in Tripoli and its suburbs.

The two militias have fought on and off in Tripoli for the last five years. Two people died and nine were wounded in their latest clash on Sunday. Fighting last month cost the lives of 135 people, most of them civilians. Reuter

Sri Lanka's extremists shun all peace initiatives. John Elliott reports

Madras haven for Tamil Tigers

WHEN a landmine kills troops in northern Sri Lanka and a fresh round of retaliatory violence breaks out, extremists in Madras chalk up another victory in their campaign of terror aimed at achieving independence for the island's Tamil minority.

Madras has become the operations centre for guerrillas and other extremist groups during the past year. They live here and publish propaganda, including newsletters, tanks to a tolerant Indian Government which does not want to upset Tamils in southern India.

The extremists, freedom fighters as they prefer to be called—say they are not interested in an amnesty and possible talks on a peaceful solution recently offered in an Indian newspaper interview by Mr Junius Jayewardene, Sri Lanka's President. Informal approaches through religious organisations have not been taken up.

"Our aim is to throw the army out of the Tamil areas and establish an Eelam (Tamil independent) state," says Mr A. S. Balasingham, spokesman for the Liberation Tigers of Tamil Eelam, usually known as the Tamil Tigers, and the most active guerrilla group.

They were not interested in discussing the sort of regional or federal solutions talked about in the Sri Lankan Government's round-table conference, which is to resume on Friday, possibly to hear new proposals from the Government.

"There is no point in such discussions while the present Government, opposition leaders and Buddhist monks are in power," says Mr Balasingham, listing the three groups which directly or indirectly control public policy on the island.

Main roads used by the army in the Tamil areas, mostly in the northern Jaffna peninsula, have been mined to blow up army convoys. Apart from occasional jail breaks and attacks on police stations, that is the main tactic at present. It

is also argued, with some justification, that is rapidly gaining increasing support now that troops are attacking civilians, homes and shops.

Catholic priests who have a sizeable congregation on the island are involved and Bishop Thevanguella of Jaffna is accused by the Government of having links with the guerrillas.

Father Sinnarasa, a priest who escaped from prison last year and is now in Madras, defends the violence. He says that when he addresses young priests in Indian seminaries in Puducherry, he has "no difficulty in persuading them of the need for our methods, even if the Vatican disagrees."

And what does God think? "God will expect me to lead the people to a just society and we have to take up arms to defend our people."

The next phase, according to Mr Balasingham, will involve more direct confrontation with the army, including attacks on army camps in Tamil areas and, possibly, attacks on economic targets in the other southern areas. That might start in two to three months' time, depending on the internal Sri Lankan situation and the continued tolerance of the Indian Government.

The Indian Government is under considerable pressure internationally to close down guerrilla training camps in and around Madras, which the extremists, however, deny.

There are five main groups which have set up in Madras since the major violence in Colombo and Jaffna 14 months ago.

1—The Tamil Tigers, formed in 1972 when a change in the constitution of Sri Lanka led a younger generation to abandon the non-violent campaign for regional autonomy followed by their fathers. Its leader is Mr V. Prabhakaran, 30, who lives in Madras.

Mr Balasingham agrees that violence was not condoned by the Tamil population 12 years

ago but argues, with some justification, that is rapidly gaining increasing support now that troops are attacking civilians, homes and shops.

There are many splinter factions of these groups. One is the Tamil Eelam, which has a little organisational base, but is believed to have been responsible for last month's bomb blast at Madras airport.

Also operating in Madras is a civil rights group called Protec (Protection of Tamils of Eelam from Genocide). Its activists include lawyers and economists and many other professional people who have gradually come to accept the need for a violent campaign.

It called at the weekend for India to invade Sri Lanka to protect the Tamils in all parts of the island from attacks by troops. The main groups listed above do not want India to invade, saying it is their job to "liberate" the Tamils and establish Eelam.

The professional people argue that a fully independent Tamil state would be economically viable because they want it to include a 20- to 40-mile strip down two-thirds of the eastern coast of the island as well as the northern areas.

The professional people know they are winning the psychological war when, as has happened in the last week, they hear the Colombo Government announce it is switching development funds from the Tamil areas to defence spending and is postponing the ceremonial opening of the giant Mahaweli irrigation scheme's Victoria Dam, scheduled for next week.

And all the groups believe they are winning the psychological war when, as has happened in the last week, they hear the Colombo Government announce it is switching development funds from the Tamil areas to defence spending and is postponing the ceremonial opening of the giant

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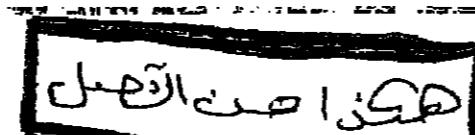
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Chad
over
Free
withdrawal

Copper fall forces Chile devaluation

By Mary Helen Spooner
in Santiago

FALLING copper prices and high international interest rates have forced the Chilean Government to carry out a 10 per cent devaluation and sharply raise import barriers.

The decision, announced on Monday night by the Finance Minister, Sr Luis Escobar, involved lowering the peso-dollar parity from 93 to 115 pesos and raising the uniform 20 per cent tariff on imports to 35 per cent on most items. He also announced that additional cuts would be made in next year's budget and said that tax rebates were being considered for exporters.

The new official exchange rate gives the peso approximately the same value as the currency has had in terms of Chile's legal parallel market over the past few weeks. The timing of the Finance Minister's announcement on the eve of a two-day national holiday for Independence Day was evidently intended to avoid panic trading in dollars.

Sr Escobar's presentation did not indicate whether the authorities would allow continued transactions on the parallel market or what the preferential exchange rate granted to Chileans with older debts denominated in pesos would be.

The International Monetary Fund, due to send a mission to Santiago next month to negotiate a new standby agreement, has argued against Chile's threatened exchange rate, pushing for either a unified exchange rate or the inclusion of the spread between the parallel market rate and the official and preferential dollar rates as a subsidy.

General Augusto Pinochet's regime planned this year's budget around an estimated average copper price of 75 cents per pound. On Monday, the London Metal Exchange recorded a further decline in copper prices to 57.5 cents per pound.

Sr Escobar noted that Chile loses export revenues of roughly \$36m for each one cent drop in the price of copper, and that the year end losses for the country would amount to \$300m. In addition, the hike in interest rates has effectively increased Chile's foreign debt obligations by \$450m in a period of 12 months, he said.

The Chilean peso began its downward slide in June of 1983 when after months of denial that such a move was under consideration, authorities abruptly announced a devaluation from 93 to 46 pesos to the U.S. dollar. A few months later, Chile's central bank initiated a series of sliding devaluations, instead to be questioned in turn

Mondale disappointed Reagan will debate with him only twice

BY REGINALD DALE, U.S. EDITOR IN WASHINGTON

MR WALTER MONDALE yesterday expressed disappointment that President Ronald Reagan had agreed to debate him no more than twice during the run-up to November's U.S. presidential elections. But the Democratic challenger said that the two nationally televised encounters should still be enough to "smoke out" Mr Reagan and "get some answers."

Mr Mondale, who is pinning high hopes on the debates to come back in his flagging campaign, had originally asked for six debates, while officially expressing interest in debating Mr Mondale, had sought as few as possible.

After weeks of negotiations between the two camps, the timing of the debates has finally been agreed as follows: Mr Reagan and Mr Mondale will debate on October 7 in Louisville, Kentucky, and on October 21 in Kansas City, Missouri. Vice President George Bush and his opposite number, Ms Geraldine Ferraro, will debate once, on October 11 in Philadelphia.

In an interview with the New York Times, Mr Mondale also expressed his support for last October's U.S. invasion of Grenada more clearly than in the past. His comments were seen as trying to reassure moderate and conservative voters that he too, like Mr Reagan, stood for a "strong America."

Mexico food agency fraud charges

By David Gardner in Mexico City

THE FINANCE MANAGER of Mexico's second largest public enterprise, Conasupo, the state food production and distribution agency, has been arrested for alleged fraud, along with other company employees and private business-

men. Sr Jaime Hernandez David, the Conasupo Comptroller, along with Sr Isidro Espinosa de los Reyes, a brother of the Mexican Ambassador to the U.S., and three private sub-contractors to the company were due to be charged yesterday.

The authorities' inquiries centre on irregularities on invoices for grain deliveries and machinery purchases. The sums involved are vague, but customarily the charge sheets only refer to a fraction of what is at stake.

Conasupo is the second largest Mexican company after Pemex, the state oil monopoly. Conasupo is known to have overshot its budget targets for this year. The authorities say they are questioning other companies' employees in connection with the alleged fraud.

Sr Jorge Diaz Serrano, the former chairman of Pemex, now in jail awaiting trial, is charged with having embezzled \$34m, a trivial sum against the hundreds of millions which are thought to have disappeared through corruption in Pemex.

It was obvious from the start that the most sensible approach on the first count was to take a

U.S. coal mine contract talks near deadline

BY PAUL TAYLOR IN NEW YORK

CONTRACT negotiations between coal mine operators on the east coast and midwest of the U.S. and the United Mine Workers (UMW) are nearing a crucial information deadline which could decide whether the two sides will reach the first peaceful coal settlement in 18 years.

The negotiations, which have been underway since May,

cover about 70,000 of the UMW's shrinking 160,000 membership, almost a quarter of whom are laid off. The UMW's contract with the bituminous coal operator's association representing 32 member companies covered by the agreement expires at midnight on September 30. But because the union

ratification process usually takes

eight to 10 days, hopes for between 10 and 14 per cent pay increases over the life of the 36 to 42 month contracts in management-by-management negotiations with mine operators in the west. Both sides in the current round of negotiations appear to be heading towards a similar 10 per cent increase in pay issues.

In earlier settlements this year, UMW members won and benefit package.

Wall Street ponders the rituals of Detroit

BY TERRY DODSWORTH IN NEW YORK

IT IS NOW fashionable (though not in Detroit) to decry the U.S. auto manufacturers as representatives of a medium-technology industry who have surrendered their predominant position in the economy to the new wave from Silicon Valley. But the financial markets have been seeing things a little differently over the last few weeks.

Since Wall Street got back to serious business after the August holidays, analysts have been having a high old time trying to make sense of the ritualistic rituals which go under the name of wage negotiations at the U.S. car manufacturers.

There have been two points at issue—trying to guess whether there would be a strike or not, and attempting to assess the impact of a stoppage on the economy. It was obvious from the start that the most sensible approach on the first count was to take a

flier. There was (and is) no knowing how the two sides will reconcile their substantial differences in 15 to 30 days.

While the three-year contract covers pay, benefits and other conditions, the negotiations appear to be in danger of becoming bogged down in the non-pay issues.

In earlier settlements this year, UMW members won

quantities of ink in an elaborate numbers game where their conclusions will probably be verified at the end of the day.

Merrill Lynch was very fast off the starting block on September 3 that a dispute would further slow an already slowing economy, and help ease pressure on interest rates.

This was a point which was soon grasped by the market as a whole, which then began to watch Detroit like a hawk for signs of rates, industrial profits and overall growth in the economy. Merrill calculated that there would be a third quarter real Gross National Product growth from around 5 per cent to 3.7 per cent.

Many pundits have also speculated about the impact of the dispute on interest rates. If there is an extended strike, says the Bank of New York, rates will stabilise around the current levels. But not, they say, drift upwards thanks to the year-end, despite the help of the Federal Reserve Board has been giving the money markets over the last two weeks.

Virtually no one has dared, however, to tackle one of the most crucial questions—the terms of the settlement. Shearson/Lehman American Express forecast on September 5 that it was likely to be the sort of conclusion that gave the wrong signals for the right reasons.

To achieve job flexibility, said Shearson, GM may well give away high wage increases which may be regarded as inflationary by most investors. That would send the wrong message to corporate America, said Shearson, but it would be the best outcome under the circumstances.

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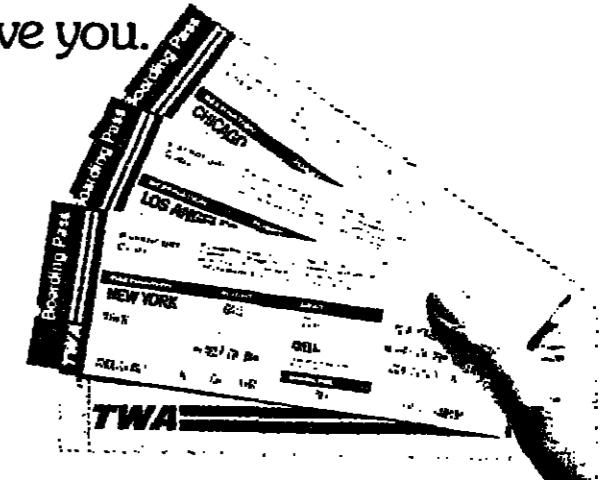
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Brazil, W. Germany near bilateral accord on debt

BY ANDREW WHITLEY IN RIO DE JANEIRO

BRAZIL and West Germany are at an advanced stage of negotiations on a novel bilateral accord to reschedule the officially guaranteed debt owed by Brazil to German financial institutions.

Herr Martin Bangemann, the West German economy minister, said in Rio de Janeiro on Monday night that the only obstacle in the way of an agreement concerned the interest rate to be charged on the rolled over debt. The gap between the two sides' positions is believed to be small.

This bilateral agreement could break new ground in the two-year saga of the Latin American debt crisis, in that it is believed to be the first time that official loans have been rolled over outside the framework of the group negotiations usually conducted by creditors governments under the aegis of the Paris Club.

The West German minister did not reveal the amount being renegotiated, which is likely to cover amortisations and loan interest falling due in the second half of 1983 and all of 1984. Brazil unilaterally suspended payments to its official

Canada indicates strategy for review of economy

BY BERNARD SIMON IN TORONTO

THE ECONOMIES priorities of Canada's new Progressive Conservative Government include a review of foreign investment rules and measures to control the budget deficit, according to the new Finance Minister, Mr Michael Wilson.

Mr Wilson, aged 44, is a key member of Canada's new Conservative cabinet, which was sworn in on Monday afternoon. In a national television interview, he said that a "budget statement" will be presented to parliament within the next few months, to be followed by talks on economic strategy with the 10 provinces and with business, labour and other key participants in the economy. Government will "re-order" public spending priorities. Details of its proposals will not be disclosed until they have been discussed with the provinces and other economic decision makers.

The cabinet named by Prime Minister Brian Mulroney has been widely welcomed, particu-

larly in business circles. Over half the 60 members have a business or farming background.

Mr Joe Clark, aged 45, who headed the Conservatives' short-lived minority government in 1979-80, has the external affairs portfolio.

The six women appointed to the Mulroney cabinet include Mrs Flora MacDonald, External Affairs Minister in the Clark Government, as Employment and Immigration Minister, and Mrs Pat Carney to the energy portfolio. Mrs Carney, an economist by training, has wide experience of oil and gas issues, which are likely to feature prominently in the new Government's efforts to boost investment in Canada.

The Conservatives gained a majority of parliamentary seats in all the provinces in their landslide election victory on September 4. Mr Mulroney has struck a careful balance between the main regions in the composition of his cabinet.

WORLD TRADE NEWS

Jordan group in Chinese nuclear power plant deal

BY RAMI G. KHOURI IN AMMAN

A JORDANIAN commercial group is trying to pull off an international business coup by acting as an intermediary in a \$7bn turnkey deal to provide China with four nuclear power plants.

The Amman-based United Trading Group (UTG) is already holding wide-ranging and urgent talks with nuclear power companies in China and eight West European countries in order to put together several consortia to build the four nuclear power plants.

Mr Radwan Hajjar, the UTG director and senior executive and president of the UTG-owned Trans-Orient Engineering and Construction Company, said in an interview that another UTG division, the United Trading Company, had signed a firm contract with the Chinese Water Resources and Electric Power Ministry on July 31.

The contract, he says, names the United Trading Company as turnkey contractors/general managers for the four power plants. He added, however, that the UTG has no previous experience in nuclear engi-

neering and is playing a purely intermediary role between the Western suppliers of the technology and the Chinese Government.

"This is not a letter of intent or a proposal that we have. This is a signed contract, in which the Chinese Government has put down technical and financial specifications for these four nuclear power plants," Mr Hajjar said.

As soon as the UTG puts together a package of Western suppliers, contractors and financiers on terms that meet China's specifications, work can start on the actual construction of the plants, he said.

The UTG has already had talks on the project with three U.S. companies, as well as others in the UK, France, West Germany, Italy, Spain, Sweden, Switzerland and Austria. The four power plants to be built are the twin 800 Mw Guangdong power plant at a twin 900 Mw plant at Shandong, a twin 900 Mw plant at Hainan and a single 700 Mw plant at Fujian. Another single 700 Mw plant could be added to the contract at a later stage, Mr Hajjar

said. The Guangdong plant has been under negotiation for nearly four years with General Electric Company of the UK which has tendered to supply the generators, and France's Framatome, for nuclear plant whose share of the work is not affected by the deal with the Jordanians, Mr Hajjar said. UTG would provide the elements of that plant that have not been discussed with the British and French concerns, he said.

The question being asked in Amman is why the Chinese would choose a Jordanian contractor.

Mr Hajjar replied: "Our Hong Kong office saw an opportunity to help the Chinese get around the long delays they had experienced in their negotiations with the Europeans for the nuclear plants. We made them an offer and they accepted it. The Chinese want nuclear power for their industrial expansion plans, and they want us to do it. This is a way for them to send a message to the European companies, and the Europeans seem to have received it."

EEC newsprint quota demand

BY PAUL CHEESERIGHT IN BRUSSELS

BRITISH NEWSPAPERS are likely to run out of duty-free newsprint by the end of October unless the EEC offers Canada a new quota, Mr Paul Channon, UK Minister for Trade, told ministers of the Ten in Brussels yesterday.

The European Commission should bring forward a proposal to ensure supplies until the end of the year, so that the Ten can make a decision on an extra quota next month, he said.

Mr Channon was firing the latest shot in a campaign against Italy, which has consistently opposed the grant of quotas to other newsprint

suppliers while it has stocks in hand - stocks that consumers are reluctant to buy for technical reasons.

The issue is not concessions to Canada, but that newsprint users in member states should not be penalised by being forced to pay tariffs for new supplies," Mr Channon told ministers.

The position for the Ten has become more complicated since Scandinavian countries were given duty-free access without quota to the EEC at the beginning of the year.

Canada was offered an interim 1984 quota of 500,000 tonnes, about

200,000 tonnes less than it has normally supplied. This was increased to 570,000 tonnes last July.

Canada has referred its newsprint problems with the EEC to a panel of experts at the General Agreement on Tariffs and Trade (GATT) in Geneva, seeking to establish that its trading rights have been impaired. The panel's report is now in draft form.

In Brussels yesterday, Italy made clear it would not lift its objections to a higher quota for Canada until the GATT panel's report had been examined.

Egypt sets date for decision on nuclear plant

By Tony Walker in Cairo

EGYPT expects to sign a letter of intent by the end of this year for construction of its first nuclear power plant to be located at El Daba, west of the port city of Alexandria, according to Mr Mohammed Osman Abaza, the Egyptian Electricity Minister.

Mr Abaza said in an interview this week that evaluation procedures for tenders lodged by number of international companies were well advanced and he expected a decision on a suitable applicant to be announced in December.

A French-Italian consortium led by Framatome of France has emerged as front runner because it is the only one of four contenders at this stage offering a government-backed line of credit.

The serious contenders, apart from the French-Italian consortium, are Kraftwerk Union (KU) of West Germany and Westinghouse and Bechtel of the U.S.

But the U.S. bids do not have Exim Bank backing and are therefore at a considerable disadvantage against the French-Italian consortium and possibly the Germans. Bonn has not yet indicated the extent of support it is prepared to give the KU bid.

Mr Abaza said recent newspaper reports indicating there was a delay in the country's nuclear programme were incorrect.

Egypt planned to build six nuclear power stations this century and eight by the year 2005, he said. But Western engineering consultants in Cairo are sceptical that the Egyptians can keep to such a timetable. They would be surprised if the first plant was commissioned by 1991, the year nominated by Mr Abaza for the start-up of the El Daba plant.

In Cairo, a Framatome spokesman said the company hoped to have a letter of intent by the end of the year.

The Framatome consortium is based on a 60-40 share between the French and Italian sides.

First Airbus unveiled by Pan Am

By Leslie Collett in Berlin

PAN AM displayed the first of its new Airbus A-310s in West Berlin yesterday, only five days after the announcement of a letter of intent that the airline would buy 22 wide-bodied aircraft from the European Airbus Industrie and take options on 47 others.

The airliner, decked out in new overpainted Pan Am markings, was one of four Airbus types to be used on the West Berlin-to-West Germany route starting next year. Mr Edward Acker, Pan Am's chairman, said the first Pan Am Airbus A-300-B4 model would be put into service in December on flights between New York and Caribbean destinations.

Mr Acker told a news conference that terms for the leasing of the first 16 Airbuses were expected to be announced in November as part of the final purchasing agreement for a deal that might be worth more than \$2bn.

Mr Gerald L. Gitter, Pan Am's vice-chairman, added that the airline had been granted a \$200m (530m) unsecured loan for the first half of 1985. Pan Am is to take delivery of the initial Airbuses in purchases shortly afterwards.

M. Bernard Lathiere, chairman of Airbus Industrie, said that, unlike the sale of Airbuses to Air India on 30 years repayment terms, Pan Am would pay for its aircraft within 10 years. Financing, he said, would be by banks in the U.S., Europe and Japan, under "normal" conditions.

Mr Gitter said that the airline, which lost \$120m in the first half of this year and \$56m in the past three years, had lower revenue per passenger mile in July and August than last year because of reduced capacity after it sold many aircraft. That was one of the reasons for the leasing of the available Airbuses.

Arco proposes China project

By Paul Taylor in New York

ATLANTIC RICHFIELD, the U.S. energy group, has proposed a multi-million dollar fertilizer plant joint venture with the Chinese Government. The plant would use gas which Arco had found under the bed of the South China Sea as its basic feedstock.

Arco stressed that the plant was still "very much at the drawing board stage." The Los Angeles-based oil company confirmed, however, that it had submitted several proposals to the Chinese which would involve transporting the gas about 65 miles to a plant on Hainan Island, via an underwater pipeline.

Arco believes that a plant might cost about \$2.5bn in addition to about \$300m needed for the producing wells and pipeline.

AC Scotland wins £25m U.S. car order

By MARK MEREDITH, SCOTTISH CORRESPONDENT

AC SCOTLAND, a small specialty car company equipped with useful leftovers from the Talbot Linwood and De Lorean in Belfast, hopes to have assured its long range future with a £25m export future with the U.S. market.

Yesterday the company announced it had signed a contract worth over £20m (plus about £5m in spares) to supply 200 cars a year for the next 10 years to AC Car Company Incorporated, a newly-formed company in the U.S.

AC Scotland earlier this year bought out the production rights and AC trademark to transfer assembly of the AC 3000 ME two-seater sports car from Cars in Thame Ditton to Ellington, west of Glasgow.

AC Cars remains a minority shareholder in the Scottish company.

About 60 of the cars had been produced at Thame Ditton and the first model rolled out at the Ellington factory in August.

Although hoping to increase local production of the 3000 series, Mr David MacDonald, managing director of AC Scotland, is giving much of his attention to a new car known only as the Ecosse Project, to be developed for the U.S. market.

The deal will see the return of the AC trademark to the U.S. following its success in the form of the V8-powered AC Cobra during the 1960s. A pre-production prototype car is to be shipped to the U.S. for evaluation and promotional purposes at the end of the year with the first shipment of production-line cars to leave in the spring of next year.

Mr MacDonald said a mechanical version of the vehicle was already running but work is continuing on the bodywork of the two-seater at the Scottish factory.

As with previous AC cars, new development will be equipped with a Ford engine.

While the ME 3000 has type approval, the new fibreglass model will still have to undergo certification tests in the U.S.

Mr MacDonald wants the

contract to provide a stable production base while the company develops as a engineering consultancy, setting up turnkey small car assembly operations in other countries.

The company is hoping to establish operations in West Germany, Austria and possibly South Africa.

The Scottish plant employs about 30 workers, most of them ex-employees from the nearby Talbot Linwood works, which closed in 1981 with the loss of over 4,000 jobs. A number of the car hoists in the plant also come from Linwood, while the paint-curing oven was brought over from the ill-fated De Lorean plant in Northern Ireland.

To finance the Ecosse Project and further ME 3000 series production, AC Scotland recently raised \$38,000 from investors under the business expansion scheme.

Promissory note delay in Lagos

By Our Trade Staff

PROMISSORY notes issued by the Nigerian Central Bank as a first step in settling trade payments, are still owing to unanticipated foreign suppliers will be delayed. The delay is attributed to heavy response from suppliers accepting the terms of the repayment proposals and the consequent documentation of claims.

It is now expected the issue of notes will not be completed until early in the new year. It was originally hoped the notes would have been ready by October 1. The processing of the note issue is expected to start soon and be substantially completed by the end of the year.

Debt crisis

The notes, dating from last January 1, will pay interest from that date on an estimated £20m in uninsured debt from foreign companies caught up in the Nigerian debt crisis. Many of the companies are in the UK and include Unilever.

The terms of the uninsured debt rescheduling were agreed last April after long negotiation. The notes have a term of six years, carry a grace period of 24 years and have an interest rate of 1 per cent over the London Interbank Offered Rate.

S. G. Warburg, the UK merchant bank and Chase Manhattan Bank of the U.S., are acting on behalf of the Nigerian Government to reconcile arrears with leading creditors.

SAS orders six Douglas aircraft

By KEVIN DONE, NORDIC CORRESPONDENT IN STOCKHOLM

SAS, the Scandinavian airline, has ordered six DC-9-30s from McDonnell Douglas of the U.S. in a deal worth \$150m.

The aircraft, which will be delivered between September and December next year, will be used on SAS's European and domestic routes in order to provide additional capacity in the late 1980s and early 1990s.

A French-Italian consortium led by Framatome of France has emerged as front runner because it is the only one of four contenders at this stage offering a government-backed line of credit.

The serious contenders, apart from the French-Italian consortium and possibly the Germans, Bonn has not yet indicated the extent of support it is prepared to give the KU bid.

Mr Abaza said recent newspaper reports indicating there was a delay in the country's nuclear programme were incorrect.

Egypt planned to build six nuclear power stations this century and eight by the year 2005, he said. But Western engineering consultants in Cairo are sceptical that the Egyptians can keep to such a timetable. They would be surprised if the first plant was commissioned by 1991, the year nominated by Mr Abaza for the start-up of the El Daba plant.

In Cairo, a Framatome spokesman said the company hoped to have a letter of intent by the end of the year.

The Framatome consortium is based on a 60-40 share between the French and Italian sides.

Thai Airways to buy four jets

By BOONSONG KITHANA IN BANGKOK

THAI AIRWAYS Corporation, Thailand's state-run domestic carrier, has agreed to buy two Airbus Industrie's A310-200 jets and two Short Brothers' 360 turbo prop commuterliners for \$60.5m.

The aircraft will be delivered between September and December next year.

A letter of intent was signed by the two companies on September 15.

The deal will be completed in 1986.

Thailand's jet fleet now comprises five Boeing 737-200s, four Shorts 360s and two Hawker Siddeley Avro 748s.

Cabinet approval is being sought for the aircraft purchase, but TAC officials said it is unlikely to be turned down.

TAC's board also agreed to place an order with the Belfast-based Shorts for two 36-seat Shorts 360s, valued at \$2m for shipment early next year.

The airline will then take delivery of the aircraft in 1986.

Delivery of the 767 aircraft will start in March 1986. The aircraft will be powered by Pratt and Whitney JTSD-7R4 turbofan engines.

The Yugoslav national airline, JAT, Jugoslovenski Aerotransport, appears set to commit itself to buying Boeing 767s for its passenger fleet. Alexander Lebel writes from Belgrade. The decision has not yet been officially announced.

PETRANOL REPORTS

"Oil reserves up from 1.5 million barrels to 6.0 million barrels"

C. J. Smith, Chairman

Petranol Plc is an oil and gas exploration and production group with its head office in the United Kingdom. Its oil and gas operations are located in West Texas. The company implements low risk development programmes involving primary and secondary recovery techniques and it is Petranol's policy to drill wells where payback purchases shortly afterwards.

M. Bernard Lathiere, chairman of Airbus Industrie, said that, unlike the sale of Airbuses to Air India on 30 years repayment terms, Pan Am would pay for its aircraft within 10 years. Financing, he said, would be by banks in the U.S., Europe and Japan, under "normal" conditions.

Mr Gitter said that the airline, which lost \$120m in the first half of this year and \$56m in the past three years, had lower revenue per passenger mile in July and August than last year because of reduced capacity after it sold many aircraft. That was one of the reasons for the leasing of the available Airbuses.

Arco proposes China project

By Paul Taylor in New York

ATLANTIC RICHFIELD, the U.S. energy group, has proposed a multi-million dollar fertilizer plant joint venture with the Chinese Government. The plant would use gas which Arco had found under the bed of the South China Sea as its basic feedstock.

Arco stressed that the plant was still "very much at the drawing board stage." The Los Angeles-based oil company confirmed, however, that it had submitted several proposals to the Chinese which would involve transporting the gas about 65 miles to a plant on Hainan Island, via an underwater pipeline.

Arco believes that a plant might cost about \$2.5bn in addition to about \$300m needed for the producing wells and pipeline.

In the seven months since our flotation, I am pleased to report that, based upon the latest information supplied by our operational advisers and management in West Texas, your Directors estimate that reserves will have increased fourfold from 1.5 million barrels to around 6 million barrels upon acquiring the remaining interest in the Sweetwater Field not already owned — the purchase of which is agreed in principle and is currently being finalised.

Petranol's daily production after buying the remainder of Sweetwater will be in excess of 500 barrels of oil equivalent with a net income to Petranel of around \$2.1 barrel before deducting operating costs and depletions. I am confident that we shall pass the 1,000 barrels a day mark before the end of the year. In addition, we have the great potential of the option over the Fritzel Field which has fully discounted reserves of \$20 million (\$29 million gross) and is presently producing in excess of 650 barrels of oil equivalent a day.

I am pleased to announce a pre-tax profit of \$57.582 for the six month period, compared with \$58.007 for the corresponding half year to June 30, 1983. This was achieved despite our decision to defer production from the Windham and Sweetwater Fields in order

HOW MANY INVESTORS IN BUSINESS INVEST IN THEIR OWN BUSINESS BRAINS?

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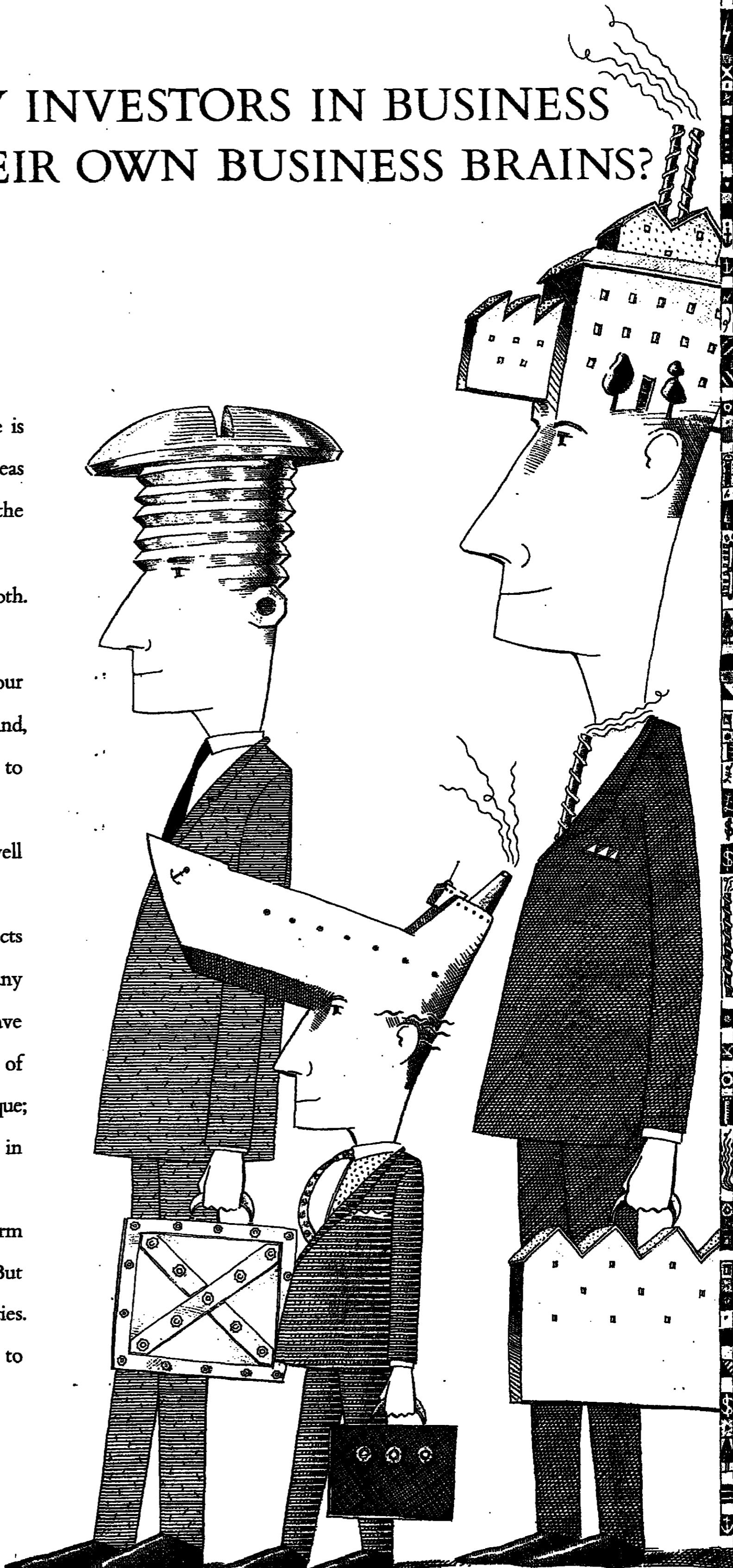
Within 3i, we deal with large projects and are prepared to back any one company

with up to £35m or more; we have ICFC, whose understanding of small companies' problems is unique; and our Ventures Division who specialise in high-technology businesses.

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THE CREATIVE USE OF MONEY.



TECHNOLOGY

EDITED BY ALAN CANE

AUTOMATING A FACTORY TAKES MORE THAN HARD CASH

How Thorn EMI is growing in robotics

BY GEOFFREY CHARLISH

AUTOMATING factories production tasks takes more than a bold decision to buy intelligent machines. Mr Jack Wilkinson, who runs the Thorn EMI Workmaster robot-making company in Bournemouth, takes the view that in a typical robot application, only 25 to 30 per cent of the value is vested in the machine itself.

The rest is expended in engineering the robot to do the job-specifying gripper requirements, parts feeding and removal, and the appropriate software.

Mr John Deane, managing director of the Thorn EMI Hazmac subsidiary at Maidenhead (of which Workmaster is a part), believes there are large numbers of potential users in industry who need expert help in incorporating robots into their businesses which, as often as not, are not technology based. "In addition," says Deane, "the typical factory manager is looking to buy a robot, not a machine.

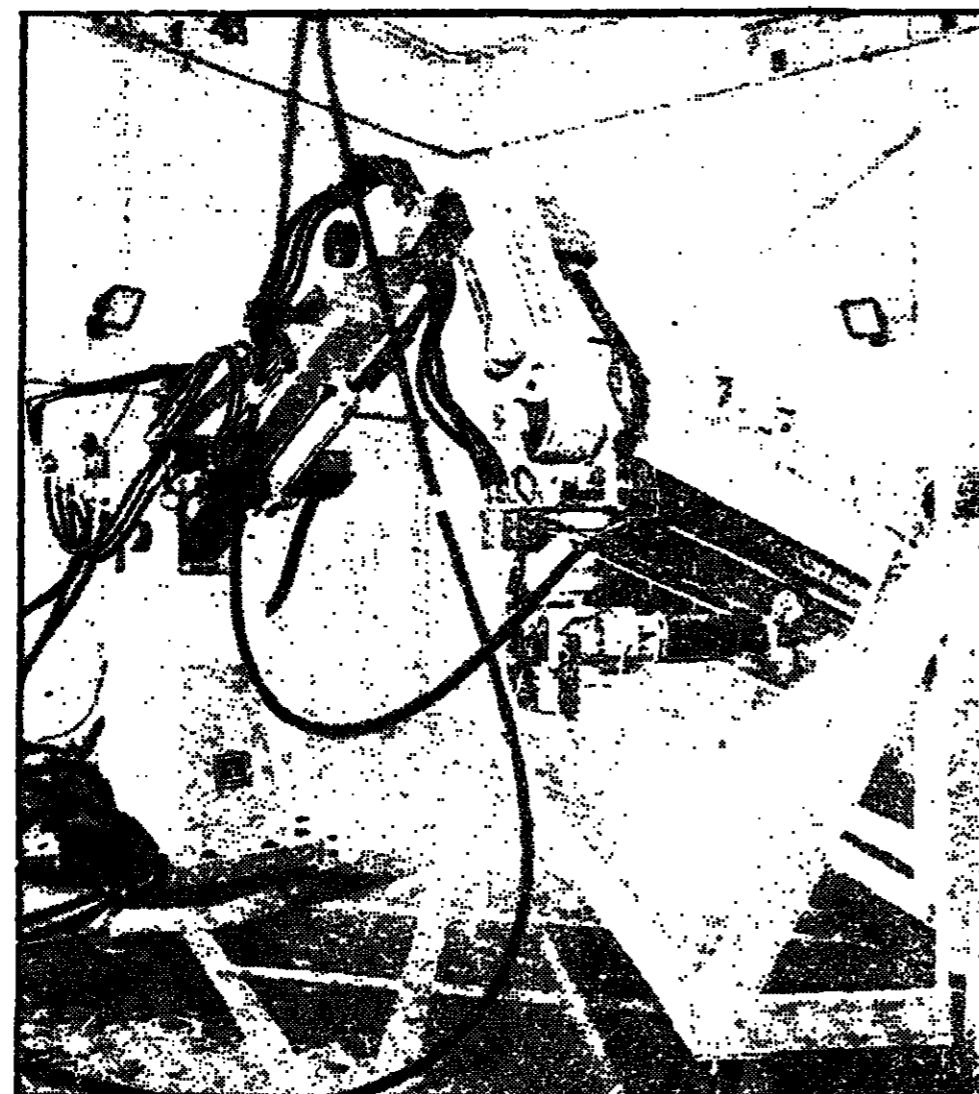
Thorn EMI is aiming to become a UK centre of excellence in robotics. It now has a strategy of acquisitions, licensing agreements, and is exporting research and business opportunities within the group.

John Deane joined Thorn EMI last year from Lucas Logic, to create Thorn EMI Robotics. The operation, centred on Hazmac, will draw on fundamental robotics research at the group's Central Research Laboratories at Hayes as well as computer expertise in other subsidiaries, including Software Sciences, Datavision, Dynatet and Micrologic.

In May Hazmac acquired the Workmaster robot business from Ajax Machine Tools, not long after Hazmac itself had been bought by Thorn EMI. Workmaster is an all-British heavy duty unit for which sales are just beginning. Hazmac has a strong background in materials handling.

Licensing agreements with Yaskawa, the Japanese robot manufacturer, have been set up. More recently, Hazmac became an IBM "Systems Integrator," that is, a company approved by IBM for the use of its machines in turnkey robotics applications.

The company is working with a big brewery and furniture maker, which it is unable to name. The brewery application is concerned with loading and unloading the heavy kegs of



The "Workmaster" robot cleaning F-111 tail fin assemblies at British Aerospace. Pressures of up to 7,000 lbs a square inch are used

beer to drays and removing the empty kegs—quite a dangerous manual job. The Workmaster machine, able to carry loads of 500 kg, is being used.

In the furniture project, a Yaskawa unit is fitted which automatically staples seating cloth to the underside of cushions and chairs, so performing an otherwise boring job with consistent accuracy.

Robot stapling is also being applied to the television set

industry where, in some designs, the plastic grilles and support pieces are stapled to the basic chipboard cabinet. Screw running has been abandoned for cost reasons.

A good deal of emphasis is being placed on using robots for jobs that are otherwise dangerous, boring or unpleasant. These are also jobs which, generally speaking, will not be welcomed with minimum objection from workforces on the basis of job losses.

One project at Maidenhead detects radio energy leaks from a microwave oven on a British production line. Although the health risks are small, the job can be done in complete safety by a robot.

Grasping a microwave detection instrument, the robot tip moves round the door seal and also inspects the oven's generator sections looking for leaks. The line will be stopped and the unit sent back for re-work if a leak is discovered.

Several of the projects at Hazmac are based on likely requirements within the Thorn EMI group, in which electronic circuit board and general electrical assembly are predominant.

In conjunction with the Central Research Laboratories at Hayes, the company is, for example, looking into automated assembly of electrical instruments.

The laboratories have already demonstrated how a robot can take parts in sequence from a pallet with nests and fix them into a casing at quite high speeds. A particularly impressive tool/gripper manager has been developed which changes the unit at the end of the robot arm in one non-stop pass over the tool magazine.

Like IBM itself, Hazmac is also working on the insertion of components into printed circuit boards, using the IBM gantry robot. Harry Farmer, applications engineering manager, believes there are many cases where dedicated component insertion machines, intended for standard semiconductor chips and bandolier-fed items, are not useable. For a variety of non-standard items, often found, for example, in vehicle dashboards, robot picking and assembly will be the answer.

It is strongly rumoured that Thorn EMI is developing a robot of its own. Mr Deane will not be drawn, however, merely pointing out that EMI is being spent this year on robotics research and development.

• YAMAZAKI has developed a CNC (computer numerical controlled) machining centre suitable for unattended operation.

Known as the H-15J, the machine has automatic workpiece cleaning and centring, adaptive feed-rate control and special chip removal facilities.

An advantage of the H-15J is that its modular design enables the machine to be expanded if future requirements change. Tool magazines are available in modules of 40 to 320 tools. Similarly, workpiece pallet changers have carousel or rack arrangements which can be added to if required.

BUSINESS TERMINALS

Polynet and Kennet: names for ICL and BT to compete with

LOGICA VTS, a major office automation company, is attacking the networked business terminal market with two product families carrying the Logica brand name.

Much of the company's business has, so far, been in supplying workstations to other organisations such as ICL and British Telecom, and the emphasis has been on word processing. The work for BT is worth £10m under an agreement running into next year. Now Logica is in direct competition with its customers.

The first of the new systems, called Polynet Office System, makes use of the previously introduced Polynet local area network to interconnect the workstations. It is a high performance (10 megabits a second) system for text-based office applications such as document preparation/filing and electronic mail, as well as local data processing.

Communication to existing DEC, ICL and IBM mini and mainframe computers and to external services is also provided. A single user version is available.

The second product is the Kennet Business Computer, a rather slower distributed on-line computing system based on the Arnet (licensed from Datapoint) local area network running at 2.5 megabits a second. It too can be supplied as a single user unit in effect a personal computer, or it can be clustered, with one processor driving several screens.

The workstations have three components. A separate screen unit on pedestal mounting is normally placed on top of the flat-shaped processor/storage unit, while the keyboard is detachable.

Logica VTS believes these products will cover most of the multi-direction workstation market, which is now the fastest growing segment of the computing products industry. They are the result of the largest single internal development in Logica's history and "several millions of pounds" have been spent.

A single-user Polynet system has a starting price of under £5,000, for which the user gets 512k of random access memory.

Two diskette drives, a letter quality printer, a text-handling software licence and user manuals. A basic 10 station network would cost between £50,000 and £60,000.

Kennet workstation prices range from £1,950 to £5,850, depending on memory and disk facilities. For example, a single-user system with 256k of memory, two floppies, one parallel printer port, operating system licence and manuals costs £2,495. A basic 10 station Kennet starts at £28,000.

The single user workstations are available now; deliveries of multi-user systems will start in volume within about three months.

Logica has spent several million pounds on the polynet system

The Polynet and Kennet hardware are externally identical to the ICL and BT products.

Dr Pat Coen, chairman of Logica VTS, points out that the differences are to be found in overall system make up and in the software.

All this activity is turning Logica's Swindon location into one of the larger workstation plants in Europe. The September throughput will be up to 1,000 units. An additional building has been acquired, raising the total space to 80,000 sq ft and the head count has risen to about 250.

Manufacturing manager Roger Appleton is currently organising a change-over from batch to serial production and the latest electronic component insertion machinery from Universal Instruments Corporation is going in. It can deal with the 15 x 13.5 in main processing board, containing nearly 200 integrated circuit chips in about 10 minutes. A Harwin terminal pin inserter is also being commissioned.

The club will disseminate information, provide access to consultancy services and sponsor the development and manufacture of specialised instrumentation.

More details from Mr D. G. Porter on 01-822 7900 ext 601.

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Computing
Bill Gates to speak in London

MR BILL GATES, chairman of the leading U.S. software house Microsoft, and one of the most influential figures in the personal computer business, has broken a year's self-imposed seclusion to give the keynote address at the Financial Times Second Professional Personal Computer Conference in November.

The star-studded list of speakers includes Mr Bea

Rosen of Compaq Computer,

Mr Suzanne Alman of Epsom,

Mr Mitchell Kapas of Lotus

Development Corporation,

the driving force behind Lotus

1-2-3 and Symphony, and Ms

Louise Keehe, the FT's computer specialist in Silicon

Valley. More details from FT Conferences on 01-621 1355.

Automation
Club for robotics launched

A LABORATORY Robotics Club has been launched to promote and foster the use of small robots in laboratories.

Established by representatives from the Laboratory of the Government Chemicals, Industrial Laboratories, universities, and research centres, the aim of the club is to encourage the development of robot-based automated systems to be used in laboratory scale operations.

The club will disseminate information, provide access to consultancy services and sponsor the development and manufacture of specialised instrumentation.

More details from Mr D. G. Porter on 01-822 7900 ext 601.

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ENERGY REVIEW

Why Brazil's nuclear plans are in disarray

By Andrew Whitley in Rio de Janeiro

BY THE end of this month, Brazil's first nuclear power station, a trouble-plagued PWR unit supplied by Westinghouse, may—just—may start pumping electricity into the national grid, as planned.

The odds are not good that it will achieve this modest goal, given the problems of the past. But Furnas, the Rio de Janeiro state electricity authority, is becoming desperate for a return of the kind of power the estimated U.S.\$1.5bn it has already spent.

Work was started on Angra 1, the U.S. station, 12 years ago, before Americans fear that Brazil's nuclear ambitions put a lengthy chill on bilateral relations in this field. It was completed, so to speak, in March 1982—five years behind schedule—and started up.

In the intervening 30 months, the costly power station has repeatedly broken down, to the great embarrassment of Westinghouse and the mounting fury of the Brazilian Government.

Privately, Furnas technicians say they do not believe Angra 1 will ever run at its full rated capacity of 636 Mw. The best they believe they can hope for is half power.

Hardly surprisingly, the subject failure of Angra 1 has cast a funeral pall over the already gloomy Brazilian nuclear energy scene. The causes are plain to see:

• Nuclebras, the national supervisory body, is heavily debt-ridden and deeply demoralised. Many of its top technicians and officials have left.

• The foreign bankers on whose largesse the continuation of the programme depends are fed up and want to spread their risk.

• The opposition presidential candidate, Sr Tancredo Eves, who could well come to power next March, is threatening to pull the rug from under the industry's feet by revoking the 1975 Brazil-West German nuclear accord.

• And the military—without whom Brazil probably would not have entered the arena at all—are about to be sidelined from power.

In short, the country's once highly ambitious nuclear programme, originally destined to generate 10,000 Mw of electricity by 1990, is in disarray.

Taking stock to date: after an expenditure in direct and financial costs likely to reach U.S.\$6bn by the end of this year, Brazil has precious little to show for its money.

Most of what there is to see lies on a picture-postcard beach halfway between Rio de Janeiro and São Paulo, on the Angra dos Reis bay. Alongside the completed U.S. power station stands much of the physical evidence of the nine-year-old pact with West Germany.

Angra 2, the first of eight, 1,245 Mw units scheduled to be built by Kraftwerk Union (KWW), the Siemens subsidiary, is becoming desperate for a return of the kind of power the estimated U.S.\$1.5bn it has already spent.

Under the terms of the 1975 agreement, much criticised in the U.S. at the time, Angra 2 should have been in operation by 1982. Instead because of first, technical hold-ups and, later, budget cut-backs commissioning cannot now begin before mid-1986, with commercial operation a year later. Angra 3 is about 18 months further down the road.

As for the next two German nuclear plants, Iguape 1 and 2, only preliminary site work has been accomplished, and that was halted in early 1983 when it was decided to defer a decision on their construction to the next Brazilian Government.

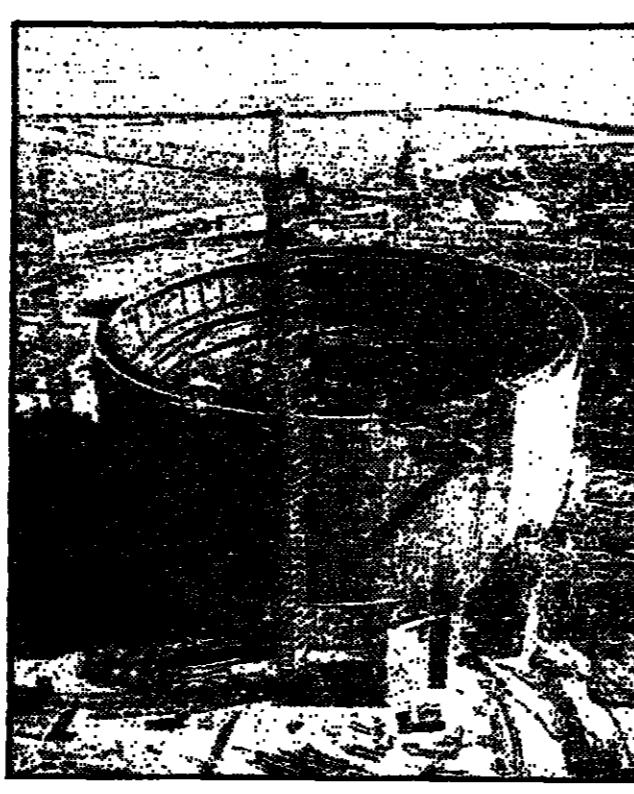
Signed amid much fanfare at the time, the Brazilian/West German agreement provides for the construction of eight, 1,245 Mw power stations, originally by the year 1990, as well as the transfer of technology for the reactors and the complete nuclear fuel cycle.

If Brazil decides to reduce the number of power stations it builds under the programme, it does not risk a financial penalty. But, as KWW officials say carefully, they would "obviously" have to reconsider their involvement in the fuel cycle development.

Contracts have so far been signed only for the construction of four of the eight units. But no final equipment orders have yet been placed for either Iguape 1 or 2 and KWW, realistically, does not expect a decision for at least a year.

The other two units on the complex—uranium conversion plant, to be built by France's Pechiney, and a fuel separation unit—are still at the drawing board stage.

The biggest success story so far in the disjoined Brazilian nuclear programme has been the massive, multi-billion-dollar of Nuclebras, Nucelp. Together with KWW, Gutehoffnungshütte Sterkrade AG (GHH) of West Germany and Voest-Alpine of Austria, which hold minority



Angra 2, KWW's first power station in Brazil.

shareholdings, this plant produces high quality pressure vessels, steam generators, and other heavy components at Santa Cruz, 35 miles west of Rio de Janeiro.

Capable of turning out at least one complete set of nuclear components a year, Nucelp has been badly affected by the slowdown in the Brazilian construction programme. Piggy-backing on KWW tenders for complete power stations, it is thus securing the world for work.

So as not to put all their eggs in the German basket, the military-led governments of recent years have signed a plethora of co-operation agreements with other countries, ranging from the U.S. to China and Iraq. But in reality they know these would provide small comfort—at least in the medium run—if the German accord were revised.

Despite the recent improvement in relations, the U.S. Government remains blocked by law from providing any significant assistance, because of Brazil's refusal to sign the Nuclear Non-Proliferation Treaty. Not that there is any hard evidence to suggest that the Brazilians may be content

plating developing a nuclear weapons capability at some future date.

The reprocessing facility needed to make plutonium envisaged under the West German agreement, is still many years away—if it ever happens. KWW, for one, plays down the question of a "non-essential" item in the US\$4.5bn nuclear fuel programme, although both it and Nucelbras are still committed on paper to building such a plant.

KWW knows that apart from the lack of political alternatives for the Brazilians, at this stage of development, its strongest lever to ensure the maintenance of the eight power station programme is its control over the technology transfer bundle of agreements.

Whether Brazil will need the hugely expensive enrichment and reprocessing facilities it is considering, and can justify them financially at a time when resources are going to be more limited than in the past, is another question. At worst, the power station programme may be limited to the three either built or under construction. More likely, Brazil will eventually stop at five—stretched to the end of the century.

Mr Kenneth Dorward, managing director of Bremfords, a former nuclear engineer brought in 18 months ago as a "book-keeper" for an organisation which had grown too big for its boots, describes the record to date as a "success." As he sees it, the only problems are financial, not technical.

However, technology will be irrelevant if Nucelbras is unable soon to reduce its crushing debt burden. Over the past two years debt servicing, within all state spending, has virtually relegated the nuclear programme to a "care and maintenance" status.

On its original 1984 budget of Cruz 1.074bn (US\$494m), financial costs represented a full 45 per cent. Investments were only 40 per cent—a quarter of what is needed to maintain the construction programme on its revised schedule.

To meet the new timetable set in 1982, which stretches the entire programme to the end of the century, Nucelbras should be investing between US\$1.5bn and US\$1.8bn a year, exclusive of financing costs.

Sr Gomes is hopeful that Brasilia will agree shortly to increase his budget to Cruz 1.431bn for this year. But as

the first budget was based on a deliberately low inflation estimate of 75 per cent compared with the actual 220 per cent, even that nominal increase represents a further cut in real terms.

Not that the nuclear programme, despite its apparent lesser priority at a time of overall national austerity, has in reality suffered any worse than the average Brazilian state sector company. The strong military interest in the programme appears to have been responsible for at least salvaging its last two annual budgets from the rubbish bin.

Foreign banks, mainly German, will be responsible in 1984 for over 50 per cent of the Nucelbras budget, but a substantial proportion of the new money, being put up under the umbrella of Brazil's global debt refinancing programme, is simply being used to pay themselves back the interest on the money already borrowed.

And if it were not for the involuntary nature of this lending, the nuclear programme's coffers would be in very dire straits indeed, as one leading banker involved admitted.

The total costs of the Brazilian nuclear programme have always been nebulous. Officially, direct costs for the eight power stations are still put at \$15bn. But this estimate—based on an average cost per installed kilowatt of U.S.\$1,500—has long since been overtaken.

The cost of Angra 1, the Westinghouse station, is probably near US\$43,000 per kilowatt, while the Nucelbras president says Angra 2 would cost US\$1,800 per kilowatt.

"Plan 2000," Brazil's energy master plan to the end of the century, drawn up in 1982, contains an investment figure for Nucelbras equivalent to US\$2.2bn for the period 1985 to 2000. Add, conservatively, another one-third for financial costs, and Brazil could be faced with a total bill in the region of US\$4.6bn for its planned 10,600 Mw of nuclear capacity and the full fuel cycle.

Hard decisions will have to be made by the incoming Brazilian Government, over the degree of self-sufficiency it wishes to achieve and the cost of nuclear power against other energy sources, notably hydro-electric power. Until the dust settles, the best the German suppliers can do is to low and hope time and institutional continuity work in their favour.

APPOINTMENTS

Chief executive of MK Electric Group

The MK ELECTRIC GROUP has appointed Mr Roger Frank Leverton as a director and managing director. He was with the Black & Decker organisation there until recently where he was director responsible for Southern European operations. Mr David L. M. Roberts continues as group chairman but relinquishes the role of acting group chief executive.

A BRITISH-LEBANESE ASSOCIATION has been formed. The president is the Lebanese Ambassador, General Ahmed El Hajie. The chairman is Sir David Roberts, recently British Ambassador in Beirut and presently director general of the Middle East Association. The aims of the British-Lebanese Association are to strengthen ties between Lebanon and the UK.

CORRECTION

Mr Peter Willmott has been appointed regional director and general manager at the South Midlands regional head office of LLOYD'S BANK, based at Aylesbury. He succeeds Mr Tony Davies, who is to be made a general manager of the bank but who is to be transferred to Lloyd's Bank International as treasurer with responsibility for exchange and money market division.

Mr Kenneth Dorward, managing director of Bremfords was chief executive of two companies, Farnion Foods and Axe Steel. The company trade nationally and are a Northern-based discount grocery group whose holding company is Supermercati-PAM of Venice.

ALLIED-LYONS is appointing a director of Middle East trade, Mr M. K. Barrow, from October 1. He is overseas manager of Britain. Mr Barrow will be based at Allied House, London.

Mr James Dunn has been appointed managing director of BRANTFORD INTERNATIONAL, a division of Furness Withy (Terminals). He was managing director of Cargos System Hold-Hong Kong. Mr Frank Robinson, the previous managing director, has reverted to his original position of vice-chairman of the company. Mr David Monder has been appointed a director in place of Mr Tom Pulley, who has retired. Also appointed to the board is Mr Peter Bennett, managing director of Farnion Foods (Middle East). Mr Derek Harrington remains as chairman of Brantford International. As part of the continuing expansion of Furness Withy (Terminals) Mr Reginald Webb will take a new role in the financial management team of the company. At present financial director, he is to become responsible for the financial appraisal of new overseas projects.

BLA BUSINESS PUBLICATIONS has appointed Mr Barry Bliss as managing director. He takes over from Mr Alan L. Lewis who remains as chairman. Prior to joining BLA in 1982 Mr Bliss was a director at Saward Advertising.

Mr Michael Bell has been appointed a director of SCOTISH EASTERN INVESTMENT TRUST from October 1. He is an executive director of Coats Patons and a non-executive director of Anderson Strathclyde.

Dr W. J. Ian Johnston has been appointed general manager of GEC (RADIO & TELEVISION) in succession to Mr W. R. Boscombe who has taken post outside the industry. Dr Johnston was technical manager with responsibility for new product development.

The Consultative Committee of Accountancy Bodies has appointed Mr Stanley Thomson, as vice-chairman of the ACCOUNTING STANDARDS COMMITTEE in succession to Mr James Doherty who has retired. Mr Thomson is director of finance of Ford Motor Co.

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QANTAS

Impala Platinum Holdings Limited

(Incorporated in the Republic of South Africa)

	1983/4	1982/3
	R million	
Consolidated Profit for year	268.7	174.9
Profit after taxation and lease consideration	133.5	91.6
Dividends paid	77.8	49.0
per share	135 cents	85 cents

STATEMENT BY THE CHAIRMAN, Mr. E. PAVITT

MARKET

Stimulated by the resurgence in the American economy, demand for platinum from industrial consumers in the western world is estimated to have grown by some 10% over the level attained in 1982/83. It would appear as if industrial consumers, in this period, turned largely to the South African primary metal producers, who have adjusted production and stock levels in an endeavour to meet the sharp increase in demand. The considerable lead times involved in bringing new production on stream can be expected to limit the producers' flexibility in meeting these increased consumer requirements for platinum in the short term. The overflow of industrial demand is likely, as a consequence, to impact on platinum stocks in the free market in the year ahead.

The major factor in the improvement in American demand for platinum during the past year has been the strength of the USA economy. After recording a real growth of 3.3% in 1983, the rate of increase more than doubled in the first six months of 1984. As in 1983, growth continues to be led by the automobile and capital goods sectors, and this, together with an improvement in consumer confidence has contributed to a satisfactory rebound in most of the platinum consuming sectors of the economy.

After declining by 12.5% in 1983, Japanese consumption of platinum has risen steadily during the first half of 1984. As in the United States additional requirements from the automobile and electronics industries have been the main contributors to the firming of demand.

Prospects, in the longer term, for a substantial boost to European platinum consumption through the introduction of regulations governing exhaust emissions on motor cars and the production of lead-free petrol, have recently received support from European Economic Community agencies.

In November 1983 Ayrton Metals Limited, Impala's UK marketing subsidiary, undertook

the marketing of a legal tender, one ounce, platinum coin—the Noble—on behalf of the Isle of Man government. Sales in the eight month period ending in June 1984 have been well above initial expectations, adding over three tonnes to investment demand for platinum.

OPERATIONS AT THE MINES AND REFINERIES

It was mentioned in the interim statement that platinum production was being increased in line with notified demand from customers. This trend continued for the balance of the year and every effort was necessary to build up production to match the increased off-take of metal. To establish additional working faces in the mines is always a slow and costly exercise.

As a result of the cut-back in the scale of operations during 1982, certain capital projects, and in particular the shaft replacement programme, had been slowed down or stopped. These programmes have been re-activated.

FUTURE OUTLOOK

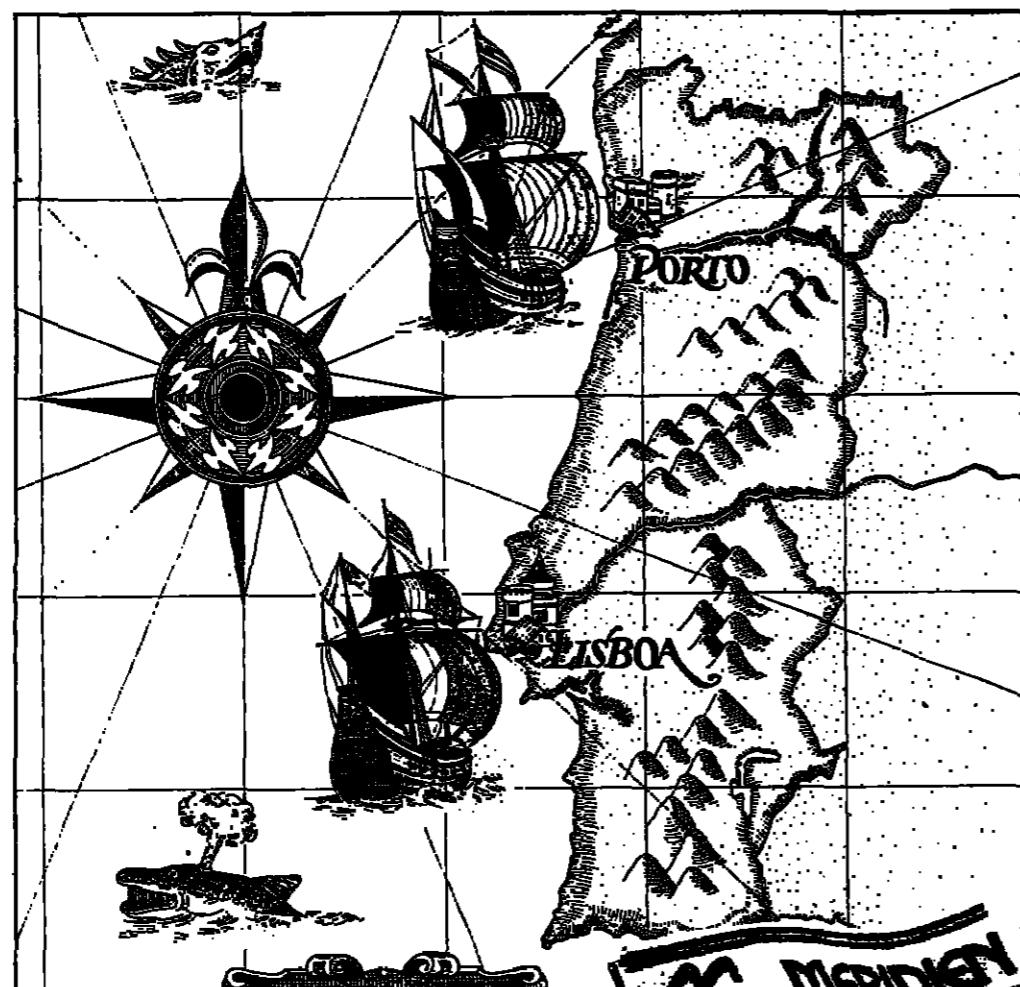
Prospects for further growth in the platinum market during the year ahead appear favourable. If the authorities in the major western economies can successfully contain inflation at present levels without allowing interest rates to become prohibitive, demand for platinum in the chief consumption sectors—automobiles, jewellery and electronics—is expected to continue to grow in the next twelve months.

In view of the anticipated growth in demand for the company's products during the forthcoming year, and despite the fact that by 30 June 1984 part of the company's US dollar turnover, to be received during the current financial year, had been sold for forward delivery at exchange rates less favourable than the current spot rate, it is expected that the profit for the current financial year will at least equal that of the previous year.

Johannesburg, 4 September 1984

The above has been extracted from the Chairman's Statement. Copies of the Annual Report including the full statement may be obtained from the London Secretaries, Gencor (U.K.) Limited, 30 Ely Place, London EC1N 6UA.

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CANADIAN BUSINESS

Recession and debt burden pin Hudson's Bay in the red

BY BERNARD SIMON IN TORONTO

MODERN retailing is proving as much of a challenge to Hudson's Bay Company as the pioneering rigours of fur trading in the 17th and 18th centuries.

The Canadian department store, energy and property group, the roots of which go back to a Charter granted by King Charles II to 18 adventurers setting off for North America in 1670, suffered a C\$106m (US\$80m) loss in the six months to July 31 on revenues of C\$2.1bn (US\$1.6bn). Despite an expected seasonal improvement in the second half of the year, Mr Donald McGiverin, the company's president, who also still carries the title of Governor in terms of its Royal Charter—conceded that a loss is likely for 1984 as a whole.

Last year's results—a net profit of C\$64.9m—were buoyed up by extraordinary gains of C\$83m from the sale of energy and retailing interests.

But a heavy interest burden has wiped out operating profits for the past three years. Pre-tax losses between 1981 and mid-1984 total C\$331m. At the end of last year, Hudson's Bay owed its lenders C\$1.7bn. One consolation is that its debt burden stood at C\$2.3bn a year earlier. Proceeds of recent asset disposals have been applied to repayment of debt.

Mr McGiverin blames the recession and high interest rates for the company's problems, which are centred on its department store operations.

Hudson's Bay operates some 270 department stores across Canada, more than 300 other retail stores and 18 associated distribution centres.

Department stores in Canada have failed to keep up with overall retail spending in recent years. Clayton Research Associates, a Toronto-based group, forecasts that their sales will rise by 7.8 per cent this year, compared with an expected 10 per cent rise in total retail sales.

Competition is stiff among the chains themselves, which are being bled by the cost of maintaining operations in quiet city centres, as well as a plethora of suburban malls. As Mr McGiverin puts it: "Everything is on sale 100 per cent of the time." In addition, renewed efforts recently to

employees could push up labour costs.

There is considerable evidence, however, that Hudson's Bay itself must share the blame for its predicament. Toronto investment analysts are strongly critical of the group's management, arguing that it lacks marketing flair, has shown poor judgement in its acquisitions and has positioned the bulk of the group's retail

department stores.

Markborough's other interests centre on office blocks, industrial buildings and land development. As a result of higher land sales in the U.S. sunbelt, its contribution to group profits more than doubled in the first six months of this year and Mr McGiverin says that Hudson's Bay is keen to expand its real estate operations.

The group's 52.4 per cent oil and gas subsidiary, Roxo Petroleum, contributed an insignificant share of 1983 operating income.

The real story of the involvement of Hudson's Bay in the energy sector lies in its present holding of 4.1m pre-

ferred shares as well as ownership of warrants for common shares in Marathon Petroleum, the ailing

Calgary oil and gas producer, now in the throes of financial reorganisation. The warrants are exercisable at C\$3.11 a share, compared with the current market price of some C\$8, and are valued on the Hudson's Bay books at a total of C\$1.

Hudson's Bay acquired the Dome shares in early 1983 as

payment for its 10 per cent stake in Hudson's Bay Oil and Gas, one of Canada's biggest

and most respected energy pro-

ducers. "We would have pre-

ferred still to be in HBOG," Mr

McGiverin says, referring to the

way Hudson's Bay was out-

bid by Dome during the

latter's bid three years ago for

Conoco, the U.S. oil company,

which had a 57 per cent interest

in HBOG.

There is little chance of dis-

posing of the Dome investment

for several years. Hudson's Bay

is the only holder of the class

of preferred share which it owns

and, not surprisingly, there is

no great demand for Dome

stock at present. Under Dome's

debt-rescheduling plan, the pre-

ferred shares owned by Hud-

son's Bay will be reclassified as

convertible stock, at least

making them more marketable

if and when Dome's fortunes

improve. The preferred share,

valued at cost, are worth \$61.7m.

Hudson's Bay itself is now 73

per cent owned by the Thomson

publishing family. But its links

with its pioneering past are still

maintained through its inter-

national trading activities.

According to Mr McGiverin,

a well-known plain-speaking

businessman, "the business goes up and down like a toilet seat—it's very

volatile."

This announcement appears as a matter of record only.

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Oriflame International S.A. announces the availability of its interim statement for 1984 together with instructions for the collection of the interim dividend. Copies of the statement can be obtained on or after 17th September 1984 from Morgan Grenfell & Co. Limited, New Issue Department, 21 Austin Friars, London EC2N 2HB and Banque Indosuez, 39 Allee Scheffer, 2520 Luxembourg.

UNIT TRUST SURVEY

Publication Date: Saturday, October 13

Copy Date: Friday, September 29

The Financial Times proposes to publish a Survey on Unit Trusts on the above date. Subjects for discussion will include the growth of overseas portfolios and the trend towards specialist funds.

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UK NEWS

Rise in state borrowing threatens £7.2bn target

BY PHILIP STEPHENS

BRITAIN'S public borrowing totalled £1.5bn in August, bringing the total since the start of the financial year in April to £6.5bn, according to official estimates released yesterday.

The increase was higher than expected and raised some doubts in the City of London over whether the Government would be able to hold down the public sector borrowing requirement (PSBR) for 1984-85 to the £7.2bn forecast in the budget last March.

The Government, however, remains confident that increased revenues in the second half of the year will allow the target to be met.

Officials in Whitehall last night pointed out that the Treasury had long predicted that virtually all of

the PSBR would be loaded into the first half of the financial year.

They said that a £1.2bn inflow to the Treasury from changes in the payment of value-added tax on imports, the receipts from the flotation of British Telecom in November and an expected £500m rebate from the European Community were likely to keep government spending and revenues in rough balance in the second half.

The Treasury will also benefit from higher oil revenues caused by the fall in the value of sterling against the dollar, with each 1 per cent drop adding about £100m to Treasury receipts.

Economists in the City are unsure over whether these factors will be sufficient to outweigh higher

spending by local authorities, the cost of the miners' strike and public sector pay settlements above the 3 per cent norm set by the Government.

The Treasury's view is that these can be covered by a £2.75bn contingency fund set aside for unexpected outlays.

There is some concern in the City that this fund may already have been exhausted, while the miners' strike is still adding an estimated £100m per month to public spending.

Mr Stephen Lewis, senior monetary economist at broker Phillips & Drew, said yesterday that he was now forecasting a PSBR of £8bn for the whole year, a view which appears to be widely shared.

Pound may force petrol by 30% to £35.6m prices up

BY DAVID LAWSON

BRITISH PETROLEUM gave a warning yesterday that another rise in the price of petrol was likely if the pound stayed at its present level against the dollar.

On Monday BP announced an effective increase in the price of petrol by withdrawing its support to its petrol retailers below a minimum pump price of 18.4p a gallon. Although the official scheduled price is 18.7p, some regions of the UK have seen prices below 18p.

The major oil companies, such as Esso, Shell, Mobil and Texaco, have followed BP's lead. Esso said yesterday that, on average, the motorist would have to pay about 2p to 3p a gallon more for petrol as a result of the move.

The main reason for the increase is the fall in the pound's value against the dollar, the currency in which oil companies buy their petrol and crude. However, Mr Ian Walker, chief executive of BP Oil, said yesterday that BP had decided to increase prices when the sterling-dollar rate was about \$1.27. Since then it has weakened further to about \$1.22.

BARRATT Developments, Britain's biggest housebuilders, yesterday revealed the full effect of a weaker housing market and adverse publicity about the quality of its timber-frame houses, when it announced a 30 per cent fall in pre-tax profits.

The decline - from £50.3m to £35.6m in the year to June 30 - had been anticipated in the City of London and Barratt's shares rose 2p to 88p on the confirmation of its pledge to maintain its final dividend. The share price has been as high as 186p this year.

Mr Robert James, group finance director, said: "After seven years of increasing profits we are naturally disappointed, but the directors have total confidence in the medium and long-term future."

House completions in the UK had fallen in the year from 16,500 to 13,700, although Barratt had initially expected growth to about 18,000. The market has been weakened in the North - a traditionally strong area for the company - by the effect of the miners' strike on the regional economy, and by higher interest rates on house purchase loans.

The company also blamed criticisms made in a television pro-

Car components group cuts up to 1,000 jobs

BY ARTHUR SMITH, MIDLANDS CORRESPONDENT

AUTOMOTIVE PRODUCTS (AP), the Midlands-based vehicle components supplier, to cut up to 1,000 of the 6,000 jobs in its automotive division by Christmas.

The move, part of a restructuring of automotive activities, is aimed at raising productivity to compete in international markets. Exports account for about 30 per cent of the £150m a year vehicle components sales.

Changes were foreshadowed earlier this month when the group announced a pre-tax profit of £3.1m for the half year to June 29. The directors said profit margins in the UK remained inadequate.

AP said that there had been a slowdown in demand because of a

Fraud action welcomed

BY JOHN MOORE, CITY CORRESPONDENT

FRAUD IN the financial services industry "should be effectively and vigorously" countered, Mr Robin Leigh-Pemberton, Governor of the Bank of England, said yesterday.

He said at a lunch organised by the National Association of Security Dealers and Investment Managers that good regulations were part of the answer in dealing with fraud.

"Equally important, however, is the process by which fraud is investigated, prosecuted and eventually tried in the courts."

He welcomed the Government's recent moves to place on a more permanent footing the arrangements for fraud investigation groups, which brought together all

the skills necessary at the stage of investigation.

A Government committee had been examining how the conduct of criminal proceedings arising from fraud could be improved and to consider what changes in existing law and procedure would be desirable.

Self-regulation and statutes would be needed in the future regulation of the securities markets.

There had been much public debate about the rival merits of self-regulation as against a statutory system. "But this misses the choice before us: in practice neither approach will be a serious option and any future structure will have to combine the two."

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Industry leaders begin leak inquiry

By John Hunt

AN INQUIRY is being held within Britain's state industries to find the source of a leak of government plans to curb the powers of state-owned industries.

Mr James Driscoll, head of the Nationalised Industries Chairman's Group, yesterday rejected any suggestion that the leak had come from a senior member of the nationalised industries, but he thought that photocopies might have been taken of a letter he had signed.

Mrs Margaret Thatcher, Prime Minister, does not intend to institute her own inquiry.

Proposals made by Mr Peter Rees, Chief Secretary to the Treasury, to the chairman's group would establish a new framework that would allow the Government to dismiss board members, sell assets and set profit targets.

The idea was leaked at the Liberal Party assembly this week. It is the latest in a long series of leaks and follows recent disclosures to Mr Tam Dalyell, a Labour MP, about the sinking of the Argentine cruiser General Belgrano during the south Atlantic war, and the case of a Whitehall civil servant who was recently jailed for passing information to a national newspaper about the siting of cruise missiles in Britain.

On this occasion, however, the Government is taking a more relaxed attitude and is not surprised that the topic of which all nationalised industry chairmen were aware, should have found its way into the press.

Selected personnel at the Treasury were given a briefing some time ago so that they could be prepared if news of the discussions leaked out.

The proposals, which might form the basis of legislation, came under attack from the Labour Opposition yesterday but were defended by Mr Norman Tebbit, Trade and Industry Secretary. Mr Tebbit said it would mean that power in the public sector would be returned to the marketplace.

Mr Peter Shore, Labour's Trade and Industry spokesman, said he suspected the Government was seeking to stifle any signs of opposition from the boards of nationalised industries.

Liberal leaders stress strength of Alliance

BY KEVIN BROWN, POLITICAL STAFF

LIBERAL leaders launched a campaign yesterday to counter criticism of the Social Democratic Party (SDP) and to stress the permanence of the Alliance between the two parties.

The assembly was shocked, however, when Mr Bill Rodgers, vice-president of the SDP, demanded that parliamentary seats should be equally divided between the two Alliance partners at the next general election.

There were shouts of "rubbish" when the urged Liberals to accept the parliamentary seat distributions agreed for the 1983 election, when each party fought about 300 seats. The Liberals won 17 seats, while the SDP only six.

The assembly, Mr Rodgers said, was a complementary and equal partnership in which there could be no question of a senior partner or first and second-rank leaders.

The Young Liberals have already demanded a 70 per cent share of parliamentary seats on the grounds

that our enemies cannot prise apart."

Mr Watson said: "What is being put to the test is nothing less than our ability to practise what we preach - to make a reality of the new politics which replaces confrontation as the basis of the political system."

Mr Paul Tyler, the party chairman, said there could be "no lingering doubts" about the permanence of the Alliance. "For a small minority of both parties, the future is only foreseeable for as long as it suits them. For the great majority of us permanence remains permanent at least this side of proportional representation."

Mr Tyler said there was broad agreement that an immediate merger would not be practical, even if it was desirable. The leadership and membership of both parties had demonstrated that they preferred to set a converging course, encouraging organic evolution through increasing integration.

Secrecy in Britain 'becoming a disease'

By Iver Owen

SECRECY in Britain was becoming a disease, Mr Des Wilson, one of the leaders of a UK campaign for freedom of information, told the assembly.

He successfully called on the party to renew its own campaign to secure the introduction of a Freedom of Information Act.

He accused Mrs Margaret Thatcher, the Prime Minister, of abusing the blanket provisions of the Official Secrets Act in a cynical practice of power which also extended to manipulation of the media.

Mr Wilson recalled that section 2 of the Act had been condemned by the Franks Committee as far back as 1972, and by Mr Leon Brittan, the Home Secretary, and Sir Michael Havers, the Attorney General, when they were on the opposition benches in the House of Commons.

"No one will any longer defend this Draconian piece of legislation with its indiscriminate imposition of secrecy upon every Whitehall document, no matter what its importance," he said.

Indiscriminate secrecy led to more leaks and less respect for confidentiality than was really necessary, Mr Wilson called for a statutory right to know, and in particular the right of people to have access to their personal files, the right of communities to have access to environmental information, and the right of councillors and MPs to have adequate access to information to perform their duties.

While Russia and the US retained elderly leaders such as President Ronald Reagan and President Konstantin Chernenko there was unlikely to be a constructive initiative to improve relations between East and West, Mr Steel told the assembly.

Recalling his meetings with the leaders of the two superpowers he said he believed many people shared his wish that "the fate of mankind were in the hands of the people with a rather longer-term personal interest in it".

A cutting attack on the Government and the leaders of the National Union of Mineworkers (NUM) over the coal strike, was delivered by Mr Alan Watson, the new party president.

In his inaugural address, he accused the hard left and the Government of sharing the illusion that total victory was available in the class war that was toughest.

The Government saw the miners' lives simply as a matter of production, while the "authoritarian ambition" of the left used them as cannon fodder in the class war.

Cruise policy to be decided

BY PETER RIDDELL, POLITICAL EDITOR

THE LIBERAL assembly will be asked to choose between alternative policies on cruise missiles in its defence debate tomorrow.

A draft resolution has been prepared which leaves the assembly to take a decision on the most contentious points.

In particular, a choice will be offered between the removal of US cruise missiles from British soil at once, or their temporary retention in Britain under joint control as part of a general freeze on nuclear weapons, pending their removal through negotiations.

Options have also been given on whether or not Britain should continue to be a member of Nato; the

removal of nuclear weapons from the UK; an immediate declaration of "no first use" of nuclear weapons; and on the immediate scrapping of Polaris or its inclusion in arms control negotiations.

The expectation is that the assembly will overwhelmingly support Britain's continued membership of Nato but that there will be much closer votes on the Polaris and cruise questions, which could highlight differences with the attitude of the Social Democrats.

The key point for the SDP is cruise. Although the party's MPs voted with the Liberals against the deployment of the Trident missile programme and the Fortress Falklands

Move to quit European group fails

BY OUR POLITICAL STAFF

DELEGATES at the Liberal assembly decisively rejected a demand that the party should end its membership of the Federation of European Liberals and Democrats (ELD).

They endorsed the view of Mr David Steel, the party leader, who before the debate reaffirmed his commitment to keeping British Liberals in the ELD and announced his willingness to accept office as its vice-president.

The doubts and reservations of delegates were reflected in a decision to call on the party's executive

to review its membership of the ELD with a view to the question being finally resolved by next year's assembly.

In the debate, there were complaints that the ELD was a predominantly right-wing organisation given to advocating economic policies heavily dependent on Thatcherite monetarism.

Mr Colin Darracott, chairman of the London Liberal Party, who led the demands for the party's immediate withdrawal from the ELD, attacked Mr David Steel, the president.

The doubts and reservations of delegates were reflected in a decision to call on the party's executive

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It is the Directors' present intention that within three years application should be made to the Council of the Stock Exchange for the grant of permission to deal in the Unlisted Securities Market in the Ordinary Shares of the Company. Pending the application Hill Woolgar & Company P.L.C. will be making an Over-the-Counter Market in the shares of the Company.

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THE ARTS

Television/Christopher Dunkley

Thread of hope behind the threat

Next Sunday and Monday, when it screens two major programmes about nuclear war, the BBC will go as far as possible towards redressing itself for its failure to show Peter Watkins' astounding anti-nuclear war film *The War Game* in 1965, and for 20 years of subsequent funk, obfuscation and inaction, during which BBC officials continued to maintain the British population at large from seeing that horrifying yet necessary work.

Now, with the decision to show *Threads* on BBC2 on Sunday, a two-hour drama-documentary produced and directed by Mick Jackson and written by Barry Hines about the effects of nuclear war upon Sheffield, the wrong-headedness of that 20-year ban is finally tacitly acknowledged. For its treatment of Watkins and the stifling of his outraged cry to his

fellow men the BBC can never be entirely forgiven. Their argument that the film might disturb or even harm the old, the lonely and the simple had as much validity as the idea of not shouting a warning to a child threatened by a runaway lorry for fear of startling him.

But even if Watkins (who moved in disgust to Scandinavia years ago) will continue to have a legitimate grievance, at least the BBC's licence payers will finally be able to see the most powerful medium of the age dealing at length with the greatest problem ever to face mankind. For the way they have finally done this the BBC deserves our admiration and gratitude even though, ironically, the new Hines/Jackson drama is, in my view, more bleak and in a way more frightening than Watkins'. Where *The War Game* is a

passionate piece of polemic presented as drama, *Threads* is a chillingly dispassionate drama presented as a documentary. It is nevertheless—and the comparison will be made repeatedly during the next week or so since the American programme which was shown in Britain by ITV only 10 months ago attracted tremendous publicity—considerably more affecting than *The Day After*.

The contrast between the two is representative of the difference between American and British television.

Where *The Day After* was made in the style of soap opera with the characteristic earnestness of the surgeon, played by film star Jason Robards, serving as the central point of reference, *Threads* follows in that tradition of ultra-realism developed so strongly in BBC drama during the sixties with ordinary people, quite remote from film stars, at their centre. Established in such works as *Call the Midwife* Women this approach extended by Barry Hines in his earlier work including *Kes*, *Look and Smiles* and most memorably in *The Price of Coal*.

Threads uses the technique to devastating effect. Here there are no craggily handsome stars with distinguished silver at the temples and the power to inspire confidence in the onlooker. On the contrary, there is a cast with almost completely unfamiliar faces playing the members of the unremarkable Kemp and Beckett families who are linked simply by the fact that in the opening scene Ruth Beckett becomes pregnant by Jimmy Kemp during a weekend session in the car.

During the rising international tension leading to the dropping of the bomb in *The Day After* the producers were more than pointing up the pomposity of the coming destruction of such human phenomena as music, religion, painting and farming. It is a worthy enough aim, and the effect certainly is to tug at the heartstrings. Hines, however, punches you in the gut: "There's nowt we can do about it, is there?" one of his characters says to another as international tension rises. "I tell you one thing: if the bomb drops I want to be pissed out my mind."

The feeling of stark authenticity which is attained by resorting to the tone of the public bar (no more valid or important, of course, than the tone of the senior common room but undeniably more widespread and more familiar to most viewers)

is reinforced by the documentary style, copied from series such as *Horizon* and *World in Action*, with which Jackson and Hines pile fact on to their narrative.

Captions provide statistics such as "Blast casualties between 2pm and 8pm" and the bleak simplicity of such necessarily brief announcements adds to their ghastly impact.

It is clear that Jackson's budget fell short of the millions

spent on *The Day After*. In *Threads* there is nothing quite like the American scene of Minuteman missiles rising from their silos across a baseball stadium, though the kick wasn't especially expensive, nor any de Mille-style tableau involving thousands of extras or million of dollars-worth of material.

Jackson proves, however, that money is not everything: the sight of panic-stricken shoppers pouring out of a supermarket with trolleys full of food they have not paid for, and the family arguing about whether to buy *one* Spot" and delay the flight into the countryside, are scenes which gain their impact from the very fact that they are on a small domestic scale.

Human innocence may have died at Bikini Atoll as James Cameron remarked in last week's *Once Upon a Time*, but the innocence of the individual child did not. In similar vein it is the very familiarity of Paul Vaughan's voice-over, known to millions from years of *Horizon* and *Kaleidoscope* scripts which brings such a tantalizing sense of the possible to the documentary element of the programme.

The most significant difference, however, is between *Threads* and previous films and programmes about nuclear war including Jackson's own *Guide To Armageddon* in that does not stop at the dropping of the bomb nor (as did *The Day After*) with the immediate aftermath. Instead it moves on another 13 years and looks towards the birth of the first post-holocaust generation: not a pretty sight.

It is this post-bomb sequence which brings home the significance of the title writer, the ludicrous and doomed attempts of Shefield's emergency administration to operate from beneath the rubble, and the gun law which ensures one realises the weakness of the thread by which civilisation hangs and the sparseness of the threads weaving our society.

There is a desperate irony

about the two major points to emerge from Michael Andrews' documentary, *On The Eighth*: the country will take part, performing with 37 marching bands.



Philip Whitchurch and Joseph Marcell

Othello/Lyric Studio, Hammersmith

Michael Coveney

We glimpse the wedding of Othello and Desdemona through a gauze screen, a rather decorous affair before the inset groto to Our Lady which quietly oversees the action. The ecclesiastical choral music accompanying this invented prelude is then disrupted by Nick Dunning's ludicrously impudent Roderigo storming into view, Iago snapping

violently at his heels.

Mr Boyd and his designer,

Peter Ling, set the action in a

notoriously difficult piece for

actors and directors. Since

Oliver 20 years ago, apparently

well-equipped Othellos like Paul

Scofield and Robert Stephens

have bit the dust. Joseph Mar-

cell, a short, stocky, well-spoken

black actor, missed the strange-

ness of the role, playing the

door not so much as a broad-

in General but as a Sandhurst

Silver Sword graduate of the

middle-class African back-

ground. He bears bongo

drums after anointing Iago in

his own blood (a rather

gratuitous touch), but is hardly the alien poetic creature

Oliver created. Perhaps that is

the point. At any rate, he

misses the soul of the role.

It is not just to do with

magnetism, though that is at a

premium. The verse is a sym-

phony of colour and variety and

for all its energy and smartness of staging, Michael Boyd's

production simply does not do

the verse justice. On demand-

ing his "ocular proof", Mr Mar-

cell clamps Philip Whitchurch's

spiritedly ingratiating but care-

lessly articulated Scouse Iago

in a head-lock, throws him

across the floor, and seems to

acquire a fixed antic disposition rather than begin his slow and tortured decline.

The modulated pleasantness of his dealings with the Senate, Desdemona, yield only to a ranting anger. Upstairs on the main stage a few actors are ranting in an attempt to breathe life into Othello. Here there

is no excuse.

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into her relationship with Iago, she is quickly and cruelly slapped down.

Emilia is then involved in the best "willow song" scene I have seen in ages, with Stan Thomas's sensible Desdemona singing beautifully while being relieved of her pearl earring by men, then washed gently under the armpits with a sponge. Ms Thomas is left helpless and trembling in the face of her husband's manic outbursts. She is genuinely pitiful.

With a little more attention, this production could yet grow into something really powerful (it runs until November 3, with schools matinees). It certainly looks impressive, stock Jacobean costumes transformed by the ingenious design and spatial inventiveness of Mr Boyd's staging.

Old Storey/Stratford East

Martin Hoyle

The Jamaican writer Trevor Rhone has got the mixture right. His comedy, part of the Stratford Theatre Royal's centenary season, combines the ridiculous with the concerned. The effects of deprivation, class and colour differences, western sophistication meeting Caribbean traditionalism are deftly suggested *en passant*, never laboured and never aggressive. Above all, without being consciously political, the play is Jamaican through and through: a national product without nationalism.

As ever, the West Indian accents are not always intelligible, especially when drawn by a vociferously happy audience (actually, three of the cast lapsed into London intonation in the second act). Okon Jones' direction and the presence as the socially acceptable fiddler; the author directs at a relaxed pace; and the large number of West Indians present hooted and shrieked their appreciation.

Autumn visitors to Canterbury

The opening of the new Marlowe Theatre, Canterbury, will provide a venue for visits in September and October by Kent Opera, Ballet Rambert and the National Theatre, all as part of the Canterbury Festival. Later in the season there will be visits to the Marlowe by the New Vic Theatre and Contemporary Dance Theatre.

The Arts Council gave £45,000 to the building programme of the Marlowe Theatre.

Brahms Love Songs/Sadler's Wells

Clement Crisp

On Monday night Northern Ballet Theatre's ballerina, Sui Kan Chiang, celebrated her tenth anniversary with the company. A product of the Central Ballet in Beijing, a victim — with so many other artists — of the field labour imposed during the time of the "cultural revolution," Miss Chiang's decade with NBT has been marked by the gentle radiance of her performance style and by the generous clarity of her temperament. She has enhanced every role I have seen in dance, and each has seemed warmer and refined by her integrity. She is an artist — as NBT affectionately shows — to be treasured.

Her range is rather more considerable. I think, than the three works in this week's triple bill suggest. André Prokovsky's *Brahms Love Songs*, for instance, now that every production is about India, fascinates Aida. Soprano Svetlana Kostyleva's *Three Songs* from Chakovsky's third string quartet, with a clever set by Michael Holt, is a clear emotional thread to the

story-telling, and Miss Chiang at her most eloquent as Juliet

— pure in line; beautifully true in feeling — this is a ballet well

come not only as a showcase for her gifts but as an ingeniously contrived spectacle which does not overstretch NBT's forces.

About the central item in the programme, an intemperate Chinese dance drama entitled *Fu*, I can but record that its programme note is a very moral text about the dangers to seekers after Power and Success, because "remorse" will follow at the "consequence." The choreographer, Miss Chiang Ching, need have no worries on this account, for the piece looked to me wholly incomprehensible, and beyond offering some fine and exotic costuming, seemed entirely unsuccessful as dance or drama.

Rudolph Walker's grizzled

narrator (*Shades of Our Town*)

both recounts and participates

in the saga of the indomitable

Marlowe. Michael Hammarberg's mother of extremelyatty old bags), the adored son who

comes to the rescue, with a mysterious past — and the school boy turned crook.

Superstition and swindling, magic and monetary manipulation, exorcism and economics are threads in an unevenly distributed plot.

The author occasionally inter-

spers the buoyant comic

and the serious, but the

whole is a joltingly effective

production, though it is not

without its moments of flatness.

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Wednesday September 19 1984

A role for the World Bank

THE official, as opposed to spontaneous, themes of the forthcoming IMF-World Bank annual meetings in Washington this week will not fail to include discussion of the plan of the two sisters who are hosting the ball. The World Bank's wealthy father, the US, has all but cut her off. Her wealthy uncles, the rest of the Group of Five, cannot agree whether to help her out in her penury. She finds herself dancing with increasing frequency on her sister's toes, and vice versa. Will she, can she, rediscover a clearly defined role in life?

There are two reasons why this discussion should come to a head at this particular meeting, one of which relates to the Great Debt problem, and one of which does not. The non-debt reason is a report on the plight of sub-Saharan Africa which will be presented to the joint Development Committee of Fund and Bank. The World Bank has suggested that it respond to this plight with a new Fund for Africa. This fund would supplement the activities of the International Development Agency, the arm of the Bank which extended aid to the Bank's poorer members. It is the IDA whose activities have been most severely curtailed by the Reagan Administration, on the grounds that it is too soft a ground for too wide a range of borrowers. The World Bank hopes that by constructing a fund for countries whose economic situation is unambiguously desperate, it may yet win additional aid out of its richest sponsors.

The debt-related motive for discussing the Bank is that the moment should, in theory, be coming for it to make contribution to solving the debt problem. Major debtors—Mexico and Brazil for instance—are moving beyond the phase where they should rely only on policies prescribed by the IMF to staunch a haemorrhage of foreign exchange. They now require longer-term support and guidance to return them to "bankability" and to get them to that point, so dear to the Reagan administration, when commercial funds flow spontaneously towards them in the form of bond finance and direct investment.

In both these areas—in the Bank's traditional stamping ground of development aid, and in this departure into the realm

Difference

In trying to do the right thing, the president, Tom Clausen, has not been able to appropriate his predecessor Robert Macnamara in running the bank over the heads of the executive directors from shareholder countries, nor has he had the consummate touch of Jacques de Larosière in managing the IMF by carrying these directors with him. Indeed, this difference between the two institutions is reciprocated; most countries assign more of a heavyweight official to the IMF than they do to the rubber-stamping directorate of the Bank.

If the Bank is going to regain the support of its prime sponsor, if it is going to work together with the IMF in a logical partnership (rather than publish an annual report that appears to criticise IMF policies), if it is going to have the financial endowment it needs to impose its economic guidance, this difference between the two institutions needs to be corrected. This means a different style of management by the Bank's president, responding to a higher-grade directorate. Indeed, one of the simplest ways to produce parity of operation and consistency between IMF and Bank would be for countries to appoint the same people as directors of the two bodies.

How to control state industries

THE STATUTORY framework under which Britain's nationalised industries operate is out of date. The old Morrisonian concept of an arm's length relationship between state corporations and government has been overtaken by an elaborate network of controls of which profitability targets and external financing limits are the most important. Yet the Treasury, which has increasingly taken over from the sponsoring departments as the main controlling agency, has found that the lack of clear statutory powers to impose financial disciplines on the nationalised industries creates legal and operational problems which need to be sorted out. Hence the Government is considering legislation which would supplement existing statutes with arrangements more in line with current realities.

In principle, the case for modernising a 40-year-old statutory framework is strong. The question is whether the new system will come any closer to resolving the dilemma which has bedevilled successive governments—how to reconcile, as the 1978 White Paper put it, "the boards' need for sufficient freedom to manage the industries with the Government's legitimate interest in them."

At present each state corporation has its own statute reflecting the particular circumstances in which it was taken into public ownership; in several cases the basic remains the legislation of 1946-49. The fear among some nationalised industry chairmen is that, if there is to be a more uniform approach to all the state corporations, they will find themselves subject to much broader and less clearly defined ministerial control.

Disparities

What the Government has in mind is an omnibus bill, similar to Acts which were passed in 1974 and 1975, which will set out standard terms on such matters as borrowing powers, accounting principles and board appointments. These new provisions would be incorporated in those individual industry statutes which need to be brought up to date. The suggestion in Whitehall is that the Bill would not be breaking new ground, but would have the effect of bringing the most

obsolete statutes up to the standard of the best, and of introducing a useful degree of uniformity without ignoring the special characteristics of each industry.

As things now stand, there are quite unnecessary disparities in the way different nationalised industries manage their finances and present their accounts. Greater consistency would be useful, not only for control purposes, but also to enable the taxpayer to judge more accurately how well or badly the corporations were being managed. A new Bill for the public corporations might also provide the opportunity for restructuring the balance sheets of those enterprises whose capital structure is completely out of line with today's needs.

Another fear provoked by the Government's proposals is that ministers will be able to dismiss chairmen and board members more easily than under the present system—although in some existing statutes the Government already has the flexibility which it needs. It is not clear why directors of nationalised industries should have any more or less security of tenure than in the private sector. As the Centre for Policy Studies argued in a recent report, all board members should be given proper contracts of employment which set out their terms of reference and any specific tasks such as privatisation; terms of dismissal should be fairly spelt out so that both parties are clear about their rights. It is entirely reasonable that if the Government decides on a new policy for a particular corporation, it should appoint a chairman who is sympathetic to its objectives and will not seek to obstruct them.

What is not reasonable is for the Government to keep on changing its policies in response to short-term political or economic considerations—demanding lower prices for anti-inflation reasons or higher prices for revenue-raising purposes. The lack of a clear strategy consistently adhered to has been one of the biggest deterrents to the recruitment of top-calibre management in the nationalised industries. Any new legislative framework must not be so tilted towards ministerial control as to undermine the board's ability to run the business.

AS PART of its desperate fightback against the Japanese, Philips is now tooling up for trial production of a major new range of hi-fi products which will appear in the shops next summer.

When the still-secret products

are launched in May, it will be

barely 21 months since they

were little more than sketches

on a piece of paper. Develop-

ment of their predecessors took

a few years, but the new

products will be developed

in only ten.

Further product development

is one of the main weapons now

being wielded by Philips across

a broad range of its markets.

It is the same story all over

Europe and North America, in

industries as diverse as com-

puters and cars, packaged good

and process machinery.

Whether the feared competi-

tors are Japanese, American or

(in a few cases) European and

whether the goal is to be first

to market or to be "quick

second" the race is suddenly

on to cut development times

and streamline the process of

innovation. The contest is just

as important to industry as the

much more publicised push

towards factory automation.

At stake for every corporate

competitor in the race is the

chance to grab a share of a new

product market before it becomes

congested and cut-throat

—a process which is taking less

and less time these days, as new

products (and copies of those

new products) flood onto the

market.

The roll of western com-

panies which have achieved

this tricky task or are trying to

do so is growing almost by the

month. If it does not include

IBM, which will be the first

to break into personal computers

the "PC" industry's 24-

month development norm by

almost 10 months, and its own

previous timescale on bigger

machines by almost three years.

Apple and IBM's other competi-

tors are now working flat out to

beat this 14-month timescale.

● General Motors, Ford, Volks-

wagen and the West's other

manufacturers of cars, which are belatedly starting to

chase the new Japanese average of about three years. Most of

them have a long way to go;

they currently take between

four and a leisurely seven years.

● Procter and Gamble, which

has more than halved the de-

velopment cycle of some of its

packaged products (see panel).

● Process machinery makers

such as Britain's Baker Perkins,

which has cut its design-to-

production timescale by a good

third in the last few years.

Even in capital equipment,

the rate of change in the

marketplace is increasing,"

says Dr Charles MacKie, the

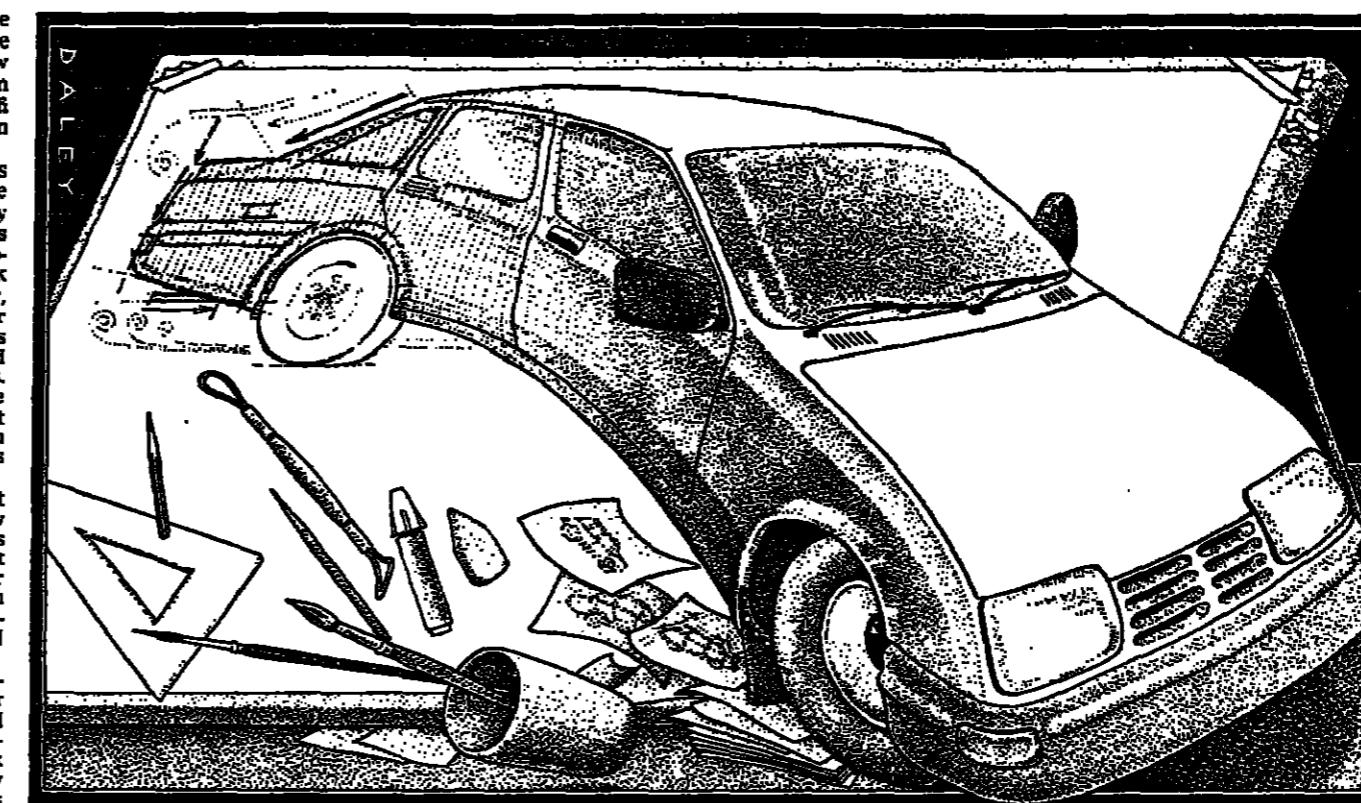
company's Technical Director.

"The sooner you get a product

into the marketplace, the better

will be the return."

Underlying the race for



By Christopher Lorenz, Management Editor

double-quick development, in both consumer and capital goods, is a broad but inter-related set of technological, economic and managerial trends.

On the technological front, electronics, whose rapid rate of change creates short product life cycles, is permeating both a growing number of mechanical engineering industries where product generations used to last a decade or more. The diffusion of new technology around the world is also accelerating, making it difficult for a manufacturer in the U.S., Europe or Japan to sustain a technological advantage for long.

At the same time, the cost and difficulty of making technological breakthroughs is pushing companies towards only slight product improvements, which are cheaper, easier and quicker to make (but which are also easier to copy). Finally, the arrival of computer-aided design and manufacture (CAD-

CAM for short), and other technical aids, has stimulated many

managements to start—often

for the first time—seeking

additional ways of streamlining

the development process.

On the economic side, slow

growth has stimulated a

hectic hustle for markets, with

companies diversifying both

geographically and into new

products in order to sustain

their expansion.

More and more attention is being paid to

trying to steal market share

from the other guy, because

that's the only way you're going

to achieve growth," argues

Marc Particelli, a vice-president

of Booz Allen and Hamilton, the

management and technology

consultancy.

Hence the trend towards the

"globalisation" of products and

markets which is being

pushed hard by multinationals

all over the globe—though at

the risk of consumer resistance

(see "Why New Products are

Going Global," this page, July

16).

Hence also the intense pres-

sure on companies' costs, which

in some cases is acting as a

direct spur to streamlining the

development process, on the

grounds that less time means

less cost; this can be a dan-

gerous line to take, since a

crash development programme

can be more expensive than a

steader process.

Overlaid on all these trends,

and binding them together, is

the managerial tactic of con-

siderably shortening the market

life of products, through rapid

new introductions, as a

strategic

THE PHILIPPINES ECONOMY

Why confidence drained away

By Chris Sherwell, South-East Asia Correspondent

IN AN ugly corner of Makati, Manila's financial district, a row of stalls sells the latest electronic gear from abroad. Nearby, among the skyscrapers, an upmarket department store offers designer fashions, and a delicatessen sells snails, truffles and fine wines.

Western bankers awaiting repayment on a large number of loans point to the imported merchandise in disgust. Local businesses whose operations are spooked by lack of foreign exchange are furious.

All agree that the shires survive because of smuggling, private access to dollars or good political connections. In doing so, they say, the probabilities what is wrong in the Philippines.

The Philippines has the only severely contracting economy in the region, escalating unemployment 50 per cent inflation, the second largest foreign debt in the continent (US\$25.5bn), and is the only Asian country seeking a rescheduling. But this is only part of the story.

The government says the Philippines was hit badly by the oil shocks and recessions of the 1970s. Like other developing

countries heavily dependent on trade, it decided to finance increasing current account deficits in order to maintain growth, and it did this principally through foreign borrowing.

When the Philippines, like Latin American countries, faced difficulty because of the prolonged Western recession of 1980-82 and sharply higher borrowing costs, it followed an IMF/World Bank road to rehabilitation. But a drought in 1982-83 was a severe setback, and the assassination in August 1983 of opposition leader Benigno Aquino brought a disastrous outflow of capital.

This account withstands only cursory scrutiny. Since President Ferdinand Marcos came to power in 1965, the Philippines has moved from being one of the fastest growing economies

in the region to one of the slowest, averaging just 3.4 per cent in the 1970s. Under Mr Marcos the country relied too much and for too long on foreign commercial borrowing and did too little to generate domestic savings or contain government deficits.

The pattern was begun in the second half of the 1960s and intensified thereafter. Government spending on infrastructure and capital-intensive projects surged from the start, while productivity growth remained easily the slowest in the region and the savings-investment gap widened.

The IMF/World Bank programme under which the government has to bring its deficits under control and reduce protectionist barriers, made some headway, but it had stalled by mid-1983. The independent (and often critical) Centre for Research and Communications in Manila says things were still broadly on course at this point. Mr Marcos had allowed some business associates to fall from favour and the IMF medicine was being taken, reducing investor confidence. But then came the assassination of Mr Aquino.

The void from far otherwise. The killing was damning, but the IMF, through its now-departed representative in the Philippines, had failed to monitor economic developments closely enough. The government was not only drifting from its targets. It was also massaging its official reserves figures, a deception which, when discovered, blew away most of the trust among both official and commercial creditors.

Since then, matters have hardly improved. In the course of anguished negotiations over the new plan between the IMF and the Manila government on a SDR 615m standby, domestic credit has expanded beyond new nominal targets to prevent troubled banks collapsing and to fund the ruling party's May parliamentary election campaign.

President Marcos also postponed other actions—like the third devaluation of the peso since June 1983—so that, when tough measures did come to be taken after the election, they seemed too little, too late. Senior Filipino businessman,



President Ferdinand Marcos: confidence in him has probably never been lower.

EEC farm policy

The 'reforms' that change nothing

By Stefan Tangermann

THE EUROPEAN Community is proud of its farm policy reforms declared earlier this year. Among the most visible elements were the introduction of milk quotas, changes in the system of monetary compensatory amounts (MCAs) and the lifting of the budget ceiling for the Community. However, this reform is a far cry from solving the real problems of Europe's farm policy. Milk quotas require another reform to become successful, the MCA changes were no reform at all, and lifting the budget ceiling was as anti-reform as one can possibly be.

Milk quotas have been adopted as an emergency device, to be phased out after five years. The idea sounds attractive. For years Europe's milk production has gone up like a rocket, and nobody could find the brake. Now the rocket has been brought down to earth and taken to the repair station. Five years from now it can start again, and it will then be easy to control its smooth flight. However, an economy does not work like a machine (something the Europeans seem to do) but to overlook occasionally.

There is only one feasible strategy which might abolish the newly created system of milk quotas in the foreseeable future. Milk prices have to come down, so that actual milk production drops "voluntarily" below the level at which quotas have now been fixed. Given that the aggregate volume of quotas has been set some 8 per cent below what 1984 milk production in the Community might otherwise have been, milk support prices would have to be lowered, thereby making it easier to give even higher aids to German farmers in exchange for his acceptance of an expanded Brussels budget during the Fontainebleau summit.

Unfortunately, however, quotas have been introduced to avoid, rather than to implement, price cuts.

The growing budget may provide for price increases. Hence there is little hope that the Community will become real. In 1980 the European Commission will issue a report which says that quotas have worked satisfactorily and that they should

not be abolished (as they did recently in their sugar report). From then on milk quotas will be a permanent feature of the CAP.

The changes which have been made in the MCA system are pure bluff, rather than a reform. It is an open question whether Europe's farm ministers meant to bluff in general public or whether they have been bluffing themselves. One element in the decision was to convert existing positive German MCAs into negative MCAs for other member states. This was equivalent to increasing support prices in ECUs. Hence there was not really a price cut as people were told.

The second element was the effective creation of a new green ECU which in practice is pegged against the Deutschmark. This will avoid the emergence of new German MCAs but, instead, lead to negative MCAs in other member countries whenever the

The growing budget may provide for price increases

D-mark is revalued. Even at best, this will not change anything as price gaps among member countries will develop as in the past.

A third element was a further reduction for existing positive German MCAs. However, Germany was given authority by national aids. The intended effect of this MCA reduction is thereby nullified. A final irony occurs when Germany's Chancellor obtained permission to give even higher aids to German farmers in exchange for his acceptance of an expanded Brussels budget during the Fontainebleau summit.

In the grain sector the guarantee threshold is so high that so far it has not been felt very much. However, the bumper grain crop of 1984 will exceed the threshold considerably, as will future crops to an increasing extent. Will the Community then stick to a price solution, or will it, as in the dairy sector, resort to quantity controls? We may need the answer to this question very soon.

The author is Professor of Agricultural Economics at the University of Göttingen, West Germany.

The only severely contracting economy in the region

countries heavily dependent on trade, it decided to finance increasing current account deficits in order to maintain growth, and it did this principally through foreign borrowing.

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This account withstands only cursory scrutiny. Since President Ferdinand Marcos came to power in 1965, the Philippines has moved from being one of the fastest growing economies

Bankruptcy and the banks

From Mr Martin Hodson
Sir—The dignified scramble for the remains of Arrow highlights the serious touch-and-go in the Cork report to the banks have a duty to the financial community which reaches beyond their duty to their own depositors?

Reports suggest that the Receivers will realise enough to pay off the group's £25m bank borrowings but that other creditors can expect a negligible dividend and shareholders will get nothing.

Yet the salvage market sees plenty of vitality in the organs of the group. Perhaps too pessimistic a view was taken in the Cork proposals for this patient and perhaps this has happened repeatedly in the past.

Could not the present Cork proposals on insolvency be modified so that a creditor, a shareholder or a class of one, other or both were empowered to apply to the court for an order that the bank's position be converted to equity on fair and reasonable terms?

If evidence could be elicited which convinced an independent tribunal that the actions of a self-interested group were unnecessarily harmful to the interests of a wider class (creditors, shareholders, employees and small suppliers at risk of domino-effect bankruptcy) then the plaintiffs should be entitled to their aid.

The court would have a discretion to frame the order as one that were just and equitable, maintaining supervision until the true state of health of the patient had been fully diagnosed.

Martin Hodson
Astrum Financial Services,
Worsford Court,
Throgmorton Street, EC2.

Dr Owen's novel prescription

From Mr M. J. Greener
Sir—Dr David Owen's idea of distributing shares in the nationalised industries to all adult citizens might well capture the heart of the business but, or with so many grand designs, in practical application would present a rather more inglorious picture.

If the concept were to be restricted to those nationalised industries in line for privatisation the resultant spread of capital would afford an aliquot portion per person which would be so minuscule as to make the exercise both costly and valueless.

There might be more democratic sense in restricting the free share handout to existing employees—though this would difficult to justify and would hardly serve the noble ends that Dr Owen must have in mind.

The large nationalised industries, on the other hand, could

Letters to the Editor

easily be split up among 40m shareholders, though it is doubtful whether the ownership of shares in the coal, steel and railway industries would add anything to the wealth of the recipients or their employees.

There is, of course, the possibility that the prospect of facing 40m shareholders at the next annual general meeting might add some useful urgency to the settlement of disputes within those industries. Come to think of it, Dr Owen may have inadvertently come up with the best recipe for industrial harmony yet, or would Mr Scargill not agree?

Michael J. Greener
33 Glan Haven, The Knop,
Bally, S. Glamorgan.

Why urban aid is vital

From the General Secretary, Southwark Council for Voluntary Service
Sir—We are grateful to the Financial Times (September 14) for again drawing our attention to the threat to urban aid.

Urban aid is a vital form of funding for community initiatives in the inner city. It has been constantly reviewed by government—so sooner or later review out then another is announced. Yet each has shown

the Old Kent Road or via London Bridge can consider for themselves whether Southwark gives them a sense of poverty rather than "oversupply".

If you would wish to help people in this area, and other inner city areas in our efforts to improve the situation then you should be an advocate of the urban programme. We do not lack drive, energy or commitment but to get things done one also needs material resources—office equipment, use of space, professional help. Such key aid is offered to the voluntary sector and to self-help groups by the urban programme.

Jenny Stiles,
SCVS,
135, Rye Lane SW15.

Cuts in home improvement grants

From Mr B. Toon
Sir—It was interesting to read (Sept 10) that the cost of rising unemployment is one of the factors leading the Treasury to demand cuts in home improvement grants and aid, when these cuts will themselves lead to yet further unemployment (up to 3,000 jobs in Birmingham alone this autumn).

It would also be interesting to know whether there is an economic base for any of the Government's present policies on housing, other than the demands of the Treasury.

Has there been any serious consideration of the long-term costs of drastically reducing finance for housing repair in public or private sector?

Is there a sound economic reason for providing unlimited finance for improvement grants for the long term?

It requires only a little thought to see why housing policies cannot be carried out on the basis of annual budgets, and that stop-go policies must act against skill and craftsmanship in the construction industry and lead to bad value for money when there is a boom.

The scale of housing disrepair and deterioration must be a source of considerable worry to the Ministers for Housing and the Environment. Abolishing the English House Condition Survey, so that there will be no objective large-scale information

in future, seems a fairly ostrich-like solution to the problem but the only one the Treasury has so far provided.

Is the Treasury so obsessed with its figures that it is incapable of seeing the true effects and providing a positive approach? When will the Treasury recognise that its ivory tower is being shored up at the cost of the building industry, owner-occupiers and tenants who cower in its shadow?

Heavy costs of dock strike

From Mr A. C. Holloway

Sir—Our company has over 110,000 of timber imported on the quays due to the dock strike—which, hopefully, may be resolved quickly.

It is disturbing that approximately 8,000 striking dockers can attempt to hold the country to ransom, when judging by the votes of the dockers, and also by the ballot at Tilbury, the majority probably want to work.

It can only be intimidation and fear of violence by the pickets that is stopping the majority of men returning. This form of persuasion, through excessive pickets, if allowed to continue has serious long-term consequences for law and order.

Think of the cost to many companies through delayed exports, diversion loss, interest on goods and long-term replacement for service. The cost to the country is totally out of proportion to the issue or number of strikers involved.

Although it doesn't strictly apply to the docks, there is surely a case for re-introducing "no-strike" clauses for public or monopoly services, the facilities of which are owned by the community and not the workers in the services concerned.

It does seem crazy that in a modern society, and with our recent trade union legislation, a union can authorise a strike without regard to the consequences to third parties.

Alan C. Holloway

W. F. Holloway and Brother,
42 Grafton Street, Liverpool.

Taking the pledge

From Mr John Fenwick

Sir—I was surprised to read in the FT (September 11) that Mrs Peggy Fenwick, Parliamentary Secretary at the Ministry of Agriculture, had pledged Government support for the right to keep the term "British Sherry".

Just as champagne comes from the Champagne district of France, so sherry comes from Jerez in Spain. There is no such thing as "British Sherry".

J. G. Fenwick
62 Poplar Road,
Solihull, West Midlands.

And that means that Mobil's newest platform in the North Sea doesn't have to rely solely on men to do a very dirty—and potentially dangerous—job for her.

Instead, Beryl B tackles part of the task herself, using equipment known as an iron roughneck. This innovative device grapples with enormous lengths of drill pipe, connecting them together as drilling progresses at speeds of up to 150 rpm. Skilled (and human) operators supervise from the sidelines as Beryl gets on with an important job. The result is increased speed, greater efficiency and—most important of all—vastly improved safety.

As far as Mobil and its fellow venture participants are concerned, those have been the overriding objectives in her entire drilling operation. Noteworthy too are a new top-drive drilling system and innovative use of aluminium drill pipe.

Beryl B's tendencies are, in short, distinctly high-tech. And since she began producing oil on 6 July—under budget and ahead of schedule—her exacting demands have paid off.

It's no wonder that Beryl B stands so tall among her peers in the North Sea: all 225 steely metres of her.

Mobil North Sea Limited

Mobil Beryl B



FINANCIAL TIMES

Wednesday September 19 1984

Skelmersdale
For full details on land,
building and
grants available, phone:
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Stora's Italian paper deal fails over terms

By David Brown in Stockholm

STORA KOPPARBERG, the large Swedish forest products group, has withdrawn from an agreement to acquire a 25 per cent stake in Cartier del Garda, an Italian fine paper manufacturer, from Bertelsmann of West Germany after failing to agree on terms.

The acquisition was to have been part of a strategy to expand its share of the European fine paper market, and to secure another outlet for its market pulp output, Stora Kopparberg said. The group had planned to buy a further 50 per cent share of the Italian company in two years.

The deal failed, however, during subsequent negotiations on the purchase price and other acquisition terms, according to Mr Ole Lundqvist, chairman of the fine paper division.

The decision will not affect its strategy to integrate part of its pulp output into paper production as a defence against fluctuation in the market pulp sector.

Stora Kopparberg acquired the Newton Falls fine paper mill in the U.S. earlier this year and is expanding its coated paper output. It already owns a pulp and paper mill in Nova Scotia.

• Billerud, the forest products group, increased first-half profits by 52 per cent after depreciation and financial items. An improvement in the domestic Swedish market more than offset a weakening of Billerud's packaging activities in the UK and Austria.

Turnover advanced by 15 per cent to SKr 5bn (\$347m) while costs rose at a slower rate. Operating results after depreciation grew by SKr 134m to SKr 543m. Net financial costs declined by SKr 13m to SKr 114m, yielding pre-tax profits of SKr 420m for the first six months which compares with the SKr 222m achieved during the period last year.

Profit increases, particularly for market pulp, were offset by falls in both the price of and demand for timber, the group reported. Full year results would, however, show a "clear improvement" over last year.

Billerud also announced its acquisition of a 25 per cent stake in Bischof & Klein, a West Germany packaging operation, for an unspecified sum.

EEC offers U.S. talks on steel

Continued from Page 1

acknowledged that there was a political link between the imminence of the decision by Mr Reagan and the offer of talks on pipes and tubes, they emphasise that pipes and tubes are a distinct part of the market.

There could be no question, they said, of linking any possible restraint agreement on pipes and tubes with the market shares implicit in the 1982 agreement.

Although Viscount Davignon is prepared to have talks on pipes and tubes, he is not in a position to make any agreement on adjustments to import levels, as pipes and tubes are not part of the EEC system of controls on the European steel industry.

One option open to Mr Reagan is setting an informal target of 18 per cent for imported steel's share of the U.S. market, which would reduce imports from the 25 per cent share they have commanded through much of this year.

The target might be reached through negotiating new and orderly steel marketing agreements with countries such as South Korea and Brazil, curbing EEC pipe and tube shipments and seeking to roll back some of the increase in Japan's exports this year.

Other variations were also being debated.

Peres asks UN to ease Lebanon withdrawal

BY DAVID LENNON IN TEL AVIV

THE NEW Israeli Government led by Mr Shimon Peres is seeking UN mediation with Syria to pave the way for the withdrawal of its troops from Lebanon "within several months."

Both the Prime Minister and his Defence Minister, Mr Yitzhak Rabin, have identified Syria as holding the key to Israeli withdrawal. Their quest for UN mediation begins this evening at a meeting between Mr Peres and Mr Uri Gurvach, the UN under-secretary general who has been touring the Middle East this week.

Tomorrow, Mr Gurvach will see Mr Rabin who said earlier this week that he believed an accord should be sought with Damascus on security arrangements which would enable a rapid pullback by Israel.

Jerusalem would still retain the right to stage punitive raids across the border against the Palestinian guerrilla concentrations, he said. But getting out is the realistic option. "For any permanent Israeli Defence Force presence in southern Lebanon constitutes a time bomb," according to Mr Rabin.

However, "we must convey to the inhabitants of southern Lebanon, to Syria and to the Lebanese Government that Israel has a great interest in Lebanon," Mr Rabin said.

In place of the permanent Israeli military presence on the ground, Mr Rabin envisages the under-

standing with Syria permitting the UN troops to fill the vacuum left by the Israeli forces. This would not include the very south, beside the Israeli border, where the Israeli-backed militia would control the area with the assistance of small Israeli units.

Israeli ministers will ask Mr Urquhart both to seek Syrian agreement not to take over the areas which would be evacuated by the Israeli forces and also, to restrain its guerrilla allies from launching attacks on Israel from Lebanon.

Israel will be keen to learn from the UN official if Syria would agree on an expanded role for the UN peacekeeping forces in Lebanon. In particular Mr Rabin would like the UN troops to serve as a buffer between Syrian and Israeli troops as the Israeli force withdraws in rapid stages.

The new government is looking for an agreement with Syria because both the Prime Minister and Defence Minister recognise that the local militia, which the previous government tried to build up as an alternative to the Israeli troops in southern Lebanon will never be strong enough to take over Israel's south.

Mr Rabin sees the hope that negotiations on normalising relations would be renewed, but stressed that the ball was in Israel's court. "We are ready to negotiate if there is a new atmosphere in the area," Mohammed Bassiouny, the Charge d'Affaires, said after the meeting with Mr Peres.

The Charge said there were three conditions for an improvement in relations: "Israeli withdrawal from Lebanon, building the confidence of the Palestinian people on the West Bank and in the Gaza Strip, and beginning negotiations about Tabqa, a disputed area of Sinai.

Dow Scandia to buy 29.9% of London broker Savory, Millin

BY DAVID LASCELLES AND JOHN MOORE IN LONDON

DOW SCANDIA, the bank jointly owned by Dow Chemical of the U.S. and three Scandinavian banks, is to buy a 29.9 per cent stake in Savory, Millin, the London stockbroker.

The deal, the latest in a string of City mergers, envisages Dow Scandia raising this interest to 100 per cent once the London Stock Exchange relaxes its rules on outside ownership of its members. The price is not being disclosed though actual payment will be deferred to provide Savory, Millin partners with an incentive to stay on.

Mr Henry Angst, Dow Scandia's group chief executive, said his bank is building up a specialist financial services business and "stockbroking fits in very well with our planning."

Dow Scandia is 52 per cent owned

by Dow Financial Services, the finance subsidiary of the large U.S. chemical company. The rest is owned equally by Forretningsbanken of Norway, Sveriges Handelsbank and Bank of Helsinki in Sweden.

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by Mr Robert Erith, the senior partner, said that the firm had been approached "by a vast number of people."

Talks with Dow had been taking place since early summer. "Their approach fitted in with our thinking. It will us a completely neutral source of finance. But their contacts will be helpful," he said.

Savory, Millin deals in 11 markets and is active in Scandinavian stocks. Dealing in overseas stocks and for European institutions accounts for between 40 and 50 per cent of its business.

Dow Scandia has a sister bank, Dow Banking in Zurich, which is 75 per cent owned by Dow Financial Services and is a member of the Swiss stock exchange.

Fraud move welcomed, Page 12

Calvi bank to pay state L30bn

BY JAMES BUXTON IN ROME

BANCO AMBROSIANO, the bank run by the late Sig Roberto Calvi which went into liquidation in 1982, has been ordered to pay damages to the Italian state.

The damages were ordered by the Court of Accounts in Rome for the bank's part in the illegal export of currency in 1975.

It was unclear last night whether the damages would have to be paid by the liquidators of the old Banco Ambrosiano, or by Nuovo Banco Ambrosiano, its successor. If the new bank were liable it would be a serious financial blow. The bank lost L24.9bn in the period to June 30, 1983.

The damages award relates to a

transaction authorised by Banco Ambrosiano under which its subsidiary La Centrale through a subsidiary in Switzerland bought shares in the Toro insurance company at a price far above that quoted on the Milan stock exchange, thus in effect exporting foreign currency in violation of the law.

In 1981 Sig Roberto Calvi was given a four-year jail sentence for his part in this operation. He was appealing against sentence when he died.

Banco Ambrosiano was ordered to pay the damages to make up for what the Italian state is reckoned to have suffered as a result of the transaction. The shares were

bought by La Centrale for L38bn against a market price of L13bn.

In a separate development, lawyers representing Sig Licio Gelli, the fugitive venerable Master of the P2 Masonic Lodge, has offered to pay L15bn to the liquidators of Banco Ambrosiano as a gesture of his readiness to return to Italy.

Sig Gelli is not admitting any liability for this amount, which the Italian authorities are seeking to recover from him for his complicity in the fraudulent bankruptcy of the bank. Sig Gelli has said he is willing to return to Italy to face the many charges against him provided he can live under house arrest at his villa in Tuscany.

Prof Roberts said his confidence in collaboration between companies in pre-competitive industrial research in the electronics industry was rooted in the success it seemed to have enjoyed in about six such partnerships in Japan, and in the fact that it could reduce the big financial risks of research by opening more opportunities than any single company could afford.

Europe's experience of such a collaboration was limited so far to the pilot projects started by Esprit, the EEC initiative, before Esprit's main programme got under way.

In the case of gallium arsenide research in Britain, there is already a long history of collaboration between companies under a government-funded initiative by the Ministry of Defence.

The £3m GEC research facility for gallium arsenide has been designed and installed by the National Nuclear Corporation as the first contract in a new venture in which it plans to sell clean manufacturing facilities worldwide.

Texas Instruments is in deal with Philips, Page 17

UK dock strike to end today

Continued from Page 1

British Steel, which still insists it has not been party to any formal quota arrangement, said work at Hunterston would resume today with the discharging of 185,000 tonnes of Australian iron ore from the bulk carrier Kona.

Mr John Connolly, secretary of the transport union's docks and waterways group, said yesterday the union would conduct an inquest on the strike. The strike had, however, achieved its primary objective in the winning of a quota arrangement with the steel unions, he said.

Mr Arthur Scargill, president of

the NUM, will meet transport union leaders today in London to discuss what further support they can offer the miners.

It will be the first such meeting since the Trade Union Congress (TUC) agreed a statement of support for the miners two weeks ago.

The transport unions - already strong supporters of the miners - will seek to use the statement to encourage further and wider solidarity action by their members.

The TUC statement called on unions to ban the use of coal, coke or oil carried across miners' picket lines.

The power unions, after an incon-

clusive meeting on Monday, are to meet the NUM officials later this week or early next. Officials of those unions in the industry which support the TUC statement remain anxious to act in unity with the electricians and power engineers, who are opposed to the statement.

They are, however, ultimately prepared to act without an agreement between the unions to show some measure of solidarity with the miners.

The TUC's finance and general purposes committee is to meet on Friday to discuss how best to assist the NUM financially. Interest-free loans are the favoured approach.

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clusive meeting on Monday, are to meet the NUM officials later this week or early next. Officials of those unions in the industry which support the TUC statement remain anxious to act in unity with the electricians and power engineers, who are opposed to the statement.

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SECTION II - INTERNATIONAL COMPANIES

FINANCIAL TIMES

Wednesday September 19 1984



German new issue prices too low says Bundesbank

BY JOHN DAVIES IN FRANKFURT

THE BUNDES BANK, West Germany's central bank, has sharply criticised the terms on which some new shares have been issued to the public - indicating in rather waspish tones that it believes the shares have been underpriced.

It is all very well that some recent issues have been heavily oversubscribed, the central bank notes in its latest monthly report. This shows that West German investors are in fact ready to stump up risk capital for companies - a point sometimes disputed.

But companies newly launched on the stock market would be better served if their shares were issued on terms more in tune with the market, the Bundesbank adds.

The new issue market is in the hands of only a few institutions, the central bank says, and as a result

there is only limited competition between new issue houses.

Only when more institutions become active is there likely to be competitive pressure to reduce the gap between the issue price and the initial stock market traded price, it says.

The Bundesbank names no names, but fires off its bars after referring to the wave of new share issues between May and July.

The targets of its criticism are likely to feel sorely treated and to point to the conflicting pressures and compromises involved in pricing and launching successful new issues. Efforts have also been made to take a long-term view in pricing issues, allowing scope for changed marketings.

Initial traded prices in some cases have been well above issue prices.

While some new issues, including Porsche and Nixdorf, are still well ahead of their issue price, others have lost ground, to the dismay of investors - and as a result, some of the glitter has rubbed off the new issue market.

The Bundesbank has long been pressing for the stock market to be

used more effectively as a source of raising finance for enterprises.

Since the new issue market began to live up in West Germany in about July last year, there has generally been strong interest in share issues.

Investors anxious for a quick profit increasingly rushed to subscribe to new issues, particularly for such established companies as Porsche, the luxury car maker, and Nixdorf, the computer concern.

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The Bundesbank has long been

Increased bad debt provisions aid French banks' borrowing

BY DAVID MARSH IN PARIS

MUCH INCREASED provisions by French banks on doubtful loans at home and abroad have helped to secure the banks' international credit rating in spite of heavy borrowings on the Euromarket in the past few years, M Jean Dromer, president of the French Banking Association, said yesterday.

French banks' policies on provisions was one of the most "attractive" of all countries, he said, adding that commercial banks' net provisions rose to FF 23bn (US\$2.44bn) last year from FF 19.6bn in 1982.

He admitted that French banks' capital ratios were still low by international standards, however, he said they were taking steps to strengthen balance sheets according to norms set by the Banking Control Commission. Those are due to be fulfilled by mid-1985.

Presenting the association's annual report, M Dromer, who is chairman of Paris-based Banque In-

ternationale pour l'Afrique Occidentale, said provisions last year amounted to more than three times the banks' net profits of FF 7bn.

Those profits - compared with the banks' total loans outstanding at the end of 1983 of FF 1.405bn - were up slightly from FF 6.5bn in 1982 but still down from FF 7.4bn in 1981.

M Dromer said other factors behind the banks' relative ease of finding abroad were their more solid structure of resources compared with other banks operating internationally. French institutions, for instance, had made a big effort to lengthen the maturity structure of their foreign-exchange borrowings, he said. The fact that most banks were state-owned had only a small effect in smoothing their passage of automatic banking would necessitate greater efforts in training staff. It would extend the trend for personnel increasingly to carry out managerial functions, as opposed to routine duties.

Figures from the association, covering commercial banks (banques inscrites) but not the

Macy earnings dip sharply in fourth quarter

BY OUR FINANCIAL STAFF

EARNINGS growth at R. H. Macy, the big U.S. department store group, slowed sharply in the fourth quarter ended July 28, with net profits up 5 per cent from \$42.7m, or 85 cents a share, to \$44.6m (88 cents).

Despite the small rise, profits for the full year were up 18.8 per cent from \$186.7m, or \$3.72 a share, to \$221.8m (\$4.37), reflecting healthy gains in the first three quarters of the fiscal year. Sales rose from \$3.5bn to \$4bn for the year, with \$918.9m (\$808m) in the final quarter.

The relatively disappointing fourth-quarter figures brought a sharp reaction in Wall Street early yesterday, with shares in R. H. Macy down 32% to \$47.4 in active trading. Last month several other store groups reported solid gains in their latest three-month trading periods, and most analysts were expecting full-year earnings of about \$4.50.

Volvo judged top in accountants' survey

BY ALISON HOGAN IN LONDON

VOLVO, the Swedish motor manufacturer, was judged to have the best set of financial statements in a survey of the annual reports of 175 major international companies published by FT Business Information.

CSR, the Australian household products, food and energy group came second, followed by the South African company Sanitec, which was commended for overcoming the difficulty of reporting in two languages.

At the bottom of the list came Pirelli, Seat, Campsa and Mitsubishi Estate.

Pirelli's accounts lacked dates, accounting policies, notes to the accounts and in our view, clarity," say the authors Mr Peter Stilling and Mr Richard Norton of accountants Tunchie Ross and Mr Leon Hopkins, of World Accounting Report.

Very last was Mitsubishi Estate, the Japanese construction company which provided accounts on two sheets with figures given to the

nearest yen but including "no dates, no notes, no audit report and no additional information."

The survey found little evidence that international companies are highly motivated to comply with international accounting standards.

The International Accounting Standards Committee "may be knocking at a door which is firmly locked" in seeking compliance with its standards, the authors conclude. "The principal benefit to the profession of IASC should be its influence on national standard setters."

The authors of the survey found variations in the methods of presenting group results to be unsatisfactory. They say consolidated group accounts are usually essential if meaningful figures are to be produced.

World Accounting Survey 1984 is available from FT Business Information, 108-109 Clerkenwell Road, London EC1M 5SA, price £7.50 (UK) or \$13.50 (Overseas).

A NEW NAME IN THE WORLD OF INTERNATIONAL BANKING

CIC-UNION EUROPEENNE, INTERNATIONAL ET CIE

On August 31st 1984, Crédit Industriel et Commercial in London became a branch of CIC-Union Européenne, International et Cie, a bank in Paris whose shareholders are fully and jointly liable without limitation. Shareholders: CIC-Compagnie Financière, B.U.E, C.I.A.L, CIC de Paris. It is the new international banking arm of the CIC Group with a network covering the major world financial centres.



CIC-UNION EUROPEENNE, INTERNATIONAL ET CIE. Head-Office PARIS: 66, rue de la Victoire, 75009 Paris. Tel. (1) 280.80.80 - LONDON: 74 London Wall, London EC2N 5NE. Tel. (01) 638.57.00

Philips agrees joint deal with Texas Instruments

BY LOUISE KEHOE IN SAN FRANCISCO

TEXAS Instruments and Philips, the Dutch electronics group, have announced a joint programme to develop "standard cell" circuits. The companies will combine their ranges of standard cells which are pre-defined circuit elements that can be used to design custom circuits for particular applications.

In addition, the companies have

agreed to design and develop new standard cells to extend the common library and to jointly develop new libraries. Initially the companies plan to reduce the cell sizes in the current library by reducing the circuit geometries from 3 microns to 2.3 microns. This will improve the performance of the circuits and extend the library to include more complex functions.

According to Dataguest, the market research company, the world-wide market for standard cell prod-

ucts will more than triple in size by 1989 to around \$1.2bn. Experts expect the standard cell method of designing circuits tailored to a customer's requirement to widely replace the use of "gate array" semi-custom circuits by the end of the decade. At present standard cell circuits are more expensive and take longer to design than gate arrays, but they offer higher levels of complexity.

• General Electric Corporation of the U.S. and Ungermann-Bass, a Silicon Valley computer communications company, have agreed to form an independent joint venture to develop local area network (LAN) communications systems for use in factories.

Such networks connect computer and robotics systems over short distances. To date they have been used primarily in offices to connect large

numbers of personal computers, mini and mainframe computers. The LAN enables the computers to share data and resources such as printers and data storage units.

The joint venture company will aim to develop LANs that connect all industrial automation equipment and other computer systems such as computer aided design systems regardless of brand. Products of the joint venture will be sold to industrial equipment manufacturers, including GE.

The company's products will be compatible with General Motor's manufacturing automation protocol for computer communications, which is supported by companies including IBM, Hewlett-Packard and Digital Equipment Corporation.

Ungermann-Bass and GE will be shareholders of the independent corporation.

65% fall in profit for Levi Strauss

BY OUR FINANCIAL STAFF

LEVI STRAUSS, the U.S. jeans producer which has been hit by the move away from traditional denim, has reported another steep fall in profits following the 85 per cent plunge in the second quarter.

Net earnings in the third quarter ended August 26 were down 65 per cent from \$64.8m or \$1.53 a share, to \$22.5m, or 61 cents, taking nine months' earnings to just \$89.7m, or \$2.02 a share, against \$142.9m, or \$3.38, last time.

The San Francisco-based concern blamed the latest fall mainly on lower sales throughout most of the year, although sales from its largest division, jeanswear, were even with the previous year. Total sales in the third quarter were down from \$785.1m to \$718.8m, taking the nine-month total to \$1.91bn against \$2.03bn.

Additionally, unit costs were greater, and there were higher sales of less profitable items.

Sales for Levi Strauss fell 7 per cent to \$524.1m, while international sales dropped 17 per cent to \$142.8m, with the European division particularly weak. Battery Street Enterprises' sales were \$50.9m, up 5 per cent.

Mr Robert Haas, president, said: "Sales and earnings for the company during the balance of the year are expected to be disappointing, although we continue to maintain strong market share in our principal products." Initial response to the U.S. advertising campaign for the 501 jeans brand had been encouraging.

The earnings figure for the latest nine months includes a \$25m loss on plant closures and restructuring. Levi said in May that it would shut 10 per cent of its production capacity in the U.S. and Europe.

Mr Haas said yesterday that significant actions had been taken to improve operating results, "but we will not begin to benefit from these initiatives until 1985."

Toyoda may take HES stake

BY OUR FINANCIAL STAFF

THE FRENCH Government is exploring the possibility of allowing the Japanese machine tool group Toyoda to take a stake in H. Ennault Somua (HES), the troubled engineering company owned by the Empain-Schneider conglomerate.

Although no decision has been

made, one option being considered in Paris is for Toyoda, which has

links with HES in making milling tools, to take an equity share in its primary metal-turning operations.

The French Government has be-

come keener on inviting Japanese companies into troubled industrial sectors as a means of rescuing jobs.

This spring's accord allowing Sumi-

tomo Rubber to take over the bank-

rupt French subsidiary of Dunlop,

as well as the link-up between Mo-

teocan and Yamaha, show how Pa-

ris is losing some of its customary

reluctance to allow in Japanese

"Trojan horses."

None the less, approval of an ef-

fective takeover of HES, one of the

prestige names of the French

machine tools industry, would be

controversial.

Mr Carlson had day-to-day man-

agerial responsibility for most of

the group's operating divisions, but

Mr Gray had retained his grip on

the business by combining the post

of chairman with that of chief ex-

ecutive officer. Earlier this year,

the board announced that Mr Gray,

who is 55, had agreed to continue in both jobs until December of next year.

Mr Carlson also was at pains to

minimise the consequences on

banking employment of the rapid

introduction of new technology in

the banking system.

Job losses due to the spread of

electronics would not be a "prob-

lem" in the short term, Mr Dromer

to assure timely identification of a

successor.

Mr Carlson, who is also 55, joined

UT from Deere, the Illinois-based

agricultural equipment group, as

group vice-president in 1979.

The market for these types of

tubes has been badly hit by the re-

cession in shipbuilding and indus-

trial plant construction, and VDM,

which produced 4,500 tonnes of

these tubes last year on turnover of

DM 12m (£40m), has run up losses

of DM 13m in the past eight years.

By taking over VDM's product

range, Mannesmann hopes to im-

Kakuzi LIMITED

COFFEE AND TEA PLANTATIONS AND RANCHING IN KENYA

Points from the audited results for the year ended 29 February 1984

	29 Feb 1984	28 Feb 1983
Profit before tax	3,422,860	2,177,451
Profit after tax	1,888,953	1,174,552
Profit attributable to Kakuzi Ltd	1,683,520	937,773
Earnings per K.S.5 Stock Unit	K.S.5.58	K.S.1.55
KE-K.S.20 (1 K.S.5 = 5.3 p as at 10 February 1984)		

*Statistics 1983/84

*Coffee
2,570 tonnes*Tea
2,068,977 kilos*Livestock
5,650 head of cattle,
559 head of goats

This was an exceptional year for coffee, with the factories strained to the limit. Expenditure was incurred to improve the flow of coffee through the factories.

Tea suffered from hail storms and resulted in uneven green leaf quality. This was offset by continuing market strength and record profit was achieved for this sector. Gardens and factory are in good shape for the future.

Two attacks of foot and mouth disease resulted in limited cattle sales. Clearing of old veld gave increased grazing. Arable trials show promise for wheat, sorghum and sunflower.

Due to inadequate return on capital employed, we have disposed of our holdings in Credit Finance Corporation Limited.

The company's record low rainfall reduced the need to preserve funds to keep plantations in condition for optimum production in the future. We therefore recommend a final dividend of 15% making 25% for the year.

The lack of rainfall at the time of writing will reduce our production next year and a return to the present level of profits will depend on climatic and market conditions.

Points from the Statement by the Chairman, Mr. P.C.B. Benson MBE

The Company's shares are listed in the Financial Times under "Finance, Land etc."

Copies of the Annual Report are available from the Secretaries, Estates Services Ltd., P.O. Box 30572, Nairobi, Kenya, or from Quilter Goodison & Co., Garrard House, 51/45 Grosvenor Street, London EC2V 7LH

HNG HOUSTON NATURAL GAS

Quarterly Dividend

The Board of Directors of Houston Natural Gas Corporation has declared the following quarterly dividends, all payable October 1, 1984 to holders of record September 17, 1984: \$1.164 per share on the 4.65% Redeemable Cumulative Preferred Stock, 1984 Series (\$100 Par), and 50¢ per share on the Common Stock (\$1 Par).

Clifford Campbell
Vice President and Secretary
September 7, 1984

INTERNATIONAL COMPANIES and FINANCE

Sony forecasts best ever year

BY YOKO SHIBATA IN TOKYO

SONY, the Japanese consumer electronics major, is forecasting record sales and net profits for the present financial year (which ends on October 31). This follows a good performance in the nine months to July 31 when net profits on a group basis more than trebled to Y54.26bn (\$219m) from Y17.11bn a year earlier.

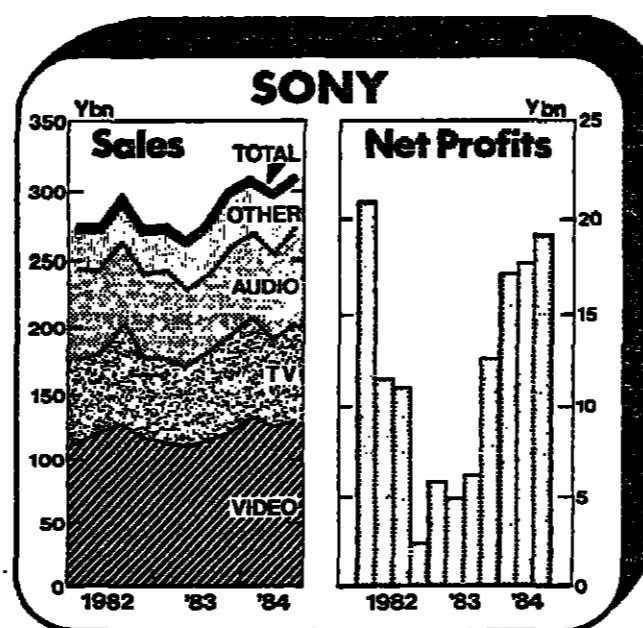
The group's earnings recovery follows serious setbacks that ran from the last quarter of fiscal 1982 until the same quarter of 1983. Growing sales by the video and the television divisions video and the television divisions in the U.S. plus tighter inventory controls and reduced net interest payments all contributed.

In the nine-month period, Sony's overseas turnover accounted for 70.4 per cent of the total while domestic sales rose by 9.6 per cent on that of the previous year.

Video equipment sales, which amounted to 41.5 per cent of the total, rose by 13.1 per cent, mainly boosted by strong sales of the higher valued Betamax and Beta Hi-Fi products.

However, the company accepts that sales of the group's standard Betamax format video cassette recorders are continuing to weaken in relation to those of the rival VHS system.

On current performance, Sony is forecasting sales of 2.6m units (against an original forecast



cast for the year of 2.8m units) for the year to October. This compares favourably with last year's depressed result of 2.25m units.

The television division, traditionally the second largest, fared well with sales up 13.2 per cent for the third quarter to account for 23.7 per cent of the quarter's turnover. The rise, to some Y72bn, was also an

increase on the result for the previous quarter.

Audio equipment sales rose more modestly when compared with the same quarter last year, by 4.4 per cent to Y60bn.

With the group's product lines in the television and video divisions, rapidly mounting Sony is counting on increased sales of its newer products—such as micro floppy discs and

drive units, office automation equipment, and personal computers. Sales of this division, which appears under the heading of "other items," grew by 29.8 per cent to Y39bn over the third quarter of last year to account for 12.5 per cent of turnover.

It is the company's objective to lift the sales of its "other products" division to over 50 per cent of group turnover by the year 1990 when it forecasts that total sales will be Y2,000bn.

During the nine months there was a sizeable improvement in the ratio of cost of sales to net sales, from 72 per cent to 68 per cent thanks largely to the higher production levels.

Net interest payments continue to be at a low level—Y1.16bn in the third quarter against Y1.01bn in the second and Y2.54bn in the same period of last year.

The below-the-line figure was also boosted by a Y1.8bn gain from the sale of 1m shares in the Sony Magnescale subsidiary when that company was listed on the Tokyo exchanges' second section in July.

The continuing growth of the U.S. and Japanese economies, plus the expectation of a turnaround in Europe, have led Sony to forecast annual net profits in excess of Y70bn on sales of Y2,500bn—both of them record levels.

Record turnover and profits at Tata Tea

BY P. C. MAHANTI IN CALCUTTA

TATA TEA, the largest Indian tea company, has turned in excellent results for 1983 with sales and pre-tax profits at record levels.

Turnover increased by over 42 per cent to Rs 1.11bn (\$855m) while pre-tax profit at Rs 235.3m was over five times as much as that of 1982.

The results reflect the highly prosperous conditions in the tea industry in India. Most of the tea companies that have announced their results for 1983 have shown sharply higher pre-tax profits and sales figures than for any year in the past decade. This is due to the record prices obtained.

Tata Tea, for example, sold 38.2m kilograms of black tea in 1983, which was only marginally well with each registering significant growth over the previous year's sales figures.

Increased earnings and dividend from Humes

BY MICHAEL THOMPSON-NOEL IN SYDNEY

THE STRENGTH of activity in the Australian building sector of late, which has fostered a widespread improvement in profits, has benefited Humes, the construction and building products group, in the year to June 30.

Net profits were 40 per cent higher, at A\$30.1m (\$US25.8m), although turnover was down slightly to A\$673.3m from A\$676.3m.

The annual dividend has been increased from 10 cents a share to 11 cents a share.

The result featured a full year's contribution from Arc Industries for the first time. Humes said yesterday that further progress was being made in the current year, with additional growth being seen in the private housing sector, and in the commercial building market.

Tax took A\$24.8m against A\$19.3m, while interest charges were sharply lower at A\$13.7m compared with A\$22.9m due to

aally higher than in the previous year, yet sales income has jumped by 42 per cent.

The company has paid dividends totalling 35 per cent for 1983 after having paid no dividends for the previous three years. It has already declared an interim dividend of 15 cents for 1984 and says prospects are as good as a year as 1983.

The company's programme of upgrading and modernising its assets continues in full swing. It spent a total of A\$90m on these projects in 1983 and proposes to spend a substantial sum during the current year.

Its high-valued exports, in the form of packet tea and instant tea, have done particularly well with each registering significant growth over the previous year's sales figures.

MAS takes privatisation advice

BY WONG SULONG IN KUALA LUMPUR

MALAYSIAN AIRLINE SYSTEMS (MAS), has appointed a local merchant bank to advise it on privatisation leading to a listing on the stock exchange.

Datuk Aziz Rahman, the managing director of MAS, said Malaysian International Merchant Bankers will evaluate the assets of the airline and recommend the size of an increase in paid-up capital as well as advise on the sale of shares.

MAS currently has a paid-up capital of 70m ringgit (\$US30m) with the equity split 90:5:5 between the Federal, Sabah and Sarawak govern-

ments.

Datuk Aziz said the government would still hold between 30 and 40 per cent of MAS after it obtained an exchange listing which he hoped would be in early 1986.

He said the airline recorded its best year in its 12 year history when it made after-tax profits of over 90m ringgit for the year ended March 1983.

Faber Merlin Malaysia lifted group profit after tax but before extraordinary items, by 49 per cent to 6.5m ringgit in the second half of the year to June 30, and for the full year to June,

the hotel and property company's after-tax earnings were 42 per cent higher at 11.4m ringgit (\$4.82m). AP-DJ reports from Singapore.

Group turnover for the year rose by 88 per cent to 175.4m ringgit, and investment and other income, at 2.8m ringgit, was more than trebled.

The company says prospects for the current year are good because of "the timely completion" of various property projects. Officials at BBME, which prior to the sale had the second largest branch network in Oman, have said privately that the Omani banking sector was overcrowded. AP-DJ

Oman bank buys 14 branches

MANAMA—Oman International Bank has acquired 14 branch offices of the British Bank of the Middle East (BBME) for 5m riyals (\$1.5m).

BBME, which is a subsidiary of Hong Kong and Shanghai Banking Corporation, said the decision to sell the 14 offices was "in keeping with the times."

The company says prospects for the current year are good because of "the timely completion" of various property projects. Officials at BBME, which prior to the sale had the second largest branch network in Oman, have said privately that the Omani banking sector was overcrowded. AP-DJ

Sales reach R2.81bn at restructured Kirsh Trading

BY JIM JONES IN JOHANNESBURG

CHECKERS, South Africa's largest supermarket chain, has returned to profits according to Mr Gordon Utian, its chief executive. Precise figures are not disclosed.

However, Checkers' results are included in those of controlling shareholder Kirsh Trading which is quoted on the Johannesburg Stock Exchange and which, following a restructuring and incorporation of other subsidiaries in January, increased turnover to R2.81bn (\$1.67bn) in the year ended June 30 1984. In the preceding year turnover was R1.15bn but the two years' figures are not comparable owing to the restructuring and consolidation of additional subsidiaries.

During the year operating profit before interest and tax was R1.07m against a loss of R3.8m.

On January 9, Kirsh Trading acquired the entire equity

capital of Russell, a furniture retailer, and that of Metcash, the cash and carry wholesaler. At the same time 30.7 per cent of Dion Stores, a retail discount chain was consolidated in Kirsh Trading's results as was 27.1 per cent of the Union Wine liquor group and 50 per cent of Dee Bee Supermarkets. The results of the latest financial year include 12 months trading by Checkers, which was previously consolidated holding of the group, and 14 months trading of all the other operations.

Kirsh's profit after tax but before extraordinary items was R17.1m in the period just ended against a loss of R14.6m in the preceding year. Earnings per share were 57.6 cents against a loss of 20.8 cents.

A dividend total of 20 cents has been declared against 5 cents.

INTERNATIONAL APPOINTMENTS

Top posts at Gulf and Western

• GULF AND WESTERN INDUSTRIES has named two company executives to top posts vacated when Mr Barry Diller resigned to become chief of Twentieth Century-Fox Film Corporation. Mr Arthur Barner has been named president of the entertainment and communications group of which he was formerly executive vice-president.

Mr Frank Manasse has moved up to the post of chairman and chief executive of Paramount Pictures Corporation after being president of the Paramount Motion Picture Group. At the same time Mr Michael D. Eisner, president of Paramount Pictures Corporation, has resigned.

• MORGAN GUARANTY TRUST COMPANY of New York has appointed Mr Peter F. Culver as vice-president and deputy general manager at Euro-clear operations centre in the bank's Brussels office. Mr Culver, who joined Morgan Guaranty in August 1971, was appointed a vice-president in 1977.

• Finland's commercial bank KANSALLIS-OSAKA-PANKKI is to establish a representative office in Stockholm. Mr Birger Sandstrom, formerly head of the bank's head office, international division, has been appointed manager of the representative office in Stockholm. He has been employed by Kansallis-Osaka-Pankki since 1982.

• Two new chief manager posts have been created at ANZ BANK's administrative head office in Melbourne. Mr Michael J. Farrell has been appointed chief manager, international administration with responsibility for planning and development of international systems services and personnel. Mr Farrell has recently returned from ANZ Bank's New York office where he held the post of executive vice-president.

Mr Robert J. Mauger has been appointed chief manager, international services. Mr Mauger was previously senior manager, international customer services. Mr Rupert C. Thomas, who was previously based in Melbourne as chief manager—international, has

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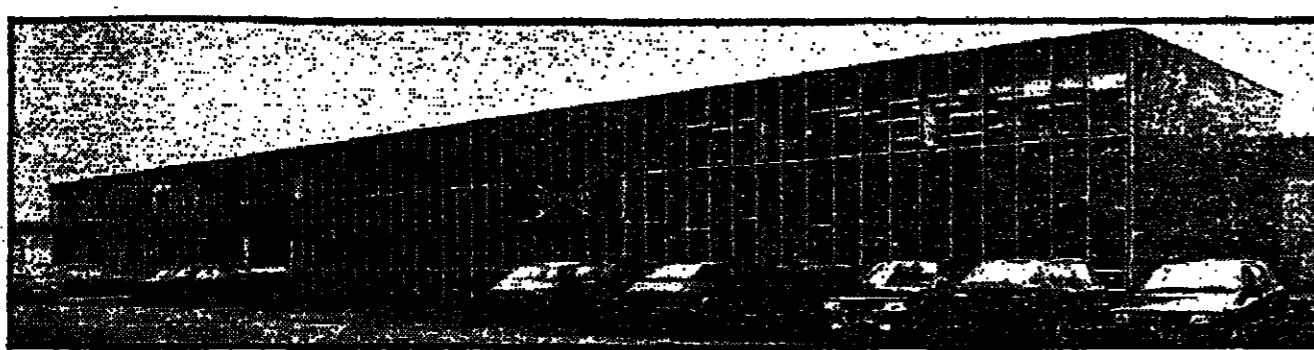
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THE MANAGEMENT PAGE

EDITED BY CHRISTOPHER LORENZ



Wilkinson Sword's Bridgend factory: "a total green field approach"

Wilkinson goes on the attack

Robin Reeves on the garden tools company's strategy to raise manufacturing efficiency

FOR MANY years, Wilkinson Sword's answer to inflation was simply to put up its prices. However, it eventually became clear that the price gap between Wilkinson and its main competitors had been closed. We said 'forget what is here already. Let's start with a plain piece of paper and decide what we want the factory to be like at the end.'

The results have been startling. Overheads have been reduced by no less than 30 per cent; unit costs are down by some 15 per cent with the potential for a 25 per cent reduction given the right sales levels; and, in some ways even more remarkable, the space occupied by manufacturing in the factory has been reduced by half to 50,000 sq ft, even though Bridgend has been geared to produce far larger volumes.

The reorganisation has involved a sharp reduction in both manpower and machinery. As the reorganisation programme was implemented, the number of employees fell—in a series of redundancies—from 269 to 125. Only now are additional permanent staff being taken on again—34 this month—as the factory gears up to work three shifts instead of one, which was the situation under the old regime.

Equally, asset disposal has been substantial. Some 70 machines were identified as surplus to requirements in the wake of a rationalisation of the company's product range.

For years, Bridgend had made what the marketing people wanted. But some products were 15 years old in design, produced on machines which ran just one day a month, thus making them expensive to maintain.

"There were products we could simply no longer justify making. Some were redesigned to simplify their manufacture and improve their appearance.

In the words of Chris Hawi-

son, manufacturing and technical director, who assumed day-to-day charge of the factory after its adoption of the total green field approach: "We said 'forget what is here already.'

Let's start with a plain piece of paper and decide what we want the factory to be like at the end."

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At the same time, it was realised early on that if so much material was going to be taken out of the manufacturing system, there had to be a sharp improvement in the reliability of raw material supplies.

In future, quality would have to be guaranteed by the suppliers. To this end, the suppliers were brought down to Bridgend to hear an explanation of the whole programme and offered every assistance to get

their quality control right. This was followed by the introduction of a grading system.

Initially, all 48 suppliers to the factory were given a B grade. But upon the delivery of 10 consecutive consignments conforming 100 per cent to specification, they earned the status of A grade in exchange for a signed undertaking to guarantee quality and a commitment to carry the cost arising from any defects themselves. A further ten perfect deliveries earn the status of Wilkinson Sword "Certified Supplier" and a silver sword. So far 18 companies have received this designation, but it is hoped that all suppliers should become certified within the next two years: this will mean that incoming materials will then only require the occasional quality audit.

In the factory itself, quality control manuals have been introduced, listing the checks necessary to ensure that products conform to specification at all stages of manufacture. Each work station also has its own quality monitoring procedures and quality performance charts, vital for maintaining momentum which the whole programme generates. In

Cubage was the first to admit that the successful implementation of the programme would never have been possible but for the involvement and commitment shown by the workforce, in response to the management's lead.

But he insists that the change in attitude by management was the more important requirement for its success. Explaining the strategy to the workforce and regular consultations would not have been enough. "We had to provide a radical new lead. We are fortunate that the workforce responded so well."

BUSINESS PROBLEMS

BY OUR LEGAL STAFF

Rollover

MY wife and I run a retail business in partnership, which we intend selling next year. It is our intention to invest part of the capital which should exceed £50,000, in a family property development company. My wife and I hold 52 per cent of the shares in the property company, the remaining 48 per cent being held by our three children.

My question is whether or not we will be able to claim rollover relief on money invested in the development company, or does it have to be invested in a new venture to qualify?

No, you will not be eligible for rollover relief. The amount of risk at stake probably justifies the cost of local professional guidance through the tax maze.

The basic time limit for rollover (where available) runs from a year before the disposal in question to the third anniversary.

Liquidators

I have been connected with two companies (incorporated in England under the Companies Acts 1948-1967) which are now both in liquidation.

In the first company, I was the only holder in this country of 7½ per cent of the non-voting shares; the remaining 32½ per cent were held abroad. Since the first creditors' meeting on January 3 1975 I have received no further communication from the liquidator.

In the second company which went into liquidation December 1982, I was one of several unsecured creditors. Again no communication has been received. What legal rights do I have against both liquidators, and what compensation can I claim against each of them?

You should communicate with the liquidators to apprise them of your claims. In the case of the 1982 liquidation you should submit a proof of debt. You may not have a claim against the first company if it was insolvent when you last suffered no loss; and if your proof is admitted against the second company there will also be no loss.

No legal responsibility can be accepted by the Financial Times for the answers given in these columns.

All inquiries will be answered by post as soon as possible.

Investment in Design

Whitehall's helping hand for product innovation



Laser-Scan's flagship production, which had to be re-designed for the North American market

THE NEWS from across the Atlantic was decidedly bad for Laser-Scan Laboratories, a small hi-tech technology company on the Cambridge Science Park. A specially-commissioned research study had confirmed that its flagship product possessed an unfounded technical edge, but concluded that it would never sell in the prime U.S. market: it just didn't look good enough. Not only that, but American operators would probably resent continually banging their knees on its awkwardly-shaped console.

Since it received this bombshell two years ago Laser-Scan has drawn on the skills of an industrial designer to help transform the commercial performance and prospects of its product, a £150,000-plus computer-controlled laser colour Laser-track, which uses a laser beam to convert maps and other graphics into digital data.

Within months of the redesign last year the company landed a key Canadian contract, and it has since well and truly cracked the U.S. market, with two orders from an arm of the Federal Government. Early this year Laser-trak also won a UK Design Council award.

The turnaround has been no mere matter of snazzy colours, shapes and style—which still seems to be the average manager's idea of the role of industrial design. The work of Warwick Evans, the design consultant employed by Laser-Scan under the auspices of the British Government's Design Advisory Service Funded Consultancy Scheme, reached far

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almost three-quarters of the 1,050 projects so far completed under the schemes have been carried out by companies with less than 20 employees. But the beneficiaries also include companies such as Thorn-EMI, Pirelli, TI and Avery (part of GEC), as well as Monsanto.

A large proportion of the consultancies represented is also small: from Warwick Evans' one-man band to several groups of less than 20. But work by "majors" such as Conran Associates, DCA, Cambridge Consultants, Lotus Cars and Engineers' Engineers, is also included, in addition to Peatman's.

The exhibition is the first public showcase of the work of the Funded Consultancy Scheme, to which the government has committed £20m since its launch just over two years ago. It also offers an unusually valuable insight into the breadth and depth of the design process.

Speaking at the exhibition launch last night, Norman Tebbit, Secretary of State for Trade and Industry, welcomed the impact of the scheme, but warned that the Government should not "ever for subsidise firms to do what is in their own interest."

In terms of the advantages to be gained by involving industrial designers at a very early stage in the development process, and by allowing them influence on projects which simplified manufacture and saved time.

As a result Laser-Scan was able to add a range of extra features to the equipment—including a colour graphics screen, new laser safety features, and flexible layout tables—for only a marginal increase in production cost and no rise in selling price.

Now firmly convinced of the value of consultant designers, the company has retained Evans to work on other projects as part of an in-house team responsible for taking them right from "a blank sheet of paper," as

Many of the companies represented at the exhibition are small, reflecting the fact that

Christopher Lorenz



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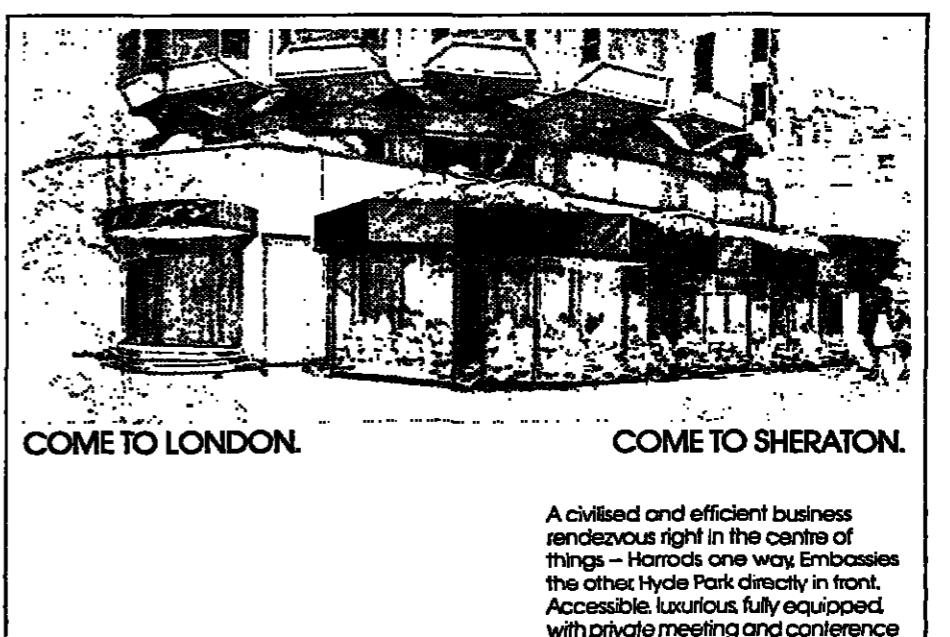
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UK COMPANY NEWS

Lonrho pursues battle for undecided Fraser holders

BY RAY MAUGHAN

Lonrho, which has a 29.9 per cent stake in House of Fraser, yesterday pursued the battle for the shares of the 100,000 of Fraser's uncommitted shareholders ahead of the annual meeting on September 26, as the department stores group enjoyed a 7.3 per cent leap in interim profits.

Lonrho is urging Fraser's shareholders to vote against the re-election of the chairman, Professor Roland Smith and Mr Ernest Sharp, a non-executive director. Instead, shareholders are exhorted to support the appointment of Mr. Roland "Terry" Robinson, Lonrho's chief executive, and the appointment to the Fraser board of two other Lonrho directors, Mr. Terry Robinson and Mr. Paul Spicer.

Lonrho itself is not permitted to vote its own stake against Professor Smith until the current Monopolies Commission

report into the acrimonious dispute between the two companies is completed in November. Until that time, Lonrho is also asking Fraser's shareholders to support a resolution instructing the Fraser board not to act so as to prejudice the issue of the merger of Harrods.

Explaining his wish to remove Professor Smith and Mr. Sharp, the Lonrho chief executive says that "since the removal of Sir Hugh Fraser (the former chairman), the conduct and practices of the board have been improved and the new chairman (Professor Smith) is now a rubber stamp for decisions made in advance by the chairman's committee."

"I believe," Mr. Rowlands adds, "that the shareholders have not brought and are not going to bring, profitable growth to House of Fraser. Nevertheless, our decisions involving tens of mil-

lions of pounds."

Accompanying letters from Mr. Edward du Cann, Lonrho's deputy chairman, state that since Sir Hugh resigned in January 1981, "the directors of Fraser who also sit on the Lonrho board, though they are representing a 30 per cent interest, have been disgruntled in the management of Fraser."

Mr. du Cann's letter is, in turn, accompanied by a letter from Mr. Jack Haywood, a large personal shareholder in Fraser, to Professor Smith recording the circumstances of a remark purported to have been made by S. G. Warburg, the merchant banking advisor to the department stores group.

According to Mr. Haywood the Warburg director, Lord Garmoye, is supposed to have said that "Fraser's board would rather see the company destroyed than come to any sort of accommodation with Lonrho."

Mr. Haywood's remarks have already been reflected in Lonrho's recent report on the Department of Trade Inspector's own investigation into House of Fraser ownership. That report contained a letter from Lord Garmoye to Mr. Haywood's advisor saying that he had not made any statement about Lonrho being construed in this way.

More importantly, however, I do not believe nor have I ever believed that this is true."

Mr. du Cann merely adds in this latest letter to Fraser shareholders that "Lord Garmoye is here convincing himself making this statement. Surely the time has come."

Mr. du Cann continues, "for some reformation of the board, which is unduly dependent on outside advice and is simply not producing results which bear comparison with those of competitors, notwithstanding the strength of the company."

Professor Smith said yesterday that he was "surprised and appalled that Lonrho has used personal correspondence in this

way."

But he was more concerned to identify the beneficial ownership of Mr. Fraser shares held in his name, and the ownership of a further 2m shares now coming out of SEPOON, the Stock Exchange settlement system, which are also held in nominee names.

See Lex

FRASER PROFITS JUMP 73%

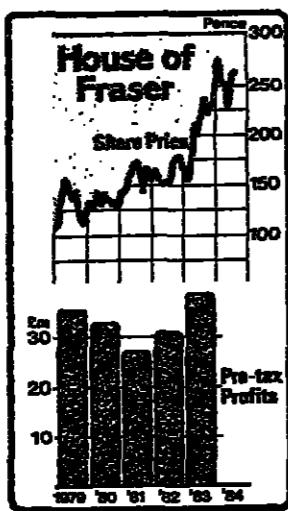
House of Fraser pre-tax profits jumped by 73 per cent to £7.45m in the 26 weeks to July 28, 1984, against a restated £4.29m last year. Turnover, excluding VAT, was up by some 11 per cent from £346.74m to £384.81m.

With earnings per 25p share doubled at 2.6p, the interim dividend is increased by 0.25p to 2.75p net. Last year, a total of 8.5p was paid on £38.76m taxable profits.

Professor Roland Smith, the chairman, says the half year figures reflect the benefits of the gradual implementation of the group's thoroughly researched trading strategy and the planned refurbishment of its major stores.

Trading performance was especially strong in the London stores, partly based upon the attraction of London for overseas tourists. Harrods' profits were excellent, says Professor Smith, benefiting from over £8m invested in the Knightsbridge store.

The new stores in Perth and Epsom have both performed according to plan. However, sales in several of the group's stores located in



the North of England and Scotland have been adversely affected by the miners' strike.

All group profits were derived from retail trading. Comparative interim figures have been restated to exclude the surplus on sale of properties less closure costs.

See Lex

DEBORAH Services p.l.c.

The group provides a specialist scaffolding and insulation service primarily used in process plant maintenance programmes.

"Recovery continues" reports Arthur Britton, Chairman

ANNUAL RESULTS

Points from the chairman's statement

- Turnover increased. Profits exceed £1 million.
- Final dividend increased by 10% to 3.340p making a total for the year of 4.55p net.
- Order books remain firm and outlook encouraging.

Twelve months ended	1984	1983
31 March	£000	£000
Turnover	33,000	29,000
Profit before taxation	1,011	86
Profit after taxation	823	97
Earnings per share	10.55p	1.45p
Dividends per share—net	4.55p	4.235p

The Company's shares are traded on The Over-the-Counter Market made by Granville & Co. Limited, 27/29 Lovat Lane, London EC3R 8EB. Details of this market may be obtained by copying of the full Report and Accounts are available from the Secretary, Deborah Services p.l.c., 10 South Parade, Wakefield, Yorkshire. Telephone: 0924-378222. The Annual General Meeting will be held on 19th October 1984 at 27/28 Lovat Lane, London EC3R 8EB at 12.00 noon.

DSL

This advertisement is issued in compliance with the requirements of the Council of The Stock Exchange

TPS

TRADE PROMOTION SERVICES GROUP plc

(Incorporated in England under the Companies Acts 1948 to 1981, Registered Number 1841307)

The principal activities of Trade Promotions Services Group plc are the organisation of trade exhibitions and exhibition stand construction and fitting.

Share Capital

Authorised
600,000

Ordinary shares of 10p each

Issued and
fully paid
567,000

In connection with the placing of 2,722,720 Ordinary Shares of 10p each at 75p per share by Margetts & Ammenbrueke, application has been made to the Council of The Stock Exchange for the grant of permission to deal in the whole of the issued share capital of Trade Promotion Services Group plc in the Unlisted Securities Market. A proportion of the shares being placed is available to the public through the market. It is emphasised that no application has been made for these securities to be admitted to listing.

Particulars relating to the Company are available in the Excel Unlisted Securities Market Service and copies of the Prospectus may be obtained during usual business hours (Saturdays and public holidays excepted) up to and including 12th October 1984, from:

MARGETTS &

AMMENBRUEKE

York House,
38 Great Charles Street,
Queensway,
Birmingham B3 3JU

65 London Wall, London EC2M 5TU
and at
St. Cuthbert's House,
7 Upper King Street,
Norwich NR3 1RE

Research costs soar at Comtech but losses are well down

THE MOST significant feature of the quarterly results announced by Comtech Electronics Corporation (Comtech) is the £982,000 for research costs for the three months to June 30, 1984. In the corresponding period last year, the sum involved was £407,000.

Comtech's losses for the year

others that might be offered as competition in its chosen market."

In the commercial division, results from the automotive group showed a useful improvement with profits increasing from £767,000 to £822,000.

Losses on ordinary activities were greatly reduced from £52,000 to £1,000. This was made possible with profit after interest up from £881,000 to £931,000 from the commercial division, and the gain of £1.01m arising from the Memnos rights issue.

Comtech is a leader in the field of high technologies and intends to create or participate in the creation of new, marketable products based on advances in technology. The group says that when a particularly promising project is identified, a new company with its own management will be formed.

Mr. James Longcroft, the chairman, commenting on the two more advanced technology ventures, states: "Recent months have seen the new executive team take a number of significant steps to bring the company into a significant impact." He says his confidence is high that Laserstore is a venture of really major potential.

Laserstore provides cheap memories for micro, mini and large-scale computers using technology not yet attempted in the industry.

On the second venture, Plasmon Data Systems, Mr. Longcroft says it is the board's belief that the unique PDS approach offers the most promising optical disc media in the world. Plasmon has been appointed to explore new material for use in optical discs.

On Memnos, in which Comtech retains a 63 per cent stake, Mr. Longcroft says: "Overall, while it still appears premature to forecast precisely when Memnos will secure its first major order, we remain as confident as at any time in the company's development that the product is superior in price/performance terms, to

This advertisement is issued in connection with the introduction of Participating Redeemable Preference Shares and in compliance with the requirements of the Council of The Stock Exchange. It does not constitute any invitation to any person to subscribe for or purchase any shares.

Britannia International High Income Fund Limited

(A company incorporated with limited liability in Jersey on 23rd August 1974, under the provision of the Companies (Jersey) Laws, 1861 to 1968).

Authorised Share Capital

1,000 Management Shares of US\$1 nominal value each issued and fully paid 15,000,000 Unclassified Shares of 1c each issued or available for issue.

Britannia Asset Management Limited,

Salisbury House,
29 Finsbury Circus,
London EC1M 5QL

Investment Advisers to the Fund.

Rowe & Pitman,
City Gate House,
Finsbury Square,
London EC2

Brokers to the Issue.

Britannia International Investment Management Limited,
P.O. Box 271,
Queensway House,
Queen Street,
St. Helier, Jersey, C.I.

Managers to the Fund.

To D. Aitken, Director,
Britannia International Investment Management Limited,
P.O. Box 271,
Queensway House,
Queen Street,
St. Helier, Jersey,
Channel Islands

Please send me the explanatory memorandum for the Britannia International High Income Fund Limited (on the terms of which alone applications will be considered)

Name _____

Address _____

FT 103

FISONS

Record first half underlines successful strategy

From the Interim Statement
by Fisons Chairman & Chief Executive
Mr J. S. Kerridge

"The Group has continued its strong profit growth in the first half of 1984, with profit before tax at £22.6 million, 69% higher than in the same period last year. Sales are up 23% at £53 million. Earnings per share are up 53%, continuing the recent pattern of sustained growth.

This continued progress derives from the successful implementation of the Group's declared strategy, which is to operate in inherently attractive growth markets where Fisons can be internationally competitive. Within this framework, management has taken vigorous action to lower costs and increase marketing effectiveness. The organic growth thus achieved has been augmented, as the second aspect of the strategy, by well chosen acquisitions which are proving their worth.

Much has been achieved over the past four years... the Group is increasingly efficient, and has management with the drive and determination to grasp and exploit the opportunities ahead. In the light of our progress, the Board has decided to pay an interim dividend increased from 1.5p per share to 1.8p."

FISONS
Horticulture
Pharmaceuticals
Scientific Equipment

Salient figures, abridged and unaudited	6 months ended 30.6.84	6 months ended 30.6.83	12 months ended 31.12.83
Sales	£252.8m	£204.8m	£365.4m
Group profit before taxation	£22.6m	£13.4m	£31.2m
Group profit after taxation	£17.4m	£10.1m	£25.1m
Earnings per share*	9.2p	6.0p	14.4p
Dividend*	1.8p	1.5p	3.75p

*On 4 June 1984 each of the Company's Ordinary shares of £1 was split into four Ordinary shares of 25p each.

Comparative figures for dividends and earnings per share have been adjusted accordingly.

The results for the year ended 31.12.83 are abridged from the full Accounts for that year, which received an unqualified report from the Auditors, and have been filed with the Registrar of Companies.

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Rothmans International p.l.c.

Sales revenue summary	1984	1983
Tobacco	£1,572m.	£1,429m.
Luxury Products	£ 204m.	£ 80m.
Brewing	£ 322m.	£ 238m.
Other	£ 195m.	£ 84m.
	£2,293m.	£1,831m.
Pre-tax profit	£151.2m.	£130.5m.
Dividends per share	6.0p.	5.3p

In his statement to shareholders Chairman Sir David Nicolson made the following points:-

- ★ Tobacco sales held up well despite difficult trading conditions world-wide.
- ★ Studies of diversification opportunities continue together with investigations into further markets for cigarette brands.
- ★ Company has a strong financial base, strong and able management and products with international consumer appeal.
- ★ Although current conditions in the international tobacco trade continue to be difficult, the company faces the future with confidence.

Schroders

Our 'Roll-Up' Fund offers attractive advantages to U.K. corporate investors

The proposed reduction in the rate of U.K. corporation tax from 45% to 35% in the next three years will make it attractive for many U.K. companies to invest their surplus funds in such a way that taxable income does not arise until the 35% rate becomes applicable.

Schroder Money Funds Limited, a Jersey-based "roll-up" money fund specifically designed for corporate investors, offers an attractive method of achieving this objective.

A copy of the Fund's current Prospectus can be obtained by writing or telephoning to:-

The Manager,
Schroder Money Funds Limited,
P.O. Box 195, Waterloo House,
Don Street, St. Helier, Jersey, Channel Islands.
Telephone No. Jersey (0534) 27561.

Schroder Money Funds Limited

This advertisement is issued by J. Henry Schroder Wag & Co. Limited, an exempted dealer in securities. Shares may only be acquired on the terms contained in the Prospectus.

NOTICE TO ENTITLED ACCOUNT HOLDERS OF AMERICAN EXPRESS OVERSEAS FINANCE COMPANY N.V.

10 1/4 Percent Guaranteed Notes Due 1989

NOTICE IS HEREBY GIVEN to Entitled Account Holders of the 10 1/4 Percent Guaranteed Notes Due 1989, issued by American Express Overseas Finance Company N.V., a Netherlands Antilles corporation (the "Company") and guaranteed by American Express Overseas Credit Corporation Limited, a Jersey corporation, that

(a) Payment of the final instalment of the issue price of each Note (being 75% of the issue price of the principal amount of \$1,000 per Note) is due and payable in same day funds in principal amount no later than 11:00 a.m. London time, on 16 October 1984. Payment shall be made to the main London office of Morgan Guaranty Trust Company of New York at Morgan House, 1 Angel Court, EC2R 7AE, London;

(b) The Company will accept payment of the final instalment of the issue price of any Note at any time after the due date for payment thereof up to and including 30 October 1984 but may elect, in its sole and absolute discretion, not to accept any such payment after 30 October 1984. No payment made after the 16 October 1984 due date shall be accepted unless accompanied by a further payment representing accrued interest at the rate of 15 1/4 percent per annum on the amount of the final instalment, calculated from 16 October 1984 but excluding the date of actual payment on the basis of a 360 day year consisting of 12 months of 30 days each;

(c) No Entitled Account Holder or other person is under any obligation to pay or cause to be paid the final instalment of the issue price of any Note;

(d) THE PERSON, HOWEVER, THAT PAYMENT OF THE FINAL INSTALMENT IN RESPECT OF ANY NOTE IS NOT MADE AS AFORESAID ON OR BEFORE 30 OCTOBER 1984, THE COMPANY WILL BE ENTITLED (SUBJECT TO ITS RIGHT TO ACCEPT LATER PAYMENT) TO RETAIN THE FIRST INSTALMENT OF THE ISSUE PRICE PREVIOUSLY PAID FOR SUCH NOTE AND WILL HAVE NO OBLIGATION TO REPAY SUCH INSTALMENT OR TO PAY INTEREST THEREON FOR ANY PERIOD PRIOR TO, INCLUDING OR SUBSEQUENT TO 16 OCTOBER 1984;

(e) Payment of the final instalment of the issue price of any Note (together with interest thereon) accepted after the due date will be treated as having been made on the due date.

Arrangements should be made with Morgan Guaranty Trust Company of New York, Brussels office, as Operator of the Euroclear System, or CEDEL S.A. in order to assure timely payment of the final instalment.

The Notes have not been registered under the United States Securities Act of 1933 and are not offered in the United States of America or its territories or possessions or to nationals or residents thereof.

By: AMERICAN EXPRESS OVERSEAS FINANCE COMPANY N.V.

Dated: September 4, 1984

UK COMPANIES

MINING NEWS

Barratt Developments blames £15m fall on 'adverse publicity'

BY GEORGE MILLING-STANLEY

PROFITS BEFORE tax of Barratt Developments, Britain's biggest house builder, plunged to £35.6m over the 12 months ended June 30, 1984, a fall of some £17m on the restated figures of the previous year.

Sir Lawrie Barratt, group chairman, blames the disappointing results on reduced volumes in the UK private housing sector, brought about by "unjustified adverse publicity."

He tells shareholders that good progress was made in the U.S. with increased volumes. Although profitability there remains low, it is "steadily improving."

Group turnover for the year improved from £210.9m to £237.6m. Tax accounted for £1.4m against a previous £1.1m, to leave net profits down by £2.3m at £29m.

Sir Lawrie comments that major actions have been taken to improve the cost effectiveness of the group. This is continuing and new designs and constantly improving specifications "assure that the group remains in the forefront of the industry. The underlying strength of the group gives "great confidence" in the medium and longer term future.

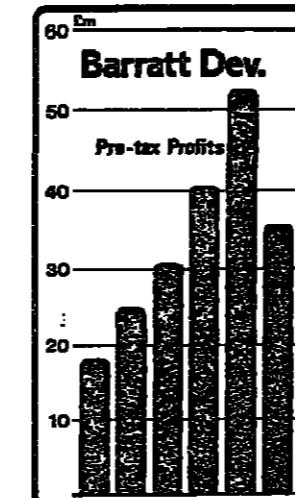
Increased investment in leisure property activities has been well justified by the "excellent" progress made in the private investment

property activities made some progress, but in line with this sector generally were affected by difficult lettings market.

Interest payable in the U.S. was written off during 1983/84 in accordance with the group's UK accounting policy. Normally, following normal American accounting practice, interest relating to work in progress was added to cost.

This change has had the effect of reducing pre-tax profits for the year to June 30, 1983 from £52.2m to £50.3m.

Group pre-tax profits for the



opening six months of the year under review were down by £1.9m to £19.06m. Sir Lawrie said in his interim report that the number of legal completions at 7,700 showed a small decline in the U.S. compared with the corresponding period of the previous year.

Barratt Developments' selling techniques to first-time buyers were criticised in June on Granada Television's "World in Action" programme. These criticisms were strongly refuted by Sir Lawrie.

At end-June 1984 the group had current assets of £437.5m (£379.6m), including stocks £372.9m, cash and bank £10.6m (£58.5m). Net current assets totalled £203.7m (£202.3m), with creditors due within one year amounting to £28.2m (£177.3m).

Group shareholders' funds amounted to £239.7m (£228.7m) and net assets per share 135p (£29p).

See Lex

Intereurope Technology up £0.5m: full listing

AT THE same time as reporting a sharp increase in 1983/84 profits, Intereurope Technology Services, the USM quoted high technology equipment and systems group, has announced that it has applied for a full listing.

Pre-tax profits for the year to June 30, 1984 climbed from £57.3m to £1.35m, on higher turnover of £7.75m (£8.12m). All activities, with the exception of print, performed well and the company enters the current year with a record order book.

Gross profits increased from £2.42m to £3.19m, before administration expenses of £1.93m (£1.81m) and interest receivable and similar income of £89,000 (£68,000). Tax took £57.9m (£56.000) and last year there was also an extraordinary loss of £84,000.

Earnings per 20p share advanced from 9.28p to 15.38p and the final dividend is raised to 3.29p (2.8p) net for a total payment up from 4.2p to 4.83p per share.

The directors report that technical documentation showed a turnover rise of approximately 18 per cent and still substantially the major activity of the group. As for the print sector, the value of commercial contracts received continued to expand with some notable successes.

The print operation still primarily serves the needs of the technical documentation activity and although its turnover has expanded by around 12 per cent, the margins on some outside

work have been minimal resulting in a substantial decrease in profits.

Software design and documentation has again fulfilled the promise of previous years with an increase in turnover

● comment

For how much longer can Intereurope keep it up? This is the group's tenth year of clear profits growth, a record which owes something to the growing share—currently 76 per cent of turnover—of recurring contracts based on post-deliveries. The market itself is also expanding as new technologies become so complex that major contractors find it more cost-effective to farm out their entire technical documentation work to specialists. Intereurope's most recent contract, for Fokker 127-128 civilian aircraft, worth £1.25m to revenues over the next two years, is a prime example, and it is to be expected to lead to further business as the series is updated.

Meanwhile, higher margin software documentation continues to increase in importance, so that it now accounts for 13 per cent of sales. If European markets do begin to get tight, there is always the prospect of approaching the U.S., but that would probably not be easy. An UK company would find it hard to break into the U.S. defence industry on its own. Around £1.65m pre-tax looks in reach this time, leaving the shares up 10p to 31.5p, on a fair multiple of 15.7, assuming a 40 per cent tax charge.

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Gold Fields recovers to £105m with Amey's help

BY GEORGE MILLING-STANLEY

AN IMPROVEMENT at the building materials operations of Amey Readstone, both in the UK and U.S., coupled with the elimination of losses on the non-mining resources interests in the U.S. helped Consolidated Gold Fields to an increase in profits for the year to June 30.

Attributable profits for the period were 25 per cent higher at £71.5m, and the final dividend is maintained at 18p to give an unchanged total for the year of 24.5p. Earnings advanced from 30.5p to 38.2p.

The contribution of the group's mining interests to operating profit fell by 13 per cent to £25.4m, with lower income from the 14.8 per cent holding in Gold Fields of South Africa, the direct holdings in the Driefontein Consolidated and Kloof gold mines, Newcastle in the U.S. and Renison Goldfields Consolidated in Australia.

Mr Rudolph Agnew, chairman of Gold Fields, said: "The contribution of the group's mining interests to operating profit fell by 13 per cent to £25.4m, with lower income from the 14.8 per cent holding in Gold Fields of South Africa, the direct holdings in the Driefontein Consolidated and Kloof gold mines, Newcastle in the U.S. and Renison Goldfields Consolidated in Australia."

Mr Agnew said that the operation's profit from mining had become the largest single contributor to profits for the first time since their acquisition.

The group is spending a total of about £48m on exploration this year, similar to last year's figure. Gold Fields has already

while in sterling it was higher. The decline was attributable to the increase in operating costs and to the decrease this time of share-dealing profits from GFS's portfolio of gold mining interests.

● comment

There is an unexciting feel to these Cons. Goldfields figures, particularly as the rise in operating profits is fully accounted for by remedial surgery on past mistakes in the U.S. Some credit

to Amey Readstone's new management.

It is due on the mining side, given the atrocious market conditions in the base metals, but the gold price

has been steady, relatively speaking (not in the dollar) throughout the year. The group's longer term plans, though, continue to be energetic. The share-dealing side may be extended, not through the familiar device of buying 25 per cent of a stockbroker, but by the taking up of options on the group's gold shares.

The exploration programme is still aggressive. In Australia particularly, despite the group's strictures on the stock market's narrow horizons, there could be little progress in the shares at 474p—as in the profits in the nearer term.

Johnnies may have new mine

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Impala revives capital spending plans

THE INCREASE in demand for platinum has encouraged Impala Platinum Holdings, part of South Africa's Gencor group, to reinstate the extensive programme of capital expenditure which was delayed when demand was weak in 1982.

Mr Ted Pavitt, Impala's chairman, said in yesterday's annual statement that this mainly involved the shaft replacement

programme. The company had to make every effort to build up output in the year to June 30 in order to match the increased off-take of the metal, he said, stressing that establishing additional working faces in the mines is always a slow and costly process.

Prospects for future growth in the market during the year ahead appear favourable, he added.

Strong recovery at Deborah

After plunging £60,000 in the red at halfway, Deborah Services, the Sheffield-based scaffolding contractor, made what Mr Arthur Britton, the chairman, describes as a "dramatic turnaround" in the second half and ended the year to March 31 with pre-tax profits of £1.01m compared with £86,827 in the previous year.

The final dividend is raised from 3.025p to 3.34p for an increased total of 4.55p (4.335p)—the company's shares are traded on the market formed by Granville & Company. Earnings per 5p share were stated up from 1.45p to 10.5p.

Mr Britton said the improvement in profits was driven primarily from the activities of the company's traditional scaffolding division, while the increase in the workload is accounted for by contributions from the insulation division

UK COMPANY NEWS

B. Matthews shows 30% sales growth in meat products

THE CARRY over of high levels of turkey stock from Christmas and cost increases of over 25% have resulted in pre-tax profits at Bernard Matthews turkey products, the group's pre-tax profits from £2.8m to £1.0m for the 22 weeks ended July 13, 1984. Total pre-tax profits in 1983 were £7.01m.

Turnover increased during this period from £8.45m to £4.7m with the growth occurring within the meat products division where sales again increased by over 30 per cent.

The interim dividend is a same-age 2.5p, costing some £400,000, with stated earnings per 25p share 5.11p against 15.89p. Last year's final payment was 4p.

Fire damage delayed planned new product launches with the company facing excessive stockholding of turkey meat as a result. Some rationalisation has taken place during the first half, however, with these stockholdings being significantly reduced.

Mr B. T. Matthews, chairman, anticipates a further substantial advance in meat product sales in the first half of this year. The company, he says, is "involved with many substantial market and production development costs which make forecasting full-year profits difficult."

The company has recently concluded a major long term agreement with the New Zealand Meat Products Board.

Plans for early payments will assist the Board in setting up at its cost a new processing plant in New Zealand. This plant will be commissioned in 1985 and thereafter will supply the company's lamb roast requirements for its markets in both the UK and Europe.

Interest payments took an interim £14,000 this time (£522,000), but was down at £204,000 against £282,000, leaving net profits of £517,000 (£2.54m).

• comment
The market is having difficulties



Mr. Bernard Matthews, chairman, says: "The whole bird market was very depressed" in getting the measure of Bernard Matthews. On the face of it, it is surprising that the shares fell to 230p. After all, the difficulties in the bird market where record feed costs have gobbled up profits were well-known. And the company had already signalled that the costs of launching new meat products would eat into this year's results. However, yesterday's fall in the share price should be seen in the context of a strong rise over the year from a low of 15p. The problem lies in assessing a future which is not only uncertain and fraught with risks. The positive side is that this market for the new processed meat products that Matthews is launching is potentially huge, and once everything is in place there should be very good profit margins. The danger is in overestimating the consumer demand and the speed with which the new products can take off. For the year, the group should make £4.5m pre-tax, putting the shares on a prospective p/e of about 10, on a 20 per cent tax charge. Given the way that Bernard Matthews has read the processed meat market correctly over the past few years, this is fair value.

G. Scholes recovers lost ground

George H. Scholes, manufacturer of Wyler electrical products, made the £324,000 first-half shortfall in 1983 in the second six months to finish the 1983-84 year £89,000 ahead at 54.72p pre-tax.

Earnings improved from 32.6p to 40.8p and a final dividend of 10p (12p) lifts the net total by 1p to 15p per 25p share.

Tax accounted for £2.09m (£2.13m) to leave net profits at £2.82m compared with £2.5m. Turnover rose from £22.76m to £23.22m.

The group has become involved with L.T. Switchgear, a rapidly expanding manufacturer and supplier of quality electrical distribution equipment, which should provide it with further opportunities to extend its interests in the electrical installation business.

Also a joint venture laboratory has been established in Vienna headed by a world authority on RCCB protection.

The directors say that in a period of changing technology with which the technical manager, who are determined to make sure the group maintains its leadership in its main product areas. They are also investigating new products.

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Clyde Petroleum surges ahead but sees second-half slowdown

Clyde Petroleum, the oil and gas exploration and production concern, lifted pre-tax profits from £2.03m to £4.57m for the first half of 1984. Net figures, after all charges, advanced from £2.13m to £3.36m and earnings per 25p share were 1.9p higher at 3.6p.

Results for the first six months include a full period's production from the Buchan Field and production from the Wythe Farm Field, since its acquisition on May 17 1984. Last year's comparable period included Buchan production only from pay-out of the group's net production interest in May 1983.

Half-year operating profits, before write-offs, surged ahead from 22.4m to 36.9m. The directors warn, however, that this record level will not be maintained in the second half due to the planned shutdown in October of the Buchan Field for gas installation, and increased production taxes in Ecuador following pay-out of pre-production.

This will be mitigated by a full period's production from Wythe Farm and possible gains in production in the U.S. The underrated Ecuadorean interests

in getting the measure of Bernard Matthews. On the face of it, it is surprising that the shares fell to 230p. After all, the difficulties in the bird market where record feed costs have gobbled up profits were well-known. And the company had already signalled that the costs of launching new meat products would eat into this year's results. However, yesterday's fall in the share price should be seen in the context of a strong rise over the year from a low of 15p. The problem lies in assessing a future which is not only uncertain and fraught with risks. The positive side is that this market for the new processed meat products that Matthews is launching is potentially huge, and once everything is in place there should be very good profit margins. The danger is in overestimating the consumer demand and the speed with which the new products can take off. For the year, the group should make £4.5m pre-tax, putting the shares on a prospective p/e of about 10, on a 20 per cent tax charge. Given the way that Bernard Matthews has read the processed meat market correctly over the past few years, this is fair value.

financial position, which is offsetting disappointing profits from the U.S. Given that Buchan will be closed for nearly six months from next month, second-half income will be lower, but it should still be enough to take the company to at least £5m pre-tax. Beyond 1985, however, Clyde has its difficulties.

First, it needs to acquire some production to fund UK exploration before its major interests in Wythe Farm and in Balmoral generate serious income after 1987. Secondly, it also needs to step up its exploration programme to make the best use of the income from the production stakes in the late 80s and 1990s. The company is aware of the rather sleepy image it has in the eyes of investors who fear exploration groups with more active programmes. It is also clear that its production interests in the UK make it very attractive to any multinational in need of production income to pay for planned exploration in stakes acquired in the North Sea ninth north.

Thirdly, the company will need to increase its exploration activities in France and Denmark, but can it move fast enough to stay independent?

• comment

Clyde is generating more income from production than it did last year, though likely the shares did rise 3p to 3.6p yesterday. Both the North Sea Buchan field and the frequently

underrated Ecuadorean interests

performed better than expected,

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Hopes of large EEC
grain sales to
Soviet bloc, Page 34

SECTION III - INTERNATIONAL MARKETS

FINANCIAL TIMES

Wednesday September 19 1984

NEW YORK STOCK EXCHANGE 26-28
AMERICAN STOCK EXCHANGE 27-28
U.S. OVER-THE-COUNTER 28, 36
WORLD STOCK MARKETS 28
LONDON STOCK EXCHANGE 29-31
UNIT TRUSTS 32-33
COMMODITIES 34 CURRENCIES 35
INTERNATIONAL CAPITAL MARKETS 36

WALL STREET

GNP data provide a distraction

THE SCHEDULED announcement tomorrow of the Commerce Department's first, or "flash," estimate of third-quarter growth in gross national product provided a focus of attention in Wall Street financial markets yesterday, writes Michael Morgan in New York.

However, the credit markets opened subdued in the run-up to the announcement, later in the day, of details of the Treasury's end of quarter borrowing package.

In the event, the Treasury postponed auctions of seven-year notes and 20-year bonds that would normally be held next week due to congressional inaction on legislation to raise the debt limit.

The stock markets turned lower with declines in technology issues pulling the broader market lower. By the close, the Dow Jones industrial average was at its lowest of the session, down 10.82 at 1,228.29.

A pick-up in trading volume to 108m shares, from the previous day's 89m, was helped by some heavy institutional trading programmes, particularly in utility issues.

Treasury coupon issues were mixed on the back of a federal funds rate

which eased back from an opening 11% per cent to 11% per cent, at which rate the Fed again added temporary liquidity with an overnight system repurchase arrangement. The Fed also announced purchases of \$400m of bills on customer account when the funds rate was later trading at 11% per cent.

But late in the session, prices of Treasury notes and bonds picked up following a news service report quoting an unnamed federal reserve official as saying the Fed would like to see the federal funds rate fall below 11 per cent. The report was later dismissed by a spokesman who said that the Fed did not comment on current monetary policy.

Prices of Treasury notes were between 1/2 and 1/4 higher while at the long end, bond prices were up 1/2 higher. The key long bond, the 12% per cent of 2014, added 1/2 to 102%.

At the short end, Treasury bill rates edged higher from the levels set at Monday's regular auction. The three and six-month bills each added one basis point to yield 10.32 and 10.39 respectively.

In the stock markets, Burroughs - delayed at the opening because of an order imbalance - later shed 2% to \$53 million investor concern about the magnetic media coating used on its disc drives.

On Monday, Control Data, which uses the magnetic media made by Burroughs' Memorex division, said it had halted shipments of its disc drives because of technical problems, which render the units unusable. Control Data fell 51 to \$25 in heavy trading.

Elsewhere in the sector, Motorola gave up 52% to \$404 after an analyst removed the stock from his recommended list, reflecting concern that semiconduc-

tor orders will not turn up with much vigour in the fourth quarter of the year. Texas Instruments shed 51 to \$134, and Cray Research 51 to \$54.

IBM also turned easier, down 5% to \$1274, giving up the small early advance seen as it announced volume production of a new memory chip and two new models of its 3880 storage control unit, which, it says, are substantially less expensive than current models.

Among blue chips, Teledyne added 5% to \$269, Merck 5% to \$88 and Burlington Northern 5% to \$48. General Electric was unchanged at \$56, but Mobil dipped 5% to \$29.

General Motors put on 5% to \$77 as talks on a new contract resumed with the United Auto Workers union. Ford shed 5% to \$46, and Chrysler was 5% at \$31.

Financial Corporation of America traded up 5% at \$84 amid reports that it is

expected to make a public offering of \$1bn of new certificates of deposit later in the month in an effort to reduce dependence on government loans and to bolster its deposit base.

LONDON

Currencies engender caution

THE CONTINUED deterioration of sterling against the dollar yesterday resurrected fears about its effect on UK economic policies and engendered further investor caution in London.

Particular apprehension was displayed for gilt, although this failed to stimulate selling, and most closed steady or marginally lower in slow tempo trading.

The FT Industrial Ordinary index oscillated throughout the day within a narrow margin and closed down 1.0 to 854.0.

Equities again refused to follow the gilt-edged trend. Some leading shares benefited from isolated U.S. support, while companies with overseas earnings potential attracted domestic buying support.

In an active building sector, Taylor Woodrow added 8p to 333p while Tarmac eased 10p to 448p.

Chief price changes, Page 28; Details, Page 29; Share information service, Pages 30-31

HONG KONG

BULLISHNESS remained present in Hong Kong amid encouraging indications about a favourable outcome to negotiations about the colony's future and short-term economic prospects.

Although turnover declined, the Hang Seng index rose a further 11.40 to 974.83, and analysts predicted that the 980 barrier may be tested by the end of the week.

Among property stocks, Hongkong Kowloon added 2.5 cents to HK\$34.90, and Sun Hung Kai Properties 15 cents to HK\$6.70. Banks were also generally firmer, with Hang Seng Bank HK\$1 higher at HK\$34.25 and Hongkong Bank 5 cents up at HK\$6.50.

AUSTRALIA

RESOURCE stocks were again singled out for heavy selling in a generally weak session in Sydney.

The All-Resource index fell a further 8.3 to 475.3 as investors continued to express caution about the future of international metal prices and the impact they would have on domestic profits.

Gold issues felt the brunt, with Gold Mines of Kalgoorlie down 20 cents to A\$5.70 and Poseidon 15 cents to A\$2.65. Central Norseman and Renison shared 10-cent declines to A\$4.80 and A\$2.50 respectively.

SOUTH AFRICA

GOLD SHARES were mixed during dull trading in Johannesburg as investors watched the dollar move up strongly against the rand and the gold price.

Free State Geduld edged up 50 cents to R50, followed by Kloof Gold Mine, which gained 15 cents to R65.15. Among the losers, St Helena shed 50 cents to R40, and Harmony Gold Mine 25 cents to R27.

Mining financials and mining houses were steadier. Anglo American lost 5 cents to R20.75, and Gold Fields of South Africa remained steady at R24.50.

SINGAPORE

SELLERS remained in charge in Singapore, although turnover was thin and falls marginal.

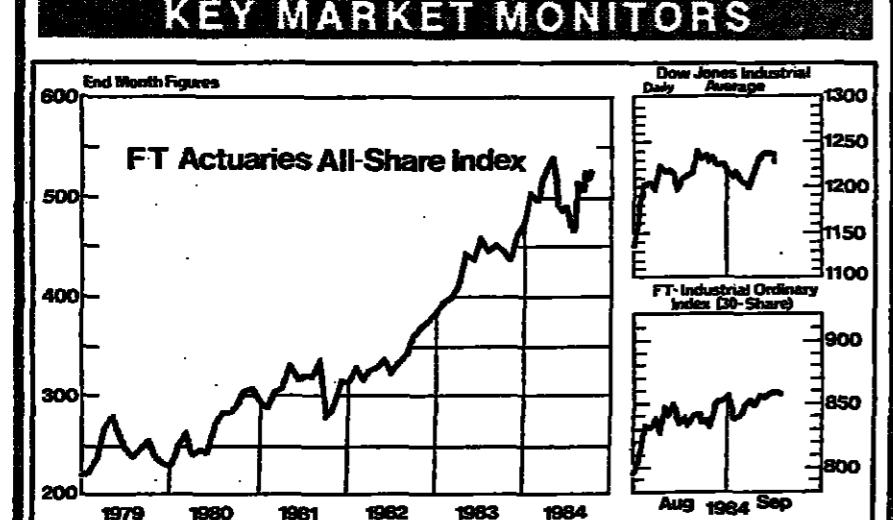
Pan Electric, again the most actively traded stock, drifted lower to close down 4 cents at S\$3.12. Pegi eased 2 cents to S\$1.58, and Pahang Consolidated declined 4 cents to S\$1.42.

Hotel, property and commodity stocks also lost ground. The Straits Times industrial index eased 5.04 to 896.82.

CANADA

HYDROCARBON-related issues advanced in Toronto where golds were also stronger despite the weaker international gold price. Metals and mining stocks came under selling pressure.

Trading was light in Montreal, with very little price movement among the major sectors.



STOCK MARKET INDICES				
NEW YORK	Sept 18	Previous Year ago		
DJ Industrials	1,226.28	1,237.08		
DJ Transport	521.37	525.02		
DJ Utilities	133.16	132.75		
S&P Composite	167.65	168.67		
LONDON	Sept 18	Previous Year ago		
FT Ind Ord	858.0	858.0		
FT-SE 100	1,109.8	1,110.5		
FT-A All-share	524.12	524.07		
FT-A 500	570.94	570.84		
FT Gold mines	514.5	509.7		
FT-A Long gilt	10.69	10.50		
TOKYO	Sept 18	Previous Year ago		
Nikkei-Dow	10,559.15	10,636.36		
Tokyo SE	817.08	821.16		
AUSTRALIA	Sept 18	Previous Year ago		
All Ord.	718.2	723.4		
Metals & Mins.	426.0	432.4		
AUSTRIA	Credit Aktien	54.22	54.34	55.12
BELGIUM	Belgian SE	163.17	162.78	131.18
CANADA	Sept 18	Prev. Yr ago		
Toronto	Metals & Mins.	1,976.38	2,001.14	—
	Composite	2,400.42	2,398.26	2,533.3
Denmark	Sept 18	Previous Year ago		
Copenhagen SE	177.31	176.46	200.08	
FRANCE	CAC Gen	173.9	174.9	133.7
	Ind. Tendance	113.2	113.7	84.95
WEST GERMANY	FAZ-Aktien	382.59	356.52	306.38
	Commerzbank	1,048.7	1,032.1	915.2
HONG KONG	Hang Seng	974.92	963.52	916.11
ITALY	Banca Comm.	214.11	210.12	198.21
NETHERLANDS	ANP-CBS Gen	174.1	172.1	137.3
	ANP-CBS Ind	136.3	134.5	109.6
NORWAY	Oslo SE	262.97	263.94	210.19
SINGAPORE	Straits Times	896.82	901.88	963.85
SOUTH AFRICA	Gold	911.5	908.5	898.6
	Industrials	861.0	874.6	851.7
SPAIN	Madrid SE	147.39	146.81	115.37
SWEDEN	J & P	1,451.42	1,465.72	1,474.23
SWITZERLAND	Swiss Bank Ind	378.0	377.5	336.2
WORLD	Sept 17	Prev. Year ago		
Capital Int'l	184.2	184.8	178.8	
GOLD (per ounce)	Sept. 18	Prev.		
London	\$338.00	\$335.00		
Frankfurt	\$336.75	\$335.25		
Zürich	\$337.75	\$335.75		
Paris (franc)	\$335.47	\$338.09		
Luxembourg (franc)	\$338.90	\$338.60		
New York (Sept)	\$340.90	\$335.90		

* Latest available figure

SECTION III - INTERNATIONAL MARKETS

FINANCIAL TIMES

Wednesday September 19 1984

TOKYO

Yen's slide undermines confidence

THE YEN'S sharp slide against the U.S. dollar sparked a wave of selling and sent lead share prices sharply lower in Tokyo yesterday, writes Shigeo Nishiwaki of *Jiji Press*.

Toshiba, Mitsubishi Electric and other heavy electricals remained active but, with major international stocks, lost ground under mounting profit-taking pressure. Advances were limited to incentive-backed issues, including Japan Air Lines and Fanuc.

General Motors put on 5% to \$77 as talks on a new contract resumed with the United Auto Workers union. Ford shed 5% to \$46, and Chrysler was 5% at \$31.

Financial Corporation of America traded up 5% at \$84 amid reports that it is

expected to make a public offering of \$1bn of new certificates of deposit later in the month in an effort to reduce dependence on government loans and to bolster its deposit base.

Lower-priced heavy electricals and other blue chips, leading lights in the latter half of last week, moved rapidly lower on news of the yen's plunge against the dollar.

Foreign investors became net sellers in early trading, with selling orders placed with the big four securities companies totalling 23m shares against buy orders for 14.5m.

Toshiba, which remained the most active issue with 36.65m shares changing hands, dropped 3% to Y472. Mitsubishi Electric also weakened 3% to Y435, and Fuji Electric 3% to Y285.

The yen's weakness discouraged dealers in major securities companies from buying these issues, which sent other equities lower in their wake.

International stocks also eased across the board. Hitachi slumped 3% to Y867, Fujitsu, which was popular on Monday, Y50 to Y1,390. Matsushita Electric Industrial Y10 to Y1,670 and Toyota Motor Y40 to Y1,380.

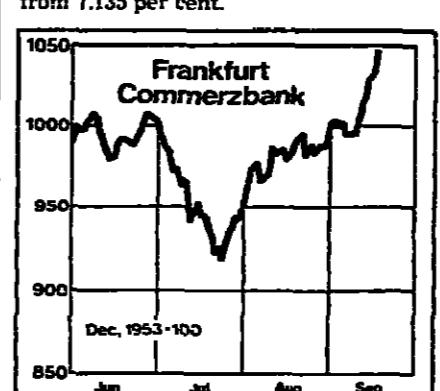
Conversely, high-priced cash stocks surged, with Fanuc climbing 3% to Y10,490 and Sumitomo Special Metals Y300 to Y525.

The yen's decline against the dollar, contrary to expectations of brokerage interest, however, the downturn tapered

off in late trading, when the yen's rally toward the close breathed some life into the equity market.

Despite the yen's weakness, the bond market eased only slightly, as price declines prompted investors to issue buying orders, with city and foreign banks and insurance companies purchasing bonds worth Y3bn to Y5bn each.

The yield on the barometer 7.5 per cent government bond, due in January 1993, increased slightly to 7.145 per cent from 7.135 per cent.



EUROPE

A sterling performance in Frankfurt

THE LETHARGY that dominated European bourses on Monday was abruptly shaken off yesterday with a sterling performance in Frankfurt where export-oriented stocks displayed remarkable vigour on the strength of the U.S. dollar.

The Commerzbank index, calculated at mid-day, was up 16.6 to 1,048.7, its highest in seven months.

Some of the largest gains of the session were recorded in car makers, particularly luxury names, with a high export exposure.

Daimler led the field with a DM 32.50 rise to DM 58.50, a rise of DM 52.50 in two weeks, but still below its high for the year.

BMW scored a very respectable DM 12.80 rise to DM 398, while Porsche added DM 27 to DM 1,107. VW moved DM

NEW YORK STOCK EXCHANGE COMPOSITE CLOSING PRICES

Continued on Page

كتاب الأصل

AMERICAN STOCK EXCHANGE COMPOSITE CLOSING PRICES

Continued on Page 28

NEW YORK STOCK EXCHANGE COMPOSITE CLOSING PRICES

Figures are unofficial. Yearly highs and lows reflect the 52 weeks plus the current week, but not the latest day. Where a split or stock dividend amounting to 25% or more has been paid, the year's high-low range and yield are shown for the new stock only. Unless otherwise indicated, the stock is traded on the New York Stock Exchange.

and also extra(s) b-annual rate of dividend plus
c-liquidating dividend, cl-called, d-new yearly
dividend declared or paid in preceding 12 months, g-d
Canadian funds, subject to 15% non-residence for 1-
declared after split-up or stock dividend, r-dividend
year, omitted, deferred, or no action taken at latest d-
issuing, k-dividend declared or paid this year, an
a-issuing with dividends in arrears, n-new issue in the
stocks. The high-low range begins with the start of tra-
h-day delivery. P/E price-earnings ratio r-dividend
or paid in preceding 12 months, plus stock dividend.
i-issuing. Dividends begins with date of split si-sales
paid in stock in preceding 12 months, estimated cash
x-dividend or ex-distribution date u-new yearly high
halted, w-in bankruptcy or receivership or being re-
under the Bankruptcy Act, or securities assumed by
companies wd-when distributed, wi-when issued, wh-
t-ex-dividend or ex-rights xds-ex-distribution
x warrants, y-ex-dividend and sales in full yield-yield.

WORLD VALUE OF THE DOLLAR

every Friday
in the
Financial Times

WORLD STOCK MARKETS

NOTES — Prices on this page are as quoted on individual exchanges and are last traded prices. Deals suspended, ad Ex dividend, xc Ex scrip issue, xr Ex rig, xa Ex all.

CANADA

Sales	Stock	High	Low	Close	Chng	2800	Cosella R	250	340	340	- 5	6300	Lacuna	511 ₂	111 ₂	111 ₂	- 4 ₂	400	Sulpro B	43	43	43	- 5	400	BobEvn	130	25	25	- 1 ₂	400	Immo	120	120	120	- 1 ₂
TORONTO																																			
Closing prices September 18																																			
300	Abs Pro	\$32	32	32	+ 0	300	Caron A	\$59 ₂	57 ₂	57 ₂	- 2	62850	Czar Dev	209	203	203	- 2	3910	LL Lac	513 ₂	111 ₂	111 ₂	- 4 ₂	400	Sydney o	130	25	25	- 1 ₂	400	Immo	120	120	120	- 1 ₂
1123	Agence E	\$16 ₂	15 ₂	15 ₂	- 2 ₂	13880	Danson A	\$18 ₂	16 ₂	16 ₂	- 2	38687	Danson B	\$17 ₂	17 ₂	17 ₂	- 2	4050	MDS H X	518 ₂	111 ₂	111 ₂	- 4 ₂	400	Domi	20	20	20	- 1 ₂	400	Immo	120	120	120	- 1 ₂
1120	Agra Ind A	\$5	4 ₂	4 ₂	- 2 ₂	4250	Devcon	\$12 ₂	13 ₂	13 ₂	- 2	38505	Alta Energy	21 ₂	21 ₂	21 ₂	- 2	3248	Merand E	52 ₂	51 ₂	51 ₂	- 2	400	Domi	20	20	20	- 1 ₂	400	Immo	120	120	120	- 1 ₂
70	Alta Nat	\$22 ₂	21 ₂	21 ₂	- 2	16040	Dickson A	\$48	49	49	- 1	2561	Dickson B	20	21 ₂	21 ₂	- 2	12800	Nicola L	52 ₂	22 ₂	22 ₂	- 2	400	Domi	20	20	20	- 1 ₂	400	Immo	120	120	120	- 1 ₂
2203	Algo Com	\$16 ₂	16 ₂	16 ₂	- 2	22684	Dotasco S	\$52 ₂	23 ₂	23 ₂	- 2	51388	Dotasco S	\$19 ₂	19 ₂	19 ₂	- 2	61388	Nonnica	518	17 ₂	17 ₂	- 2	400	Domi	20	20	20	- 1 ₂	400	Immo	120	120	120	- 1 ₂
500	Andrs WA	\$21 ₂	21 ₂	21 ₂	- 2	1200	Da Pont A	\$19 ₂	20 ₂	20 ₂	- 2	7750	Argen	21 ₂	21 ₂	21 ₂	- 2	2800	Dyler A	52 ₂	27 ₂	27 ₂	- 2	400	Domi	20	20	20	- 1 ₂	400	Immo	120	120	120	- 1 ₂
1133	Argus C pr	\$11 ₂	11 ₂	11 ₂	- 2	962	Electrom X	330	330	330	- 2	5150	Equiry S	\$5 ₂	5 ₂	5 ₂	- 2	17700	Enviro S	516 ₂	15	15	- 2	400	Domi	20	20	20	- 1 ₂	400	Immo	120	120	120	- 1 ₂
5900	Asch	\$6 ₂	6 ₂	6 ₂	- 2	3200	G Falcon C	\$16 ₂	16 ₂	16 ₂	- 2	61821	Bank N S	12 ₂	12 ₂	12 ₂	- 2	2700	Pembroke	75	74 ₂	74 ₂	- 2	400	Domi	20	20	20	- 1 ₂	400	Immo	120	120	120	- 1 ₂
10700	Baron A	\$15 ₂	15 ₂	15 ₂	- 2	4220	Barry Res	300	290	290	- 2	11030	Bed In A	\$18 ₂	18 ₂	18 ₂	- 2	37200	PanCan P	52 ₂	29 ₂	29 ₂	- 2	400	Domi	20	20	20	- 1 ₂	400	Immo	120	120	120	- 1 ₂
25910	Barone R	\$14 ₂	14 ₂	14 ₂	- 2	1200	FC City H	\$12 ₂	12 ₂	12 ₂	- 2	19800	Fraser	520 ₂	24 ₂	24 ₂	- 2	3200	Freshul	517 ₂	17 ₂	17 ₂	- 2	400	Domi	20	20	20	- 1 ₂	400	Immo	120	120	120	- 1 ₂
1120	Bartone	\$6 ₂	6 ₂	6 ₂	- 2	250	Genes A	\$22 ₂	23 ₂	23 ₂	- 2	11030	Genes Comp	\$16 ₂	16 ₂	16 ₂	- 2	3700	Place GO	105	105	105	- 2	400	Domi	20	20	20	- 1 ₂	400	Immo	120	120	120	- 1 ₂
4408	Bartone M	\$11 ₂	11 ₂	11 ₂	- 2	16040	Geopore	239	235	235	- 2	10473	BCP	20	20 ₂	20 ₂	- 2	2800	Provo	515 ₂	15	15	- 2	400	Domi	20	20	20	- 1 ₂	400	Immo	120	120	120	- 1 ₂
33763	BC Res	\$15 ₂	305	315	- 10	11900	Goldcorp 1	\$6 ₂	5 ₂	5 ₂	- 2	13757	EC Phone	20 ₂	20 ₂	20 ₂	- 2	11900	Goldcorp 1	518 ₂	518 ₂	518 ₂	- 2	400	Domi	20	20	20	- 1 ₂	400	Immo	120	120	120	- 1 ₂
4700	Brunsw	\$17 ₂	17 ₂	17 ₂	- 2	205	Graf C	52 ₂	24 ₂	24 ₂	- 2	12785	CAE	12 ₂	12 ₂	12 ₂	- 2	703	Granduc	46	46	46	- 1	400	Domi	20	20	20	- 1 ₂	400	Immo	120	120	120	- 1 ₂
12785	CAD	\$12 ₂	12 ₂	12 ₂	- 2	1200	Gr Forest	52 ₂	57	57	- 1	4700	Cad F	12 ₂	12 ₂	12 ₂	- 2	1200	Greyhd	52 ₂	21 ₂	21 ₂	- 2	400	Domi	20	20	20	- 1 ₂	400	Immo	120	120	120	- 1 ₂
4700	Cad F	\$12 ₂	12 ₂	12 ₂	- 2	1200	Hrdng A	180	180	180	- 2	1200	Hrdng A	180	180	180	- 2	1200	Hawker	519 ₂	194	194	- 2	400	Domi	20	20	20	- 1 ₂	400	Immo	120	120	120	- 1 ₂
370	C Nor West	\$14 ₂	14 ₂	14 ₂	- 2	8800	Hawker	519 ₂	194	194	- 2	1200	Hayes D	\$16 ₂	16 ₂	16 ₂	- 2	1627	Hayes D	519 ₂	162 ₂	162 ₂	- 2	400	Domi	20	20	20	- 1 ₂	400	Immo	120	120	120	- 1 ₂
650	C Pekins	\$25	25	25	- 2	1234	H Bay Co	\$19 ₂	19 ₂	19 ₂	- 2	2050	Can Trust	519 ₂	19 ₂	19 ₂	- 2	3500	Imasco	52 ₂	41 ₂	41 ₂	- 2	400	Domi	20	20	20	- 1 ₂	400	Immo	120	120	120	- 1 ₂
520	C Tung	\$18 ₂	18 ₂	18 ₂	- 2	3200	Incal	\$11 ₂	11 ₂	11 ₂	- 2	12952	COB Com	52 ₂	26 ₂	26 ₂	- 2	300	Island Gas	\$14 ₂	14 ₂	14 ₂	- 2	400	Domi	20	20	20	- 1 ₂	400	Immo	120	120	120	- 1 ₂
400	COE	\$52	52	52	- 2	51388	Jamrock	512 ₂	121 ₂	121 ₂	- 2	45569	CTre A	512 ₂	105	105	- 2	17933	Jamrock	512 ₂	105	105	- 2	400	Domi	20	20	20	- 1 ₂	400	Immo	120	120	120	- 1 ₂
1200	C Nat Res	\$3	3	3	- 2	1200	Kelley H	\$16 ₂	16 ₂	16 ₂	- 2	1200	Kem Kon	105	105	105	- 2	1200	Kem Kon	519 ₂	105	105	- 2	400	Domi	20	20	20	- 1 ₂	400	Immo	120	120	120	- 1 ₂
1200	Cmuni A	\$14 ₂	14 ₂	14 ₂	- 2	1200	Kem Kon	519 ₂	105	105	- 2	1200	Kem Kon	519 ₂	105	105	- 2	1200	Kem Kon	519 ₂	105	105	- 2	400	Domi	20	20	20	- 1 ₂	400	Immo	120	120	120	- 1 ₂
1200	Cmuni B	\$6 ₂	6 ₂	6 ₂	- 2	1200	Kem Kon	519 ₂	105	105	- 2	1200	Kem Kon	519 ₂	105	105	- 2	1200	Kem Kon	519 ₂	105	105	- 2	400	Domi	20	20	20	- 1 ₂	400	Immo	120	120	120	- 1 ₂
1200	Comwest A	\$10 ₂	10 ₂	10 ₂	- 2	1200	Kem Kon	519 ₂	105	105	- 2	1200	Kem Kon	519 ₂	105	105	- 2	1200	Kem Kon	519 ₂	105	105	- 2	400	Domi	20	20	20	- 1 ₂	400	Immo	120	120	120	- 1 ₂
100	Comwest B	\$10 ₂	10 ₂	10 ₂	- 2	1200	Kem Kon	519 ₂	105	105	- 2	1200	Kem Kon	519 ₂	105	105	- 2	1200	Kem Kon	519 ₂	105	105	- 2	400	Domi	20	20	20	- 1 ₂	400	Immo	120	120	120	- 1 ₂
1200	CTre B	\$10 ₂	10 ₂	10 ₂	- 2	1200	Kem Kon	519 ₂	105	105	- 2	1200	Kem Kon	519 ₂	105	105	- 2	1200	Kem Kon	519 ₂	105	105	- 2	400	Domi	20	20	20	- 1 ₂	400	Immo	120	120	120	- 1 ₂
1200	CTre C	\$10 ₂	10 ₂	10 ₂	- 2	1200	Kem Kon	519 ₂	105	105	- 2	1200	Kem Kon	519 ₂	105	105	- 2	1200	Kem Kon	519 ₂	105	105	- 2	400	Domi	20	20	20	- 1 ₂	400	Immo	120	120	120	- 1 ₂
1200	CTre D	\$10 ₂	10 ₂	10 ₂	- 2	1200	Kem Kon	519 ₂	105	105	- 2	1200	Kem Kon	519 ₂	105	105	- 2	1200	Kem Kon	519 ₂	105	105	- 2	400	Domi	20	20	20	- 1 ₂	400	Immo	120	120	120	- 1 ₂
1200	CTre E	\$10 ₂	10 ₂	10 ₂	- 2	1200	Kem Kon	519 ₂	105	105	- 2	1200	Kem Kon	519 ₂	105	105	- 2	1200	Kem Kon	519 ₂	105	105	- 2	400	Domi	20	20	20	- 1 ₂	400	Immo	120	120	120	- 1 ₂
1200	CTre F	\$10 ₂	10 ₂	10 ₂	- 2	1200	Kem Kon	519 ₂	105	105	- 2	1200	Kem Kon	519 ₂	105	105	- 2	1200	Kem Kon	519 ₂	105	105	- 2	400	Domi	20	20	20	- 1 ₂	400	Immo	120	120	120	- 1 ₂
1200	CTre G	\$10 ₂	10 ₂	10 ₂	- 2	1200	Kem Kon	519 ₂	105	105	- 2	1200	Kem Kon	519 ₂	105	105	- 2	1200	Kem Kon	519 ₂	105	105	- 2	400	Domi	20	20	20	- 1 ₂	400	Immo	120	120	120	- 1 ₂
1200	CTre H	\$10 ₂	10 ₂	10 ₂	- 2	1200	Kem Kon	519 ₂	105	105	- 2	1200	Kem Kon	519 ₂	105	105	- 2	1200	Kem Kon	519 ₂	105	105	- 2	400	Domi	20	20	20	- 1 ₂	400	Immo	120	120	120	- 1 ₂
1200	CTre I	\$10 ₂	10 ₂	10 ₂	- 2	1200	Kem Kon	519 ₂	105	105	- 2	1200	Kem Kon	519 ₂	105	105	- 2	1200	Kem Kon	519 ₂	105	105	- 2	400	Domi	20	20	20	- 1 ₂						

AMERICAN STOCK EXCHANGE CLOSING PRICES

INTERNATIONAL GUIDE TO THE ARTS

every Friday in the Financial Times

COMMODITIES AND AGRICULTURE

Hopes of big EEC grain sales to Soviet bloc

BY JOHN EDWARDS, COMMODITIES EDITOR

THE EEC Commission will find relevant contracts have been concluded by a specified deadline—on this occasion today. The advantage of obtaining licences is that if sales contracts are concluded, permission to export is automatically granted.

Last week the Commission issued 10 provisional licences authorising the export of 2.7m tonnes of grain to Russia, and a further 300,000 tonnes to other Comecon countries, with a zero restriction—in other words no export subsidy.

However, these licences are subject to sales being made and can only be taken up if the applicants can prove the

relevant contracts have been concluded by a specified deadline—on this occasion today.

The advantage of obtaining licences is that if sales contracts are concluded, permission to export is automatically granted.

An added advantage to the Commission is that if no subsidies are granted, the EEC no longer has to honour its informal agreement with General Motors and United Auto Workers Union representatives.

Initially the markets were only slightly higher reflecting the further decline in the value of sterling. Three months' zinc was down 12.2c; three-month lead 12.4c; and 12-month zinc 13.2c. The metal opened at \$68.571p and closed at \$68.571p.

Olives cover a third of Tunisia's arable land and are cultivated on over 200,000 farms. Officials point out that the trees grow in dry, acid soil where other crops fare badly.

Switching to other crops would be difficult if not impossible for most olive farmers," said one.

Blunders by the Tunisian Government seem, however, to have contributed to the farmers' plights. About 80,000 Tunisian farmers in dry zones were

persuaded in the 1970s to stop growing wheat and maize, which was providing them with only a low income, and plant olive trees instead.

As the trees take at least 15

Export credits concern

JOHN CERRINGTON, AGRICULTURAL CORRESPONDENT

THERE IS considerable concern among farmers and the grain trade that the success of exporting a large part of the UK's grain crop will be jeopardised because of the impossibility of covering the sales through export credits.

They point out that the French have been very active in promoting grain exports and will grant credit up to 95 per cent of the value of the parcel via the export agency Cofac.

Finance comes from Credit Agricole, the French farm bank, which is ultimately backed by the Government, although it represents money provided by the farmers themselves.

UK traders say that the Government is being unwise in refusing to support grain exports through credits, arguing that the alternative will be for

the grain to be put into intervention.

This is financed by the UK Treasury and the money is only returned to Brussels once the grain is disposed of out of store. The Treasury argument is probably that the Community is a better credit risk than some grain-importing countries, and, as long as the grain is in store, they hold the security.

The UK position could be serious before long. The harvest is believed to be more than 3m tonnes up to last year's.

Last year, 1.6m tonnes of wheat were exported and to clear this year's harvest wheat exports will have to rise to at least 4.5m tonnes.

Meanwhile, the Home Grown Cereals Authority said yesterday that its regional offices received another 55,000 tonnes of feed wheat offers for intervention.

It said quality problems were particularly acute in the Russian Federation, largest of the 15 republics and by far the biggest grain producer.

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SECTION IV

FINANCIAL TIMES SURVEY

KENYA

AT THE CROSSROADS

Political power bases are shifting and major structural changes in the economy are under way or promised. Kenya's future will depend on how effectively the Government can implement its development blueprint and combat the drought

KENYA is in transition on both the political and economic fronts and the outcome will be critical for the country's future.

There are two tests ahead. Can Kenya emerge successfully from far-reaching changes in its political structure in which new power bases are emerging and the former hegemony of the Kikuyu, the largest tribe, is being eroded? Will a blueprint for major structural changes in the economy be implemented despite severe management weaknesses and the opposition of vested interests?

What is certain is that Kenya has little, if any, margin for error.

A 4 per cent population growth has been outstripping the economy's capacities, whether measured in land (barely 20 per cent is arable), job creation (250,000 school-leavers each year find no wage employment), or agricultural growth rate (Kenya will be hard pressed to feed itself in the 1990s).

After extraordinary growth in the years following independence in 1963, when GDP increased at an annual average of 6.6 per cent, per capita incomes declined.

The easy options of the 1960s and 1970s — subdividing formerly white-owned farms, for example, which helped to satisfy land demand and created jobs — are no longer available.

As Government officials frankly acknowledge, there is no easy answer to the economic strains and social services are increasingly appearing. What is clear, however, is that there are options to combat efforts to curb growth by the year 2000 there will be more than 34m Kenyans compared with 18m today.

MICHAEL HOLMAN
reports from Nairobi

become competitive in export markets.

The plan's message is that Government must make more efficient use of less resources; private enterprise must play a major role in development; and the "Wananchi" (the people) should shoulder a greater burden of services previously taken for granted as free or heavily subsidised.

One disquieting factor is that this message is not entirely new. Kenya's development path was mapped by the Vice President, Mr Mwai Kigaki, in a memorable speech over six years ago. Yet little real progress has been made.

In the past decade, the rate of population increase has risen, not fallen. It is certainly a tribute to the medical and social services, but the economic strains are increasingly apparent. What is clear, however, is that there are options to combat efforts to curb growth by the year 2000 there will be more than 34m Kenyans compared with 18m today.

Kenya is beginning to pay the price of the drift in economic policy-making in the late 1970s and the early 1980s, marked by rising balance of payments deficits and huge increases in Government expenditure.

The abortive coup of August 1982 had a salutary effect on the politicians. For however ineffectual the plotters it was a stark warning that all was not well.

In the months that followed, President Daniel arap Moi, who in 1978 succeeded the founding president, the late Jomo Kenyatta, undertook a quiet but fundamental reappraisal.

The cabinet met infrequently and government was little more than ad hoc responses to the political trauma and the growing economic crisis.

The appraisal is nearing completion. Barely an institution has been left untouched, whether the armed forces, the civil service, the police, or the state-owned corporations. The main beneficiaries are the Kalenjin people, from the President's own tribe.

Towering over it all is the increasingly powerful office of the President, in which Mr Simon Nyachae, Secretary to the Cabinet, is the key figure after President Moi himself.

Unlike many African countries where a bludgeon could be used, figuratively if not literally, the technique suggests the rapier or occasionally the stiletto. It includes a fresh mandate at a general election last September, early retirements, reshuffles, diplomatic

"We are seeing the creation of new centres of power, and

matric postings and outright sackings.

At the same time the law has, it seems, caught up with a number of miscreants, many regarded as political opponents, who have thus been forced out of politics.

Enquiry

In a category of his own is Mr Charles Njonjo, once one of the three most powerful men in the country, whose old rivalry with Mr Kibaki, arising more from personality than ideology, divided the Kikuyu community and distracted politicians from the really important issues.

Mr Njonjo, his name connected with vague and hitherto unproven allegations of plotting against the Government, lost his Cabinet post and was the subject of an extraordinary commission of enquiry. Alas, though the commission has yet to make its recommendations to the President, it has almost certainly ended Mr Njonjo's political career.

Mr Moi may simply be securing his ground in preparation for two delicate decisions that lie ahead: what to do

about the decline of the old," says one veteran observer.

Inevitably there is some resentment. "There is an almost audible hum of discontent from among the Kikuyu and the Luos (the second largest tribe)," notes one diplomat.

A leading non-partisan Kenyan agrees but does not find it unduly disturbing. "There is a need to redress certain imbalances of the Kenyatta era when the Kikuyu were favoured," he says. "Today, if there are two equally qualified candidates from different tribes for a university place, the non-Kikuyu will get it."

There is some concern, however, that President Moi may go too far. There are mutterings about developments in the army where according to one observer, if it is possible that by early next year posting and retirements will leave the top three positions in Kalenjin hands.

"There is a real discussion about Kenya's problems for the first time in years," says one participant.

To an outsider, at least, the change from the mood of pre-coup days is striking. The

1984-85 Development Plan

(discussed elsewhere in detail in this survey) has won broad approval. There is also a great sense of urgency and commitment among the team of economic managers, which has been increased in number over the last two years.

Some of the plan has been implemented, but much more has still to be done. Familiar problems remain, however: misfired management is weak, and politicians and civil servants delay reforms, corruption is widespread.

Questionable decisions have been taken (such as the agreement to purchase two Vosper patrol boats from Britain in a deal exceeding £100m) and commitments, such as changes in grain marketing policy, have been jettisoned.

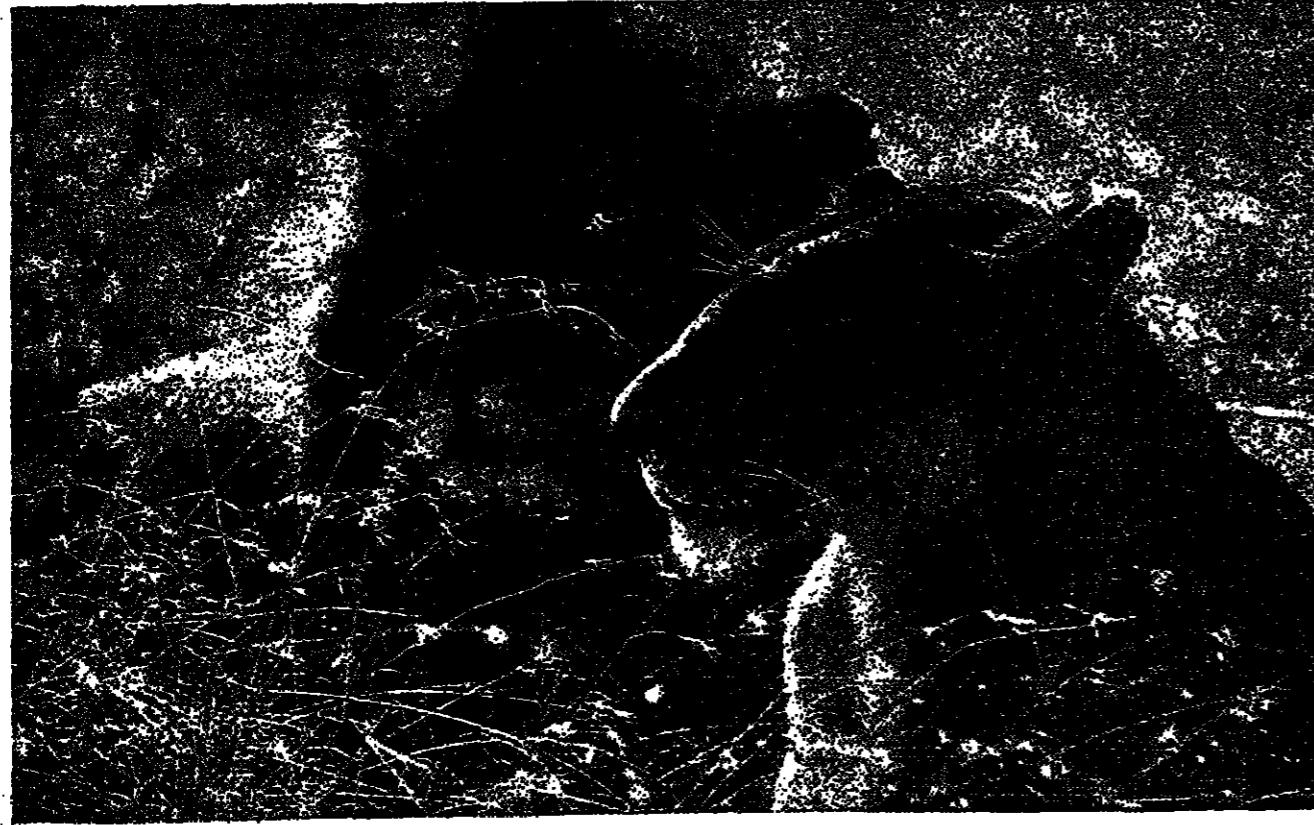
If the shifting of power that has been under way leaves the President with more authority to bring about economic reform, Kenya will emerge from the transition much stronger. But the key question remains: can Government promises be translated into action?

Contents

Economy: problems over drought 2
Industry: more exports sought ... 2
Development plan for 1984-85 ... 3
Investments: Price controls burden 3
Import quotas: system revised ... 3
Banking: broad range of services 4
Exports: year of effort 4
Energy: geothermal search 5
Population: alarming increase ... 5
Freight: need for speed-up 5
Agriculture: drought havoc 6
Tea aid for smallholders 7
Coffee crop threatened 7
Horticulture: exports boom 7
Tourism: bright outlook 8



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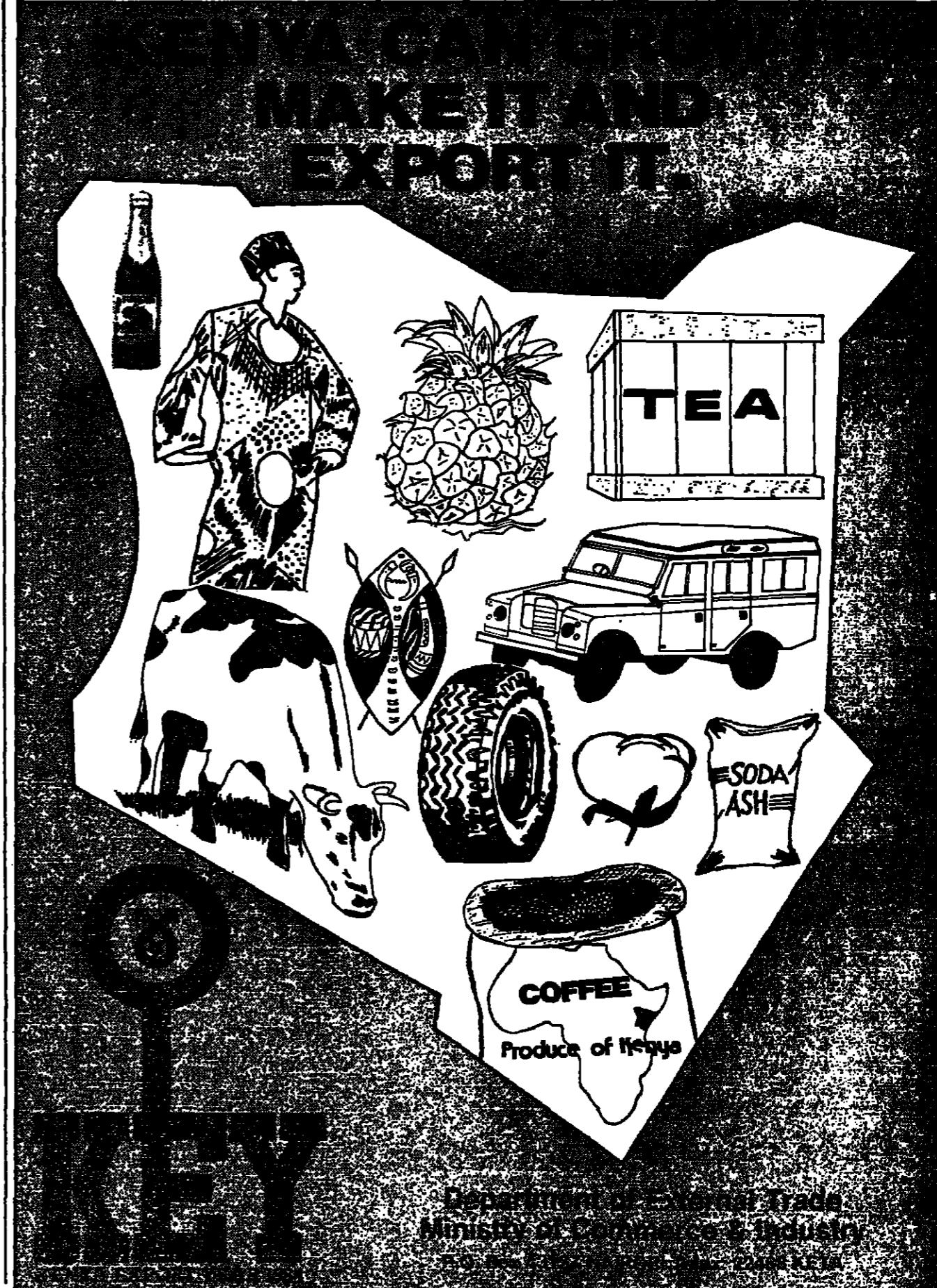
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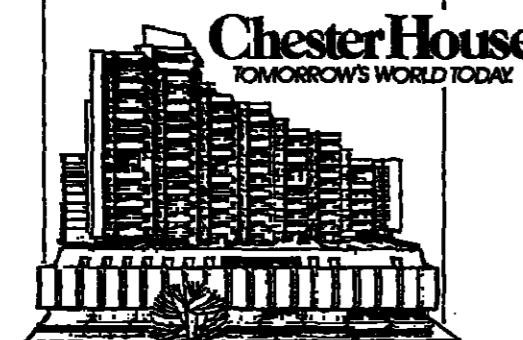
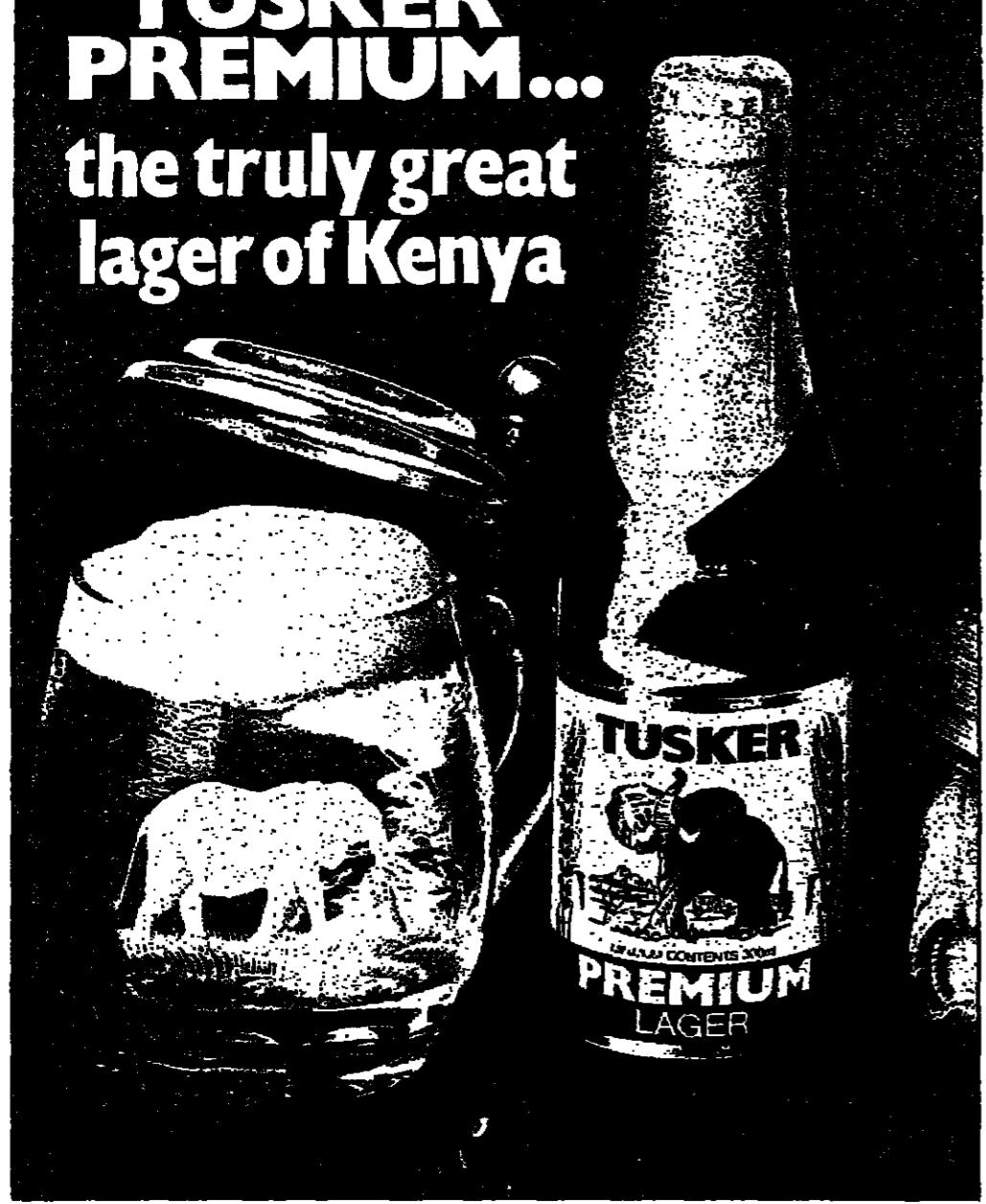
KENYA 2

Drought undermines infrastructure

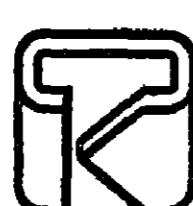
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KENYA NATIONAL ASSURANCE

THE ROAD signs on the route from Embu to Kangondi, about 60 miles north-east of Nairobi, are weathered beyond legibility. The gravel surface has so deteriorated that in another year or so only four-wheel-drive cars and lorries will be able to use it without trouble.

The primary schools along the road are little more than flimsy wattie and daub huts while the clinics struggle to maintain services. The hilly terrain is dry. The rains have failed, and the maize and cotton fields are parched. Women and children carry plastic jerry cans miles to the nearest water.

It is a picture which reflects two harsh facts of life for Kenya: the economic depression of the past few years (development spending last year fell to 70 per cent of the 1978-79 level) is taking its toll of the country's infrastructure and social fabric.

Drought, the worst for at least 50 years, is wreaking terrible damage, undermining balance of payments projections, growth forecasts and development plan estimates.

The impact of the drought, which will intensify if the "short rains" due in October fail, is hard to quantify. Tea and coffee exports, the main foreign exchange earner, will all but hit as hard as had been feared. What is certain is that imports of maize bought on commercial

terms will cost the Government some \$200m this year. Reduced hydroelectric power will mean higher imports of fuel oil and Government expenditure on drought relief will make it difficult to keep to the 1984-85 Budget limits.

Growth in gross national product will fall well short of the Government's 4 per cent target for 1984, which would have just kept pace with the rate of population increase.

This unexpected worsening of the economic climate has already forced Kenya to shelve plans to negotiate a three-year extended fund facility from the International Monetary Fund. Instead the Government is seeking a one-year stand-by facility.

It is a cruel stroke of misfortune for when Professor George Saitoti, the Finance Minister, addressed the World Bank-chaired consultative group meeting of donors last January, followed up by last June's Budget, he could point to some encouraging indicators.

For the first time since 1979 the overall balance of payments was in surplus at KES2.5m and the deficit on the current account of the balance of payments — KES1.5m — was the lowest since 1977. The Government has had success tackling inflation, however, and the rate fell from 22 per cent in 1982 to 15 per cent last year.

Import substitution was still a growth area. The sector was boosted by the coffee boom of 1977-78, and two industries in particular, textiles and clothing and transport equipment, flourished. Today, despite protection, the textile industry is in financial difficulties and it is difficult to make a case for further expansion of the workshops which assemble motor vehicles from imported parts. One authoritative report says it is "questionable" whether importing parts and assembling vehicles locally saves any foreign exchange.

New growth areas will therefore have to come from industries capable of adapting to the new economic climate and, in particular, able to process locally-available raw materials. It can be done, as CPC Kenya has shown. A food processor with headquarters in the U.S., CPC has seen its local content rise from almost nil when it began in 1973 to an expected 80 per cent next year.

Without doubt the most serious problem afflicting manufacturers is price control. Throughout industry there are complaints that price increases, which ought to be linked to inflation, are too little and too late. As a result, they say, profits are denied and expansion plans disrupted.

The most outstanding case is probably Bambari Portland Cement, an export-oriented company jointly owned by the Government and Cemex Holdings of Switzerland and Blue Circle Industries of the UK. The company failed to pay a dividend last year for the first time in its 30-year history, despite record cement sales of KES1.5m.

Bambari has therefore been forced to reschedule its payments on offshore loans.

Another area of contention is the relationship between the public and private sectors. In recent years Kenya has been shocked by several notable failures of joint ventures between the state and private entrepreneurs.

Foreign exchange

As discussed elsewhere in this survey, this export-oriented industrial strategy has five key components:

• New imports licensing forms and schedules which are designed to make a more rational use of foreign exchange;

• Gradual replacement of quantitative import restrictions by tariffs, slowly reducing the level of protection that industry has enjoyed and forcing the sector to compete on world markets;

• An export drive with greater incentives, less red tape and a search for new markets;

• A better investment climate to encourage new ventures and ensure that existing operations expand;

• Maintenance of an appropriate exchange rate.

Although businessmen welcome the new measures, the government may well be too optimistic in assessing their effect. According to official targets, exports other than tea, coffee and petroleum products are expected almost to double from KES2.1m in 1980 (40 per cent of total) in 1984 to a forecast KES4.4m in 1988 (48 per cent).

As officials in Nairobi acknowledge, the targets depend on the realisation of what development plan documents call "strong assumptions" of sustained international economic recovery, improved access to markets and the success of the export promotion campaign.

The development plan is equally optimistic about industry's overall potential. It projects growth of 3 per cent in 1984, rising to 7.5 per cent in 1988, compared with 2.2 per cent in 1982 and 4.5 per cent last year.

Although Kenya has reached

Foreign exchange reserves at the end of 1983 stood at KES2.5m, nearly double the level at the start of the year and a remarkable recovery from mid-1982. Then the reserves stood at KES5m, barely a month's import cover and the lowest since 1976.

The encouraging figures were the result of several factors. Reserves recovered in part due to inflows from the IMF, World Bank and donors support in response to appeals from President Moi after the abortive coup in August 1982.

Tea prices were the highest ever recorded, coffee prices were at their highest since 1977 (these two commodities provided 45 per cent of foreign exchange earnings last year) and good weather contributed to a fine growing season.

At the same time, last year saw a major Government effort to contain spending and introduce tighter controls of individual industry but, despite a massive, all-targets under the IMF's 17.8m SDR programme were met (unlike the last, which collapsed in 1982).

A new era

Although the Paris meeting was somewhat sceptical, for reasons discussed later in this article, Professor Saitoti could claim that after a period of drift in the late 1970's and early 1980's Kenya had entered a new era of economic management.

The framework of reform had been set out in two World Bank structural adjustment programmes, the first agreed in 1980 and worth 57m. The second, dating from July 1982, was worth 81.5m, the final tranches of which were drawn at the end of December.

If the programme endorsed in the 1984-85 development plan were fully implemented the results would be far-reaching, for hardly a sector of the economy is unaffected.

The programme includes measures to make industry more efficient, increase export inflation, introduce energy planning, ensure better external debt

BALANCE OF PAYMENTS				
	(Sh.m)	1979	1980	1981
Current account:				
Exports	7,710	9,380	9,700	10,456
Imports	13,698	15,622	15,610	13,984
(Balance of trade)	-5,988	-16,232	-5,987	-4,412
Invisibles	2,262	3,353	3,354	4,400
Current account balance	-2,726	-6,574	-6,524	-2,412
Capital account:				
Long term	3,790	4,662	3,634	2,613
Short term	1,128	994	866	886
Capital account balance	5,076	5,056	4,500	3,598
Errors and omission	64	-73	-33	-58
Overall balance	1,414	-1,446	-1,985	-2,095

Source: Central Bank of Kenya

already fallen from 68 per cent of commitments in 1980 to 47 per cent in mid-1983;

• The Government's external aid department was strengthened and its project appraisal and monitoring section.

So far nothing has been done much to the concern of many donors. As the same time it should be said that the donors' own policies have serious shortcomings. If co-ordination of aid is weak within the Government it is almost as weak among the donors, who have often opted for highly publicised schemes serving their own National interests.

Third loan

Even so, the failure to conclude successfully the second World Bank programme may well make negotiations for a third structural loan — which Kenyan officials claim is essential for the country's development — more difficult.

Meanwhile, the debt service ratio (percentage of export earnings required to service external commitments) climbed from about 3.5 per cent in the early 1970s to nearly 25 per cent last year.

EMPLOYMENT PROJECTIONS: TWO SCENARIOS (millions of workers)

Year	Non-Agricultural*	Agricultural	
		Worst case	Best case
1976	1.2	3.8	3.8
2000	3.0	9.8	9.8
2025	8.0	24.1	12.4
2050	21.8	56.8	4.5

Unemployment has been constant at about 1.2m.

* Increases at 4 per cent a year in both cases. † Grows at a constant 3.5 per cent a year. ‡ Growth slows from 3.5 per cent in 1976-2000 to 2.5 per cent (2001-2010), 1.5 per cent (2011-2025) and 1 per cent (2026-2050).

Source: World Bank Development Report

EXTERNAL PUBLIC DEBT SERVICING RATIOS (percentages)

Calendar year	Total debt services to GDP	Total debt services to exports	Total central government debt service to recurrent revenue (incl. Trans.)	
			Fiscal year	Fiscal year
1980	3.5	13.2	1980-81	9.8
1981	4.6	17.0	1981-82	13.9
1982	5.9	23.6	1982-83	14.7
1983 est ...	6.3†	24.8†	1983-84 (est.)	15.3†

Rising debt service commitments are proving a major factor in Kenya's balance of payments prospects. External debt outstanding and disbursed has increased from just under US\$1.1bn at the beginning of 1978 to about US\$2.8bn at the end of 1982 (not including debt to the IMF).

The debt service ratio (the ratio of interest and amortisation payments to export of goods and services) has risen from 7 per cent in 1977 to around 25 per cent in 1983, including debt to the International Monetary Fund (IMF).

* Excluding debt service on external borrowing after June 1983.

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KENYA 3

Plea to make better use of resources

KENYA HAS long been regarded by many Western countries as a model for development in Africa, following broadly capitalist principles and encouraging foreign investment.

The model has taken a knock over recent years, however, as the remarkable growth of the first post-independence decade began to peter out in the late 1970s. The reasons are Kenya's declining terms of trade with the outside world, the impact of oil price increases and world recession, and shortcomings in the Kenyan model itself.

It is an examination of these shortcomings and the outline of a response to Kennedy Moini which make Kenya's new development plan for the period 1984-88 a remarkable document.

To a far greater extent than the plans of the past, it is an attempt to restructure the Kenyan economy; and it is part of a process which began over two years ago.

A working party on Governmental re-organisation, chaired by Mr Philip Ndegwa, a former economic advisor to President Moi and now Central Bank Governor, was set up in January 1982.

Its conclusions startled many Kenyans. The government's "serious financial crisis" it declared, had two roots: external events and a "stronger but less well received root—the proliferation of commercial activities by Government which was diverted scarce management talent away from the central functions of Government."

This together with heavy subsidised social and other services has led to an "unmanagable" growth in Government expenditure.

The working party's analysis is an effort the first part of the country's development plan. The decision, in principle at least, has been taken for the strategy and the part to be played by private enterprise.

The plan states, for example, that the rapid growth of Government services has to be restrained and Kenyans will be expected to share the costs.

Development Plan

MICHAEL HOLMAN

"The small sums that they will be asked to pay," says Professor George Saitoti in his introduction to the plan itself and the document by other recent daters of which has become known as the Ndegwa Report.

The official theme of the development plan is "mobilisation of domestic resources for equitable development" accompanied by greater emphasis on decentralisation and making the district the focus for rural development.

Behind these somewhat bland phrases lie far-reaching reassessments of the Government's role, citizens' responsibilities, which the plan was drawn up—are now certain to be set back by the drought.

The assumption that "by 1984 the economy will emerge from the recession of recent years," for example, is already proved.

Planners had expected that the recovery would gather momentum during the course of the plan, with annual growth in GDP rising from 4.3 per cent in 1984-85 to 5.6 per cent in 1988, giving an average annual growth of 4.9 per cent in real terms and a per capita income growth of just over 1 per cent a year.

The last development plan achieved an average rate of real growth over five years of only 4.3 per cent against a target of 6.3 per cent. Many observers believe that because of drought, Kenya will be lucky to better 4.3 per cent.

But the real test of the current plan is less the rate of growth achieved than the capacity to put the blueprint into practice.

In a key statement of principle, rare among governments

When the waiting had to stop

Import quotas

ROBERT SHAW

FEW ISSUES so preoccupy the Kenyan business community, or take up so much time, as the country's import licence system.

Barely a company is unaffected, as directly or indirectly, most depend on imported raw materials or spare parts. This in turn goes to the heart of the problem which has been confronting the country's planners for several years.

The post-independence boom in manufacturing and industry owed much to an import substitution strategy which allowed new ventures to operate behind substantial government protection.

The products were frequently overpriced and of indifferent quality. As foreign exchange grew and the Government allowed manufacturers to look for export markets, a new import allocation system became essential. This had to ensure that the flow of essential raw materials and spare parts continued; save preference to companies with proven or potential export markets but gradually exposed the inefficient to outside competition.

If was a formidable task, and Kenya's first attempt to come to grips with the problem through import licensing schedules, introduced in late 1981, soon ran into trouble.

By March 1983, it was

apparent that the system was not working. The imports office continued to approve licences on the basis of new schedules, and forward the appropriate forms to the central bank.

But there they sat, for the country had entered into its most serious balance of payments crisis for several years. By mid-1982, foreign exchange reserves had fallen to less than Ksh 2m, barely a month's import cover, and at that level since 1976.

Businessmen recall the period with a shudder: "the gap between an application and its approval was about nine months," recalls one.

By the end of 1982, many importers, particularly manufacturers, were running out of essential items and there appeared no clear rationale behind the allocation of such foreign exchange as was available. Companies began to wind down or suspend operations and lay off staff.

The position had been exacerbated by the abortive coup in August that year, which is estimated to have cost Kenya some \$200m through lost tourist earnings, looting and damage to Nairobi's shops and capital outflow.

The principle of import schedules was not, however, abandoned—partly because the World Bank continued to urge reform on a programme which accepted the need for change.

Fortunately for the administration, the economy improved notably in the course of 1983.

Investment

ROBERT SHAW

KENYA is one of the few countries in Africa that can credibly boast a secure and attractive investment climate, with vigorous private companies operating alongside state institutions in a broadly capitalist economy.

Unlike the style of previous plans and sessional papers (White Papers), the planners make no bones about the severe constraints and the development process.

Kenya's capacity to borrow has been nearly exhausted; unemployment, however defined, is growing; the real value of total fixed investment has been falling since 1978; the Bank's role as a percentage of GDP has more than doubled from 5.3 per cent in 1984-85 to 12 per cent in 1980-81.

It is just as well as the principles of the plan are seen as important as the objectives, for these—perhaps ambitious at the time the plan was drawn up—are now certain to be set back by the drought.

The assumption that "by

1984 the economy will emerge from the recession of recent years," for example, is already proved.

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But the real test of the current plan is less the rate of growth achieved than the capacity to put the blueprint into practice.

In a key statement of principle, rare among governments

Price controls curb expansion

two main investing nations, the UK and the U.S., are not available, but they are estimated at around \$100m and \$250m respectively. Foreign investors total about 500.

Among the most sensitive issues for companies already in Kenya, and a possible deterrent to would-be investors, is the Government's price control policy.

Plant sold off

It was a major factor in the decision of Cadbury Schweppes, for example, to sell off its bottling plants over the past two years. Mr Paul Judge, former managing director of Cadbury Schweppes (Kenya) and now the company's group planning director based in London, says the decision was influenced "by the decline in the growth of the soft drinks industry, further aggravated by rigid price control."

Price control is also worrying several other foreign investors, notably Union Carbide in Nakuru (batteries) and Bum-

buri Portland Cement in Mombasa.

A third major investor less than satisfied with the Kenyan business climate is Firestone (East Africa), whose parent company is attempting to reduce its equity from 70 per cent to about 30 per cent.

Other long-established investors take a different view, however. Mr Richard Johnson, managing director of General Motors (Kenya), is planning further investment at its Nairobi plant and believes that Kenya remains an attractive prospect.

The most striking difference often cited by investors is Kenya's generally good record concerning remittance of profits and dividends. After a hold-up in the early 1980s the relatively small backlog was cleared in 1983.

Many overseas companies have received Central Bank approval for their 1983 remittances and the delay between approval and receipt is expected to be more than four months. Even so, the Government agrees that more can be done.

In late 1982 the Investment Advisory and Promotion Centre was established to provide what its director, Mr Yusuf Ali, calls "a one-stop office" for the would-be investor.

Mr Ali's appointment reversed the usual trend in Kenya (leaving the Civil Service to join the private sector) for he has taken the IDPC job after 20 years in banking.

He has no illusions about the frustrations caused by the red tape and delays in the past.

"First of all I want to simplify the investment process, and my office will act as a co-ordinator," he says.

• Exemption from local income tax for resident expatriates.

• The promise of the IDPC's help on a case-by-case basis for manufacturers having problems with price controls.

• Increased co-operation between local business and government.

• The promise of the IDPC's help on a case-by-case basis for manufacturers having problems with price controls.

• Licensing industrialists to manufacture in bond at Nairobi, Mombasa and Kisumu, on condition that all the output is exported. Although this is an idea that has long been mooted, Mr Ali is emphatic that it will be implemented this year.

• The provision by the IDPC of serviced 500-acre industrial sites at Thika, outside Nairobi and at Kisumu, thus cutting infrastructural and land costs for the prospective manufacturers.

• Further reductions in the import duty on machinery, which currently ranges from 20 per cent to 60 per cent. "I want it down to a maximum of 20 per cent and without the existing sales tax levied (17 per cent of landed cost value and duty)," says Mr Ali.

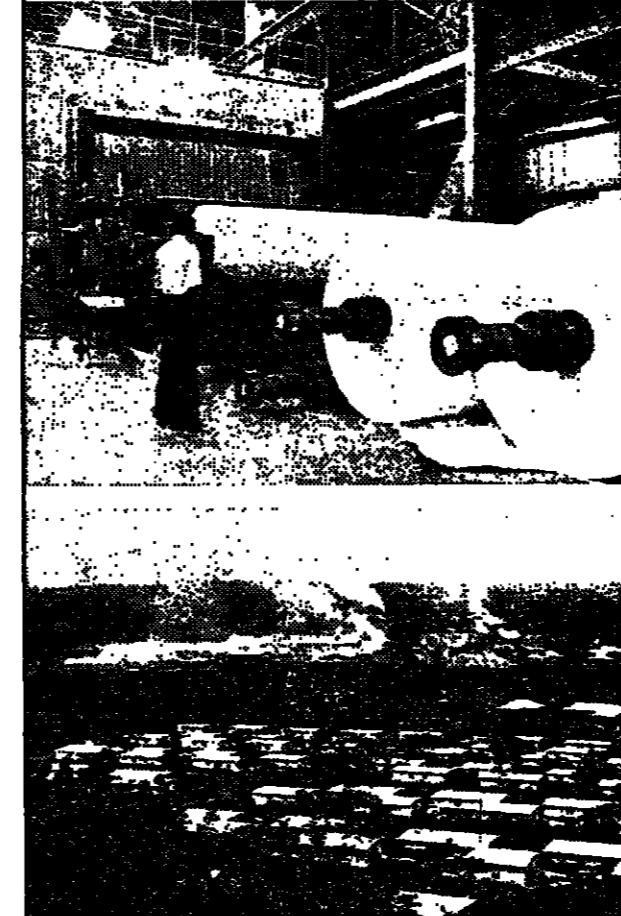
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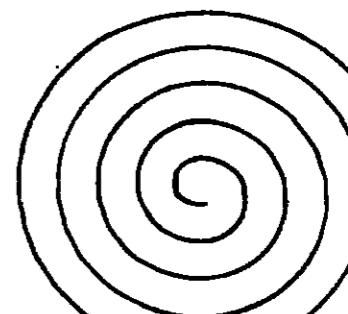
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Proliferation of new services

WATCHERS of Kenya's money market count the country's two dozen commercial banks and three dozen financial institutions and wonder whether this proliferation of banking services has not exceeded the market place.

Even more paradoxical is the banks' rationale for starting up when interest rates imposed by the central bank, coupled with a 20 per cent liquidity ratio, decree that profit on loans is an unencouraging spread of less than one percentage point.

Nevertheless, several new banks have appeared over the past few years, and each has its allotted role in what might seem an overcrowded arena.

"As banking disciplines become a little more demanding, people want to have a bank that understands their particular way of doing business. They want to entrust their money to institutions well practised in dealing with people of their own kind." That is the explanation offered by a commercial banker for the rash of banks and finance houses that have emerged in spite of tight credit, narrow margins and an economic recession.

Banks look at trade finance in coffee, tea and oil as the main source for making money. Thus over the last three years, the Abu Dhabi-based Middle East Bank and the Bank of Oman have opened offices in Nairobi to capture trade flows to the Middle East and Pakistan. They were preceded by the Habib Bank, Bank of Baroda, Bank of Credit and Commerce International and the Banque de l'Indochine et Suez. These look east as well as towards Europe for trade financing, because of Asian ownership.

Custom is drawn mainly from Kenya's powerful Asian business community of Indian and Pakistani origin. Next month the Bishara Bank will be opening its doors to cater for the share of the Asian community, who are by tradition traders.

This clannishness is reflected elsewhere. European and American businesses prefer the more conservative banks with global networks such as Barclays and Standard, both established in Kenya's colonial era, and the Commercial Bank of Africa, managed by Bank of America.

Given that credit continues to be tight, it pays to do business with a bank where an international relationship can successfully influence the outcome of an application for working capital.

More recently, three local banks controlled by the Kikuyu tribe have been established: Pan African, Continental, and Union Bank of Kenya. Observers believe these domestic banks use the "old boy network" to build deposit bases with parastatal (state owned companies) money.

In spite of the gradual erosion of Kikuyu commercial

power, many government institutions are still managed by the tribe's members and, as one banker put it, "a few phone calls can shift accounts that are valued in millions of shillings."

Previously, the state-owned National Bank of Kenya managed most government business. Public confidence was eroded following rumour of financial mismanagement.

Last year the bank managed to wipe out losses carried forward for several years. But it has been doing little lending lately. Its ratio of loans to deposits is nearly 94 per cent, which is unusually high. The banking community believes that NBK may merge with the state-controlled Kenya Commercial Bank.

NBK was once an affiliate of the UK's Grindlays. It has the largest deposit base of all the banks, drawn from a wide network of more than 80 branches.

Rural markets are being pursued by Barclays and Standard. Both have more than 50 branches in small towns all over Kenya, yet the provision of banking for the common man is an untapped area.

One reason is that bringing banking to the more remote outposts of the country is costly. Both in transport and security. Nor has the public been educated in the advantages of banking systems. Many villagers still prefer to keep their money under their mattresses, while nomads keep it knotted in old socks.

In Nairobi, businessmen praise the many facets of the well-structured financial market. The money market is predictable, based on the ebb and flow of corporate tax payments in March and September, and regular coffee and tea earnings.

Although the commercial banks are looking at the liquidity situation cautiously, the enterprising businessman can find a source for nearly every capital requirement.

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In spite of the gradual erosion of Kikuyu commercial

Interest rates

BANKERS sometimes grouse at the Central Bank of Kenya's policy on interest rates but concur that it is usually reasonable.

The June budget lowered lending rates from 15 to 14 per cent for commercial banks and from 20 to 19 per cent for financial institutions. But it also reduced the minimum deposit rate from 12.5 per cent to 11 per cent.

Commercial banks must maintain a 20 per cent reserve ratio, so the effective spread on loans works out at slightly less than 1 per cent—up on previous years when profit margins were 1-1 per cent. The move was a trade-off against a central bank directive issued in November 1983 forbidding commercial banks to charge commitment and other fees.

Businessmen would like to see a change in the borrowing ceiling imposed by the Central Bank for companies with foreign participation.

Access to borrowing in Kenya shillings is limited to 26 to 28 per cent of share capital, unrepaid reserves and foreign loans, depending on the extent of offshore equity. The Central Bank has resisted reform because the domestic capital market is already over-extended, officials say.

Companies are encouraged to borrow offshore instead, an unpopular policy in view of possible further devaluations.

institutional market. Particularly insurance companies and pension funds, is still willing to take modest risks.

Thanks to its reputation for good financial management, Kenya's credit rating is still one of the best in Africa. Nevertheless, overseas banks show little enthusiasm for lending to the state unless the package is four parts overseas risk to one part Kenyan.

Last month, Exim Bank issued a preliminary commitment to underwrite Kenya Airways' purchase of two Boeing 767s, but otherwise interest in the market place has been scant.

Another indication of the international banking community's attitude towards Kenya is the failure of most regional representative offices to open a local branch, unlike most other countries. In Kenya, the role is confined to a listening post.

NON-AGRICULTURAL EXPORTS					
	1979	1980	1981	1982	1983
Petroleum products (million litres)	1,174	1,825	1,411	1,800	729
Meat products (tonnes)	2,643	1,253	1,890	2,916	2,370
Hides and skins (tonnes)	13,081	8,485	12,964	11,136	9,173
Soda ash (tonnes)	215,669	192,821	112,659	136,465	130,042
Finispar (tonnes)	56,352	100,674	59,363	74,589	45,899
Cement (tonnes)	510,206	530,393	668,037	727,422	769,795

Source: Kenya Central Bureau of Statistics Economic Survey 1984

† Provisional

Significant efforts to boost trade

LAST MAY saw a landmark in Kenya's efforts to boost exports. For the first time representatives of Government and private enterprise gathered at the Kenya Centre in Nairobi to discuss the strategy to make 1984 "Kenya Export Year."

The government side, led by Vice-President Mwai Kibaki and Central Bank Governor Mr Philip Ngewa, met businessmen to identify and discuss the problems of exporting and to seek ways to lessen Kenya's dependence on its two main export crops—coffee and tea.

Some significant efforts have already been made by the Government. This year's Budget, for example, reduced import duty on many items, including some raw materials, by about 14 per cent.

The basic rate of export compensation was increased from 10 per cent to 15 per cent and while the rate of rises in existing levels fell from 15 to 10 per cent the overall result is that most exporters can expect substantially more money through rebates.

Kenya has also been active in establishing the preferential trade agreement which the Government hopes, will gradually make other African markets more accessible.

The Department of External Trade followed up the export conference with a series of meetings with various sectors of industry, exploring several projects and ideas. The export processing zone is a proposal now approaching implementation, but the export credit guarantee scheme is still under discussion.

The most promising area for expansion, Government officials believe, lies in the processing and packing of agricultural produce. One success story is that of the canned pineapples industry. The Kenya Canners' plant at Thika, owned by Del Monte of the U.S., grows, processes and cans pineapples of which 98 per cent are exported.

Between 1980 and 1983 the value of Kenya Canners' exports more than doubled from KES1.4m to KES25m. Del Monte's regional vice-president, Mr Ed-

ward Glover, says that Kenya Canners' output capacity is to be increased by some 40 per cent over the next five years.

Kenya is good pineapple-growing country, says Del Monte. Kenya Canners has benefited from the recent reduction in the duty on tinplate, the company will benefit from the export compensation changes, and the market is there—particularly after the closing of Del Monte's Hawaii operations.

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Bank plays unique role in the region

LAST NOVEMBER marked both the final spasm in the sad saga of the defunct East African Community and the start of what the region hopes will be a new era of co-operation—albeit without the formal economics ties that once linked Kenya, Uganda and Tanzania.

As a result the bank was able to lend a record \$14.5m last year. "If we can increase the share capital and raise more funds we will be able to lend over \$20m in 1985," says Mr Asmussen.

The director-general is anxious to shift bank lending from national projects to regional development projects. He cites as an example the microwave radio link being set up between Masaka in Uganda and Buhobe in Tanzania, which will also help to improve communications with Zambia, Malawi and Zimbabwe.

"But it cannot come as an abrupt change. There has to be a gradual shift from national to regional," says Mr Asmussen. Meanwhile, the visibility

East African Development Bank

MICHAEL HOLMAN

of existing projects is coming under scrutiny. "We cannot throw good money after bad. We have to operate on sound pragmatic principles," he adds.

The bank's interests range from a Land-Rover reconditioning plant in Tanzania to assistance to the Uganda Electricity Board and textile mills in Kenya.

Most of the projects are vulnerable to the region's economic difficulties. Tanzania's foreign exchange constraints have led to shortages of spare parts and imported raw materials. Uganda, still struggling to recover from the disastrous Amin era, has a record of slow implementation.

In Kenya, textile mills in which the bank has been involved have faced problems caused by shortages of locally-produced raw materials and inputs.

"It is a little soon to talk of new regional projects," says Mr Asmussen. "But we are uniquely placed to act as sponsors of feasibility studies, as initiators or co-ordinators."

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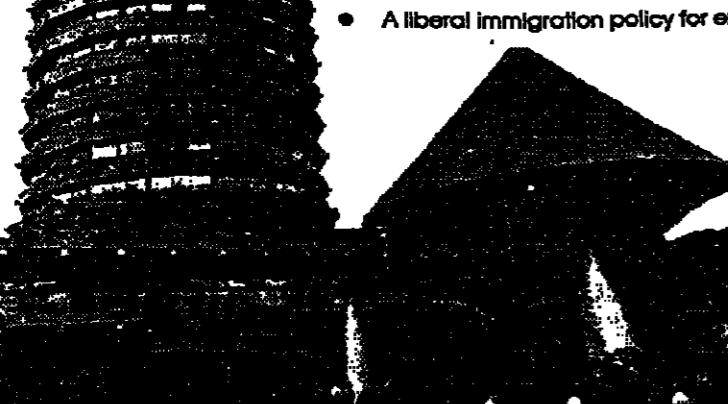
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KENYA 5

Search for geothermal steam

Energy
MARY ANN FITZGERALD

IN THE SHADOW of one of the Rift Valley's dormant volcanoes, a Maasai woman drags in a red-checked cloth to wash her way from a leaking pipe protruding from a shiny rig several strides high that is drilling for geothermal steam.

When the woman gets back to her mud hut she will boil the water over a wood fire to make tea. This odd blend of the past and the future sums up both Kenya's grave energy problem and its efforts to reduce its dependence on imported oil.

The energy issue is almost certainly the second largest headache for Kenya's leaders after the population explosion. Since Opec sent oil prices soaring in the 1970s Kenya has been struggling to reverse the effects on its economy by seeking a range of new energy sources: hydro and geothermal energy for electricity, alcohol processed

from molasses to drive cars, and coal for factories.

Yet transport, industry and electricity still depend on oil for some 80 per cent of their energy needs.

By all accounts, Kenya's heavy reliance on wood and oil is straining the country's financial and ecological resources almost to breaking point.

Deforestation leads to soil erosion and reduces agricultural potential, while crude oil imports account for 40 per cent of foreign exchange earnings.

Yet for country folk and many town dwellers wood remains the primary energy source. It accounted for 75 per cent of Kenya's 1983 energy consumption of 5.1m tons of fuel (oil-equivalent) and there is no ready alternative.

The consequences are alarming. Last year alone, 22m tons of wood was removed from the land and Kenya's once-magnificent indigenous forests have been decimated by smallholders chopping down trees to sell as charcoal.

In response, a pilot project was launched three years ago

to educate smallholders in agroforestry. Farmers are taught to interplant crops with fast-growing trees which can be cut down within three or four years.

Farmers are shown prototypes of fuel-efficient wood and charcoal stoves they can make themselves from clay, tinplate and stone. There are also plans to establish tree plantations outside towns to supply urban areas with charcoal made in fuel-efficient kilns.

Kenya's hydro and geothermal energy potential is perhaps more substantial. The natural heat of the earth's crust stored in subterranean rock and water, producing steam which can be tapped by vertical drilling.

Expensive source

The 1984-85 development plan says it can meet most of Kenya's needs over the next two years, but the country will have to hard-pressed to find funds to exploit such an expensive energy source.

Independent forecasts suggest that hydro and geothermal

energy may grow by only 5 per cent by 1990—25 per cent of commercial energy consumption—while oil use will decline by 7 per cent to 68 per cent in 1988.

Even so, progress has been made. Geothermal drilling carried out with finance from the World Bank, the European Investment Bank and the Commonwealth Development Corporation now provides about 12 per cent of Kenya's electricity.

Two of these units now generate 30MW of power and another 15 MW station is due to start running next year.

At the end of last year, the United Nations Development Programme began a five-year geothermal exploration in the Central Rift Valley, which could yield as much as 700MW. But such sources will take at least three years to generate electricity.

Kenya's hydro-electric potential exceeds 7000MW, with the Tana River contributing more than half. But here again development is constrained by heavy consumer taxes (retail prices of petroleum products rose 161 per cent between 1979 and 1982).

But in the view of most analysts there is little hope that alternative energy sources will allow Kenya's oil imports to fall significantly in the foreseeable future.

As for oil, it will continue to haun Kenya's financial forecasts. Imports of crude fell 10.8m barrels last year (the lowest level since the 1970s) from 11.8m barrels in 1982, partly due to the recession and heavy consumer taxes (retail prices of petroleum products

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In Mombasa, for example, a new container terminal was opened last year and a whole series of modern container-handling cranes, nine in all, were put into operation, with further equipment due to be added this year or next.

Already, however, users are reporting that lack of maintenance, slow repairs and a shortage of trained operators are putting much of the new equipment out of action for long periods.

"Although some of the new cranes are not much more than a year or 18 months old they are being hit by excessive downtime due to not being maintained properly," said one Nairobi-based observer.

"At present it can take 14-21 days to clear containers through Mombasa. Part of the reason is that some of the container-handling equipment is remaining unserviceable for long periods. It should be pointed out, though, that this is not the only reason for handling delays in the port—Customs

For the first time, sceptics are conceding that the Government mean business. The old official says: "During the 1980s, Kenya could enter an historical phase of fertility decline." And he argues that a reduction of the fertility rate from about eight children to four children per woman is a practical target for the year 2000.

Officials in government and non-government organisations believe that the repeated strictures from President Moi and senior ministers are also helping to change the national attitude. A private clinic in Nairobi district, for example, using volunteers supervised by local health committees, has raised contraceptive use in the district to 28 per cent, com-

pared with the national rate of 7 per cent.

Overall responsibility for encouraging and administering the apparent change lies with the National Council for Population and Development. This comes under the Home Affairs Ministry of Mr Kiwaki, and is chaired by Professor Mbithi, the vice-chancellor of the University of Nairobi.

Their recent well-attended conference—an event in itself remarkable—stressed the need for further encouragement of a national population programme.

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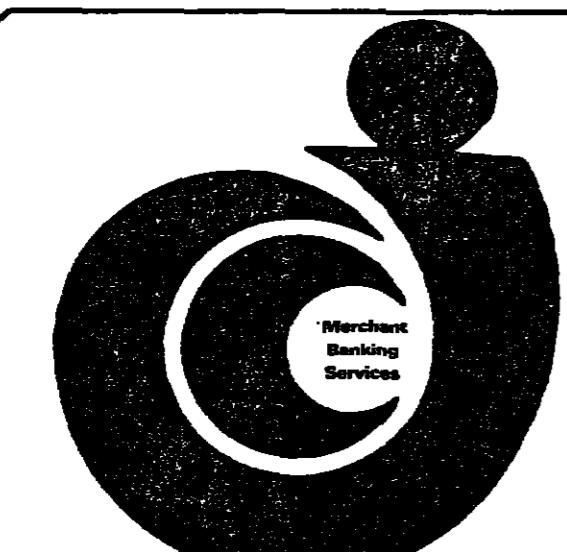
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The failure of the rains is sharpening the need to improve the income of farmers

KENYA 6

Slow progress over policy reforms

Agriculture

PATTI WALDMER

EMACIATED carcasses of cattle are strewn across the ground outside Kenya's central abattoir at Athi River. Starved to death before they could reach the butcher's blade, they are among the victims of Kenya's worst drought in over 50 years.

Drought has darkened the country's agricultural prospects and now threatens almost every sector of the economy.

In many parts, seasonal rains have failed twice in succession. Some areas have registered less rainfall this year than at any time since record-keeping began and farmers are now anxiously awaiting the October-November "short rains" to see if the ordeal will abate.

Agricultural experts are unwilling to put odds on the prospects for the short rains, but they are convinced that even an adequate rainfall would still leave Kenyan agriculture reeling from a damaging blow.

Government officials bemoan the fact that drought has come at a time when there were some tentative but nonetheless encouraging signs of urgently needed agricultural reforms.

Higher output

Due largely to a boom in world prices of Kenya's two top foreign exchange earners, coffee and tea, farm output grew by a real 4.1 per cent last year, marginally exceeding the country's 4 per cent population growth rate and reversing the trend of declining per capita production registered since 1972.

Chief among the reforms were valuable price rises for the producers of domestic food crops, encouraged a departure from the norm in Africa of sacrificing farmers' incomes to keep prices low for urban consumers.

The Finance Minister, Professor George Saitoti, emphasised this aspect of Government policy in a speech to a consultative meeting of donors in Paris last January. "Since 1981, maize prices have increased by 65 per cent, wheat prices by 51 per cent, rice prices by over

80 per cent and sugar cane prices by 67 per cent. The farmers, helped by favourable rains, have responded well to the improved production incentives," he said.

The Government's 1984 Economic Survey concedes that inflation in inputs and consumer prices during the same period easily eroded these gains, leaving only a small real increase in farm incomes.

Marketing arrangements for export crops — Kenya already practises a creditable policy of guaranteeing farmers a fair share of export proceeds — were also improved as long delays in payments to coffee growers were reduced.

But numerous policy reforms, identified as critical by Government planners as long ago as 1980, have remained on the drawing board.

While the good intentions of the Government are not in doubt, observers can point to little real progress towards reversing an alarming long-term decline in Kenyan agriculture.

Agricultural economists point to several areas where the Government has failed to act on its own policy recommendations in a 1980 special paper on national food policy.

Almost no progress has been made on the vexed issue of land tenure. Because of the political sensitivity of the issue, the Government has been slow to act on the recommendations of its own development planners: that idle land should be taxed, subdivision of large farms legalised, and farmers provided with clear title to land to enable them to gain access to agricultural credit.

The domestic grain trade is still handicapped by movement restrictions which severely hamper transportation of grain from surplus-producing regions to areas in deficit. Failure to liberalise the grain trade — a key condition of Kenya's second World Bank structural adjustment loan — has soured relations with the bank, which has a \$1.56bn portfolio in Kenya.

Little has been done to rationalise the often conflicting

activities of the four Government ministries, 40 statutory boards, five national co-operatives and 70 commercial concerns with Government participation which share responsibility for agricultural policies and programmes.

Conflicting interests between the various bodies and a general lack of co-operation have led to inefficient use of scarce resources.

Overshadowing all other concerns is Kenya's failure to slow the runaway population growth, which has accelerated from 3.5 per cent in the 1970s to 4 per cent now, registering the world's second highest growth rate after Zimbabwe.

According to the 1984-85 development plan, "Kenya's agriculture is at a crossroads." Yet few countries in Africa have less of a margin for error in agricultural policy than Kenya, which will, by the year 2000, have 34m mouths to feed from a land which is 80 per cent semi-desert.

No surplus land

With almost no known mineral resources, Kenya relies on the land to produce 65 per cent of its foreign exchange earnings and to employ 75 per cent of its population. But, unlike most of sub-Saharan Africa, Kenya does not have a land surplus.

Only 9 per cent of land is classified as "high-potential" and a further 10 per cent "medium-potential". By the year 2000 high potential land may have shrunk to a mere 0.2 hectares per person from 0.75 hectares per person in 1975.

The vast tracts of arid terrain which covers 20 per cent of Kenya's land mass, a recent World Bank study has shown, the soil can support only one person for every 189 hectares. The import of these figures is chilling. According to a 1983 World Bank review of Kenyan agricultural reform: "If population growth does not slow dramatically by the end of the century, the employment and development problem has no solution," it said.

The figures alone cast serious

doubts on Kenya's ability to reach self-sufficiency in food, which is the cornerstone of Government agricultural policy. According to the same World Bank report, self-sufficiency would require a growth in agricultural output of 4 per cent a year. Maize crops could fall by nearly 1m tonnes to 1.25m from 2.2m last year, although adequate short rains might boost this figure to 1.5m tonnes.

But in the short term, Government planners must be pre-occupied with measures for ensuring that drought does not turn into famine. Although the scale of the impending crisis is not publicised by the Government, which fears a wave of panic buying, behind the scenes its seriousness is fully recognised.

Donors believe that at least 1m people will be dependent on drought relief by next June or July. Donor officials welcome the Government's rapid reaction to the failure of this year's April to May long rains, contrasting it with a similar situation in 1980 when grain exports were continued even after the scale of food shortages had become clear.

At the time the Government acted more promptly and in June it wrote to donors outlining its grain import needs of 1.3m to 1.4m tonnes up to next July. This assessment was largely confirmed by an unpublished United Nations Food and Agriculture Organisation (FAO) mission to Kenya in August.

Government and donor agricultural experts estimate that drought could reduce cereals output on the farms of the Rift Valley (Kenya's "breadbasket"), 50 per cent of normal levels.

Crops in central and eastern Kenya are likely to be still handicapped by movement restrictions which severely hamper transportation of grain from surplus-producing regions to areas in deficit. Failure to liberalise the grain trade — a key condition of Kenya's second World Bank structural adjustment loan — has soured relations with the bank, which has a \$1.56bn portfolio in Kenya.

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meat. Now the cattle are dying in their thousands as grazing disappears, wiping out the villagers' livelihood.

For these and other Kenyan peasants, life is indeed precarious and quickly influenced by the caprices of the weather. The plight of the Samburu, as with other tribes-people in Northern Kenya, is further complicated by deep-seated traditions that even catastrophe cannot shake.

Livestock represent wealth. Slaughtering an animal, even if it is no more than a walking bag of bones, is comparable to burning banknotes in Nairobi.

Thus the Samburu have resorted to driving their cattle 100 miles or more across desolate plains in search of new pasture. Many do not survive the trek. The dirt road that meanders over the lip of the Rift Valley from Marsabit carries caravans of spear-bearing warriors driving their cattle southward. It is also lined with scores of dead animals that have been stripped to the bone by vultures.

Innovative

Last month Oxfam launched an innovative campaign which, if successful, could serve as a prototype for other charity organisations. A four-man team is distributing maize meal in hundreds of square miles to those people who are willing to slaughter their cattle in return for food.

Community leaders such as chiefs, catechists and school-teachers are given the responsibility of distributing maize meal to those people who are willing to slaughter their cattle in return for food.

Families whose herds have been irretrievably depleted can earn food by doing work such as butchering and skinning the beasts. Sceptical at first of what seemed to smack of commercialism, the people now respond enthusiastically.

Non-governmental feeding schemes are being carried out elsewhere in Kenya. This month the African Medical and Research Foundation and the International Community for the Relief of Starvation and Suffering (Icress) began a programme to give supplementary maize meal, dried skimmed milk, vegetable oil and sugar to malnourished children under the age of five.

The Samburu are pastoral folk with a lifestyle unchanged since the last century. Most of them still live in mud-plastered huts, the more makeshift ones looking remarkably like upturned birds' nests.

Their way of life revolves round their cows, camels and goats, which provide a subsistence diet of blood, milk and — on special occasions only —

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For these and other Kenyan peasants, life is indeed

KENYA 7

Variable seasonal rainfall creates problems for coffee and tea growers

State body aids smallholders

Tea sector

PATTI WALDMER

DUCKING under a roof of tea branches and grass thatch, 60-year-old Nganya Biora points to the orderly rows of fragile green tea cuttings inside the rough shelter and says simply: "When these grow my family will stop being poor."

He speaks of the prospects for his one-acre tea plot in the parched hills of Kenya's Central Province with a confidence and optimism rare among East African small farmers, too many of whom have seen their profits drain away year after year to subsidise urban food prices and finance the over-staffed, inefficient State marketing boards.

His optimism is based on the creditable 20-year record of the Kenya Tea Development Authority (KTDA), a semi-autonomous State institution which has become a regional model for developing small-scale agriculture and stimulating rural employment.

KTDA provides Mr Biora and 145,000 fellow smallholders with a reliable flow of credit in kind: cuttings, fertilisers, technical advice and transport. More importantly, it pays them a price which is linked to the sale price of their tea on world markets.

This gives Kenyan small farmers a chance to benefit when world commodity prices boom. It also gives them a valuable stimulus to produce more and provides an important exception to the rule in Africa where farmers are too

often receive only a fraction of the proceeds from export sales.

Last year Kenyan tea production rose 25 per cent to a record 120m kg from 96m kg in 1982. The smallholders, competing with the larger estates run by household names such as Brooke Bond, maintained their 40 per cent share of total output, producing a record 50 kg and selling it at an average price 40 per cent higher than in 1982.

Mr Biora was a major beneficiary of the boom. KTDA sent him an end-of-season supplementary cheque of 10,000 shillings (about £520) to top up monthly fixed-rate payments of 1.5 shillings per kilogramme of green leaf plucked.

Cheques on time

As Mr Biora gladly points out, both the monthly and yearly cheques always arrived at his farm on time, which is perhaps the most important factor in KTDA's success is aiding and encouraging Kenya's small tea growers.

"Our tea growers are confident that we will pay them regularly and this gives them almost the same security of

income as salaried employees," says at KTDA spokesman.

Accountability and participation are also essential elements in KTDA's method of operation, according to Richard Kenoli of the Commonwealth Development Corporation, which was a financial backer of KTDA which has also had an important advisory influence on its successful progress since it was formed after Kenyan independence in 1963.

Participation begins at the grassroots, where about one in 10 growers owns shares in the local processing factory, and extends to the top of the organisation with growers holding a majority of eight seats on the 15-member KTDA board.

KTDA recently began a campaign to boost local participation still further, encouraging more farmers to buy 5-shilling shares while limiting individual shareholdings to keep control out of the hands of the richer growers.

Payments arrive when they are needed and not after the growing season has begun, as in much of African agriculture. The grower's crop is weighed promptly at collecting centres from his farm and he can rely

on a high-quality consultancy service for advice on tea husbandry.

KTDA can provide an efficient service to the growers because it is run on businesslike lines, with a tight rein kept on overheads and a virtual guarantee of credit repayment.

Long-term credit

While growth in many other sectors of Kenyan agriculture is hampered by high rate of default on farm loans, KTDA ensures a steady flow of repayments plus a dramatic reduction in credit charges from the grower's monthly cheque.

The grower gets the long-term credit he needs to finance investment in tea bushes, which can take years to reach full production.

Twenty years of such enlightened policies have paid off by making KTDA the largest single tea-growing authority in the world and have helped to raise tea from fourth to second place in the provincial table of foreign exchange earners, despite a decline in the value of tea due to the high levels of rural unemployment.

An increase in output this year is considered unlikely after the 25 per cent increase in 1983 over 1982 brought in tea-growing areas east of the Rift Valley, where 80 per cent of KTDA tea is grown. Total output is expected to fall by about 10 per cent, unless the short rainy season due to begin later this month has more effect than many growers expect.

The KTDA concept of smallholder development and encouragement has been exported to Malawi, while Zimbabwe, India and Sri Lanka have all sent experts to Kenya to study its success.

With its main planning programme now completed, KTDA now faces another challenge: how to maintain the growth in crop output by improving husbandry and bush yields rather than further expanding the acreage under tea in a country which suffers from a serious shortage of fertile land.

According to the Government's 1984 Economic Survey,

smallholders' yields rose 30 per cent last year as a result of improved husbandry and favourable weather. KTDA claims that yields could still double, from less than 1 kg of green leaf per bush to 2 kg if growers could afford the labour to pluck all the leaves on every bush.

The current strong world demand, which has raised the price of Kenyan tea to an average of nearly £2 per kg so far this year (more than twice the 1982 average) should give growers the means to hire the labour they need, KTDA believes.

KTDA directly or indirectly provides employment for about 1m of Kenya's 18.5m population and should, the loan agency, make a significant contribution to reducing the current high levels of rural unemployment.

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The best possible outcome would be a crop as heavy as last year's record 50m kg.

KTDA's autonomy may also be put under some pressure by the Kenyan Government's policy of exercising tight control over management appointments and salary levels in all parastatal organisations, which in the long run, could spoil the quality of KTDA management, not least by putting the authority at a disadvantage against its private sector competitors in attracting well-qualified staff.

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Drought may halve crop

Coffee sector

PATTI WALDMER

THE COFFEE industry is likely to survive the country's worst drought in over 50 years, without many serious scars, despite predictions that output could drop by as much as 60 per cent on 1983-84 levels.

Timely rains throughout last year gave Kenya a record 1983-84 crop, estimated at 115,000 to 125,000 tonnes, and a record carryover stock expected to reach 50,000 to 60,000 tonnes. Traders and growers are now confident that Kenya will be able to export a large proportion of this carryover.

The carryover will give Kenya the cushion it needs to meet its International Coffee Organisation (ICO) export quota for 1984-85, despite a crop which is likely to fall below the current 53,000 tonnes quota because of drought.

If it were not for the drought, Kenya would have been forced to stockpile large amounts of coffee for the first time in its history. Storing coffee for more than 12 months is costly, and would erode the traditional premium enjoyed by top quality Kenyan coffee on world markets.

"The drought is actually coming to Kenya's rescue," said a local coffee broker. "The thought that this year's crop could have been followed by an average crop is quite frightening."

The 1983-84 season has been what one trader described as "near perfect" for the coffee in-

dustry, with output rising 45 per cent from the 1982-83 figure of 88,000 tonnes and prices holding firm in the \$1.59 to \$1.61 per pound range.

No figures are yet available for 1984 export earnings, but the KES150m contribution made by coffee, Kenya's largest export earner, to 1983 earnings is certain to be substantially bettered this year.

Prospects for next year's crop are much less bright. Main crop flowering was held off by the lack of rain in many of the main coffee-growing areas, with some areas registering less rain than at any time since record-keeping began.

Growers are now anxiously awaiting the beginning of the "short rainy" season at the end of this month and uncertainty about the amount that will fall makes crop forecasting extremely difficult.

The long-term prospect is for a crop in the 100,000 to 120,000 tonnes range.

Most traders and growers believe that a heavy rainfall in October and November would lift crop output well above the 50,000 to 60,000 tonnes level which is at the bottom range of most forecasts. But few predict that the crop will exceed the 83,000 tonnes current ICO quota.

ICO quota

Government officials admit that drought predictions may affect Kenya's current attempts to negotiate a higher export quota within the ICO. They stress that the drought is not expected to have any major long-term impact on crops, although some localised damage may occur on smallholdings where trees are generally less healthy.

The long-term prospect is for a crop in the 100,000 to 120,000 tonnes range.

Boom in exports to Europe

Horticulture

PATTI WALDMER

NAIROBI Central Market strikes the visitor as a cornucopia of brilliantly coloured tropical fruits and vegetables, ranging from the richly sensuous mango to that horticultural ugly duckling the shrivelled granadilla, or passion fruit.

Tourists struggle home-bound airlines clutching traditional loosely-woven baskets bulging with exotic produce. Besides this informal trade, formal exports of fresh fruit, vegetables and cut flowers to Europe and the Middle East are booming.

Horticultural export earnings rose to KES17.5m last year from negligible levels in 1970, making such produce Kenya's third-largest agricultural export earner after tea and coffee.

Over half of this trade is with Britain, where Kenya has captured a large share of the market for French beans, with Asian vegetables, fresh pineapples, mangoes, avocados, chillies and eggplants also doing their bit to brighten UK supermarket shelves.

But industry experts fear that transport problems could severely hamper the continued expansion of the industry, which provides a welcome

Exports of fresh horticultural produce

	Volume '000 tonnes	Value KSh'000
1979	21.3	9,736.9
1980	22.3	11,255.0
1981	23.3	12,589.6
1982	24.6	13,633.9
1983	23.9	17,322.6

Source: Kenya Central Bureau of Statistics, 1984.

industry recommended that with air freight costs absorbing some 40 per cent of gross earnings, Kenya must concentrate growing on harder crops like pineapples and mangoes which can withstand long sea voyages without being shipped on high-priced fruits which will justify the expense of air freight.

Kenyan exports of fresh pineapples have declined sharply recently because cheaper sea-freighted fruit from the Ivory Coast and South Africa have captured traditional markets.

Exports of canned pineapples, however, have risen steadily from 40,000 tonnes in 1982 to 48,000 tonnes last year.

The growers, who are dominated by private smallholders and cooperatives, also complain that the lack of export rebates for fruits and vegetables and high duties on irrigation equipment and other essential gear are also seriously discouraging expansion.

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Mount Kenya Safari Club Nanyuki nestles in the idyllic foothills of Mount Kenya and epitomizes gracious comfort. The club has a long tradition as a base for Kenya Adventure Safaris as well as golf, riding, swimming, bowls and extensive indoor recreational facilities.

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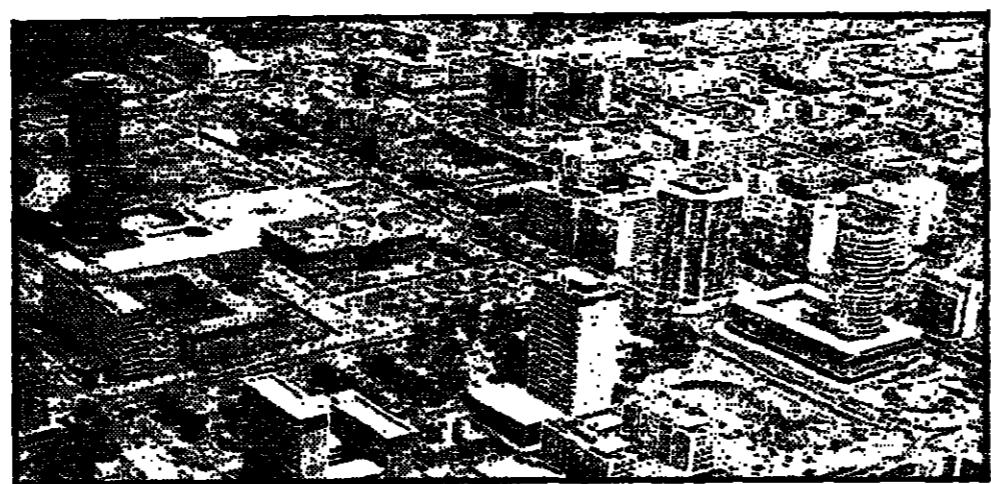
KENYA 8

Despite its problems Kenya is one of the safest and most hospitable countries in Black Africa

Record number of visitors expected

Tourism

ROBERT SHAW



Nairobi: well-suited for the needs of business visitors

Warm welcome in Nairobi

NAIROBI IS possibly the easiest city in black Africa in which to conduct business. Visitors are given a warm reception and English is one of the country's two official languages—the other is Swahili.

Kenya's broadly capitalist society is reflected in the international hotels and restaurants, the eagerness of shop owners and street hawkers to sell tourists and gifts, and the efficiency of most offices. Trips go more smoothly, however, if appointments are planned in advance, preferably with the assistance of a contact in Nairobi.

The telephone system is more reliable than in most of Africa, but visitors are still frustrated by overloaded hotel lines. The commercial community tends to receive visitors at the drop of a hat, but ministries expect more formal procedures. Senior officials appreciate reasonable warning of impending visits and you may have to wait a few days for appointments.

Communications are good by African standards. All big hotels have telex machines. The central post office on Kenyatta Avenue also provides a courteous and speedy 24-hour telex facility.

Several flights to European capitals leave Jomo Kenyatta in

Business guide

MARY ANN FITZGERALD

international airport—about 20 minutes from the city centre each day.

The city centre's profile of high office blocks interspersed with occasional palm-lined avenues evokes a reassuring atmosphere of reliability. This is reinforced by the wide range of services at leading hotels, including the Intercontinental—specially responsive to the businessman's needs—the Nairobi Mount Kenya Safari Club, The Hilton and The Norfolk—a pleasant, pubby place that is almost a national monument.

In spite of the relaxed atmosphere, visitors should adopt normal precautions. Large valuables in the hotel safe rather than lying around a room and stay away from quiet streets at night. Pickpockets, especially around the market on Muindi Mbuni Street (well worth a visit), are a problem.

Nairobi has a sunny climate most of the year, but bring a sweater if you plan to visit the highlands. During the rainy months—April, May and November—you will need an umbrella.

Drinkable tap water

No need to take taxis in the city centre as everything is within walking distance. The tap water is safe to drink, but visitors should take malaria pills. If you are going to the coast, consult a doctor for the correct prescription, as a particularly virulent strain of malaria exists there.

There are several good restaurants including Marino's (27150), Bobbe's Bistro (2118), The Caravane for meat, and The Tamarind for oysters and shellfish. Two good Indian restaurants are the Minar, Mughlai dishes from northern India and the Mayur (delicate Gujarati vegetarian cuisine).

For weekends, visit the Nairobi National Game Park, a few minutes from town, and Bomas of Kenya to watch choreographed tribal dancing. Governor's Camp in the Masai Mara is an ideal overnight safari. It is half an hour by plane, and you sleep in luxurious tents.

Main Ministers and Permanent Secretaries
Office of the President: Tel: 27411. Chief Secretary and head of the Civil Service, Mr. S. Nyachei. Vice-President and Minister of Home Affairs, Mr. M. Ruto. Tel: 28411. Permanent Secretary, Mr. D. Mwaike. Minister for Finance and Planning, Prof. George Saitoti. Tel: 338111. Permanent Secretary, Mr. H. Mule, Minister of Agriculture and Livestock Development, Mr. Odongo Omany. Tel: 120130. Permanent Secretary, Mr. D. N. Nuru. Minister of Foreign Affairs, Mr. Elijah Mwangi. Tel: 334433. Permanent Secretary, Mr. B. Kiplagat. Minister of Commerce and Industry, Mr. Andrew Onyango. Tel: 28411. Permanent Secretary, Mr. J. W. Gichuki. Minister of Tourism and Wildlife, Mr. Maina Wanji. Tel: 331030. Permanent Secretary, Mr. J. Kithi. Minister of Transport and Communications, Dr. Moses Mwangi. Tel: 21121. Permanent Secretary, Mr. W. P. Wambui. Minister of Works, Mr. Arthur Maguthi. Permanent Secretary: Mr. J. A. Githuri.

Bibliography
The Kenyan Government's publications, frank, and well written, are obtainable from

the Government printer: Development Plan 1984-1988, Economic Survey 1984.

The Central Bank publishes an annual report and quarterly reviews. Two World Bank studies are worth reading: Kenya—Population and Development (Washington, 1980) and Kenya—Growth and Structural Change (1983).

Essential reading is the weekly review, edited by Hillary Ngwenya, with comprehensive, well-informed coverage of Kenyan affairs.

Embassies
British High Commission: Tel: 335944. Canada: 34033. France: 28373. U.S.: 334141/34150. EEC: 333592. Sweden: 23042-5. West Germany: 26661/2662-3. Japan: 332955.

Exchange rate
Sterling £1=192 Kenya shillings
U.S. \$1=14.53. Kenya pound=20 Kenya shillings

Currency
Visitors must complete a currency declaration on arrival and should retain exchange receipts.

Kenya's International Airport banks will change Kenyan notes back into major currencies when the form and receipts are produced.

Hotels
Intercontinental: Tel: 22631. Tel: 335550. Hilton: Tel: 22252. Tel: 334000. Norfolk: Tel: 22552. Tel: 335422. Serena: Tel: 23837. Tel: 337875. New Stanley: Tel: 22223. Tel: 333233.

British Embassy: Tel: 26431. Barclays, Standard Bank of Credit and Commerce, Citibank, First National Bank of Chicago, Grindlays and Habib banks are represented in Nairobi. Travellers cheques are changed at banks and main hotels, and American Express has a Nairobi office in Standard Street.

AIRLINES
Kenya Airways: Tel: 22291/921271. British Airways: Tel: 334382/334440. Swissair: Tel: 331012. Pan Am: Tel: 23581. Transworld: Tel: 24036/20265. Lufthansa: Tel: 335819/26271. KLM: Tel: 332673/74/75.

RESTAURANTS
Marino's, International House, Tel: 27150. Jardin De Paris, French Cultural Centre, Tel: 336435. Bobbe's Bistro, Tel: 21245. Red Bull, Tel: 23045.

INVESTMENT ADVICE
Adam H. Ali, Director, Investment Advisory and Promotion Centre, National Bank of Kenya Building, Tel: 21401.

In 1981, after British

But far more critical for tourism's future is the vexed issue of UK charter traffic, which offers by far the largest potential for growth.

In a protectionist move aimed at stimulating Kenya Airways bookings on the London-Nairobi route, the Government in March 1981 did not renew the charter licence of British Airtours. That company had played a big part in boosting the number of nights spent by British tourists at beach hotels in 1980 by 42 per cent over 1979—a startling indication of what could be done in the UK market.

The first few years of the 1980s saw little new investment in the tourist industry and several large concerns re-assessed their role. Block Hotels, for example, decided early last year to pull out of River Lodge, Samaru, and Simbad Hotel, Malindi.

African Tours and Hotels, which currently manages 115 hotels, has not shown a profit since 1977 and has had serious management problems. Mr Wanji has already sacked almost the entire ATH top management in an attempt to regain profitability.

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